

# Comprehensive Annual Financial Report

City of Milwaukee, Wisconsin

for the Year Ended December 31, 2000

W. Martin Morics Comptroller



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for the Year Ended December 31, 2000

> Office of the Comptroller

W. Martin Morics Comptroller

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Office of the Comptroller

June 1, 2001

W. Martin Morics, C.P.A.

John M. Egan, C.P.A. Deputy Comptroller

Michael J. Daun Special Deputy Comptroller

Anita W. Paretti, C.P.A. Special Deputy Comptroller

Honorable John O. Norquist, Mayor The Members of the Common Council City of Milwaukee Milwaukee, WI 53202

Dear Mayor and Council Members:

I am pleased to present the Comprehensive Annual Financial Report (CAFR) of the City of Milwaukee for the fiscal year ended December 31, 2000. This report is prepared to satisfy the City Charter requirement for the Office of the Comptroller to prepare an annual statement of revenues and expenditures and the Common Council's request for an independent examination of financial activity of the City of Milwaukee. The report was prepared by the Office of the Comptroller in conformity with accounting principles generally accepted in the United States of America (GAAP) as set forth by the Governmental Accounting Standards Board (GASB) and other authoritative accounting standard setting bodies. This report presents the financial position of the City of Milwaukee and its component units. The Financial Report reflects the actual financial activity of the past year rather than proposed activity for a future year, as presented in the City's Annual Budget.

The Comprehensive Annual Financial Report is divided into three sections:

The Introductory Section, which begins with this letter and incorporates financial highlights and economic development activities occurring within the City during the past year. This section also includes an organization chart and the names of the City's principal officers.

The **Financial Section** is prepared using the pyramid approach, as proposed by GASB. The Combined Statements, also referred to as the General Purpose Financial Statements, present an overview of the City's financial operations. The Combining and Individual Fund and Account Group Statements and Schedules present the financial activity of the various funds and account groups of the City, as well as certain miscellaneous financial data. The statements and schedules included in this section pertain to those operations which, when taken together, make up the reporting entity of the City. Also included in this section is the report of the independent auditors.

The **Statistical Section** includes information regarding general City revenues and expenditures over the past ten years, property tax rates, City debt statistics, and miscellaneous information on the City and its services.

The City is required to undergo an annual single audit in accordance with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, Audits of States and Local Governments and Non-Profit Organizations. The City of Milwaukee's Single Audit Report is issued as a supplement to the CAFR and will be available in August 2001.

# THE REPORTING ENTITY

The Comprehensive Annual Financial Report of the City contains information about the financial activities and status of the City and its component units. The City of Milwaukee provides a full range of municipal services, including police and fire protection, sanitation, health, culture and recreation, public works, conservation and development and administrative support services. Also included in the report are the enterprise operations of the Metropolitan Sewerage District User Charge, Parking, Port of Milwaukee, Sewer Maintenance, and the Water Works. The above mentioned activities are under the direct oversight responsibility of the Mayor and Common Council and constitute the primary governmental functions of the City of Milwaukee.

In addition, the financial reporting entity for the City of Milwaukee includes certain component units as required by GASB Statement 14. The component units included in the City's reporting entity meet the criteria of GASB 14, and are those for which the City is financially accountable or which the nature and significance of their relationship with the City would cause these financial statements to be misleading or incomplete, if not reported herein. The financial activities of these discretely presented component units are presented in Exhibits I-1, I-2, and I-3 and include the Pabst Theater, the Milwaukee Economic Development Corporation, the City of Milwaukee Housing and Redevelopment Authorities, and the Neighborhood Improvement Development Corporation.

The Milwaukee Public Schools System, the Milwaukee Metropolitan Sewerage District, Milwaukee County government, the Wisconsin Center District and the Milwaukee Area Technical College are not included in this report as their relationship with the City does not meet the criteria of GASB 14.



# **DESCRIPTION OF GOVERNMENT'S ORGANIZATION**

Milwaukee was incorporated as a city on January 31, 1846, pursuant to the laws of the territory of Wisconsin. The City, in operation under a Home Rule Charter since 1874, provides for a council-mayor form of government.

The Mayor, Comptroller, Treasurer, City Attorney and 17 Common Council members are elected officials of the City. Local elections are nonpartisan. Officials are elected to identical four-year terms. The City of Milwaukee held a general election for these positions in March 2000.

The Mayor is the Chief Executive Officer and maintains a cabinet form of government controlling the major City departments by appointing department heads who are subject to confirmation by the Common Council. The Mayor is responsible for the preparation of an annual city expenditure budget, subject to review by the Common Council.

The Common Council is responsible for the management and control of the finances and property of the City and has the full power and authority to establish, enforce and modify all regulations for the government.

The Comptroller acts as the Chief Financial Officer for the City. The Comptroller's responsibilities include the establishment of City accounting policies and procedures, revenue estimating and monitoring, examination and investigation of all matters related to the finances of the City, issuance of debt, and financial reporting.

The City Treasurer is responsible for the receipt, disbursement and investment of all monies accruing to the City, including the collection of property taxes.

The City Attorney is responsible for all legal matters of the corporation, including furnishing legal opinions, drafting all legal documents and defending the City in any legal actions.

# SUMMARY OF ACCOUNTING POLICIES AND FINANCIAL CONTROLS

Management of the City and the component units is responsible for establishing and maintaining an internal control structure designed to ensure that the assets entrusted are protected from loss, theft or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the valuation of costs and benefits requires estimates and judgments by management.

The City maintains budgetary controls, the objective of which is to ensure compliance with legal provisions of the annual budget adopted by the Common Council of the City of Milwaukee. Activities of the general, capital projects funds and certain special revenue, debt service and enterprise fund types (exclusive of the component units) are included in the City's annual budget. Budgets for the component units are approved by their respective Boards. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established by function (i.e. salaries, supplies, services) for the general fund, and enterprise funds, and by project for capital funds, special revenue funds and debt service funds. The City of Milwaukee also maintains an encumbrance accounting system as a technique of accomplishing budgetary control. Appropriations not encumbered and not carried over by action of the Common Council lapse at year end.

# FINANCIAL HIGHLIGHTS

The City of Milwaukee financial statements continue to be prepared in conformity with accounting principles generally accepted in the United States of America for governments. The results of City operations are reported in thousands of dollars to eliminate immaterial amounts and make the report easier to read. As demonstrated by the statements and schedules included in the Financial Section of this report, the City continues to meet its responsibility for sound financial management.

General Governmental Functions. The following schedule presents a summary of general fund, special revenue funds and debt service funds revenue for the year ended December 31, 2000, as well as the amount and percentage of increase and decrease in relation to prior year revenue.

| REVENUE              | 2000<br>AMOUNT | 1999<br>AMOUNT   | INCREASE<br>(DECREASE) | PERCENT OF<br>INCREASE<br>(DECREASE) |
|----------------------|----------------|------------------|------------------------|--------------------------------------|
|                      | (TH            | IOUSANDS OF DOLL | ARS)                   |                                      |
| Taxes                | \$ 169,990     | \$ 158,253       | \$ 11,737              | 7.42 %                               |
| Licenses/Permits     | 10,154         | 8,996            | 1,158                  | 12.87                                |
| Intergovernmental    | 339,838        | 336,836          | 3,002                  | . <b>8</b> 9                         |
| Charges for Services | 45,383         | 37,598           | 7,785                  | 20.71                                |
| Fines & Forfeitures  | 18,036         | 17,694           | 342                    | 1.30                                 |
| Other                | 46,674         | 24,168           | 22,506                 | 93.12                                |
| TOTAL                | \$ 630,075     | \$ 583,545       | \$ 46,530              | 7.97 %                               |

### Taxes

Total revenue to the City of Milwaukee increased by approximately \$46.5 million or 7.9% between 1999 and 2000. Actual revenue collected for 2000 for the General and Special Revenue Funds was 100.7% of estimated revenue in the City's 2000 adopted budget. General fund property and other tax revenue increased by \$11.7 million primarily due to a \$9.2 million property tax increase. This \$9.2 million property tax increase was needed to balance the 2000 general fund budget given a decrease in the use of the City Tax Stabilization Fund from \$12.8 million in 1999 to \$11.2 million in 2000 and a shift of \$10 million in sewer improvement funding from the tax levy to sewer maintenance fees. Additionally, an increase of the book value of the Water Department assets generated an additional \$1.2 in payment in lieu of taxes.

### Licenses and Permit Revenue

Licenses and permit revenues increased by \$1.1 million. Building inspection permit fees were primarily responsible for this change.

### Intergovernmental Revenue

Of the \$3 million increase in the intergovernmental category, \$2.4 million is in grants. Funding from Milwaukee County for paramedic services is now reflected in grants at \$4.5 million. This is offset by a decrease in the municipal health services grant of \$2.2 million due to timing of payments and a decrease in revenue of \$.7 million as the Empowerment Grant wound down. Finally, the Community Development Block Grant increased modestly by \$.5 million.

In the General Fund, revenue decreased by \$4.5 million for the transfer of the paramedic program and by \$.4 million for state shared revenue. Other state payments increased by \$3.2 million representing computer exemption aid received for the first time from the State of Wisconsin in 2000. This state aid is in lieu of the local assessment of personal property taxes on computers. Other revenue increases include \$1.4 million for the expenditure restraint program and \$.6 million in local street transportation aids. Increases and decreases in various other grants account for the additional revenue increase at \$.6 million.

# Charges for Services

The increase in the City's charges for services resulted mainly from a \$11.6 million charge to the City's Employee Retirement System (ERS) as compensation for the City's payment of administrative expenditures pursuant to an Intergovernmental Cooperative Agreement between the City and ERS. The City's authority to obtain reimbursement of costs incurred for ERS is a result of the Global Pension Settlement which is more thoroughly discussed in the footnotes to the Comprehensive Annual Financial Report. Additionally, the Department of Public Works increased its building charges generating an additional \$1.9 million in this category. Of the \$1.9 million, \$.5 million was from a backlog of state petroleum tank inspection claims paid by the state in 2000; \$.5 million is from improved billing processes for capital related activities, fleet damages caused by third parties, correction of billing errors to the Water Department (\$400,000) and increased charges to the Sewer Fund (\$300,000). These increases are partially offset by a change in accounting for revenue and associated expenditures for paramedic services to Milwaukee County. Approximately \$4.5 million of revenue is now reflected in the Special Revenue Fund whereas the charges were reflected in the General Fund in prior years.

### Fines and Forfeitures

Fines and forfeitures increased modestly. The \$.3 million increase is a result of a \$.7 million increase in parking citation revenue due partially to an increase in parking citation fines of \$5. This is offset by a decrease of \$.5 million in municipal court forfeitures. The revenue collected from the Quality of Life police initiative and revenue collected by a new collection agency hired in 1999 stabilized.

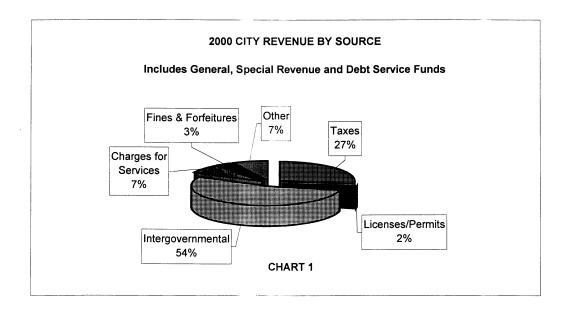
# Other Revenue

Other revenue increased by \$5.3 million in the General Fund, \$.2 million in the Special Revenue Fund and \$17 million in the Debt Service Fund.

The General Fund increase reflects a \$3.2 million increase in investment earnings. The change in fair market value from December 31, 1999 to December 31, 2000 was \$.8 million. A payment of \$3.4 million was received in lieu of taxes from The Forest County Potawatomi Community of Wisconsin (operators of the Potawatomi Bingo and Casino). Other revenue categories increased and decreased.

The \$17 million increase in the Debt Service Fund reflects additional interest on general investments of \$1.3 million and additional interest in the Public Debt Amortization (PDA) Fund of \$10.035 million. \$4.15 million was the change in fair market value at December 31, 2000 from December 31, 1999 in the PDA Fund. Additionally, revenue from other agencies within the General Obligation Debt Fund increased by \$3.8 million. Of this amount \$3.2 million reflects reimbursement from the Employees' Retirement System for debt service requirements associated with the replacement of its technological infrastructure.

Chart 1 shows a percentage breakdown of revenue by source for the City of Milwaukee's general fund, special revenue funds and debt service funds for fiscal year 2000.



# Expenditures

The following schedule presents a summary of general, special revenue funds and debt service funds expenditures for the year ended December 31, 2000, and the percentage of increases and decreases in relation to prior year amounts:

| EXPENDITURES               | 2000<br>AMOUNT | 1999<br>AMOUNT    | INCREASE<br>(DECREASE) | PERCENT OF<br>INCREASE<br>(DECREASE) |
|----------------------------|----------------|-------------------|------------------------|--------------------------------------|
|                            | (T             | HOUSANDS OF DOLLA | RS)                    |                                      |
| Current:                   |                |                   |                        |                                      |
| General Government         | \$ 159,103     | \$ 133,691        | \$ 25,412              | 19.01 %                              |
| Public Safety              | 235,157        | 215,569           | 19,588                 | 9.09                                 |
| Public Works               | 105,374        | 95,868            | 9,506                  | <b>9</b> .92                         |
| Health                     | 23,568         | 25,353            | (1,785)                | (7.04)                               |
| Culture & Recreation       | 19,764         | 18,643            | 1,121                  | 6.01                                 |
| Conservation & Development | 34,074         | 34,891            | (817)                  | (2.34)                               |
| Debt Service:              |                |                   |                        |                                      |
| Principal Retirement       | 70,143         | 66,925            | 3,218                  | 4.81                                 |
| Interest                   | 23,733         | 22,640            | 1,093                  | 4.83                                 |
| TOTAL                      | \$ 670,916     | \$ 613,580        | \$ 57,336              | 9.34 %                               |

In total, city-operating costs rose by approximately \$57 million over 1999. The City recognized \$38 million of expenses in 2000 associated with labor contract settlements for 1999 through 2000 (and 1998 for the Milwaukee Police Association), the bulk of which is in the General and Special Revenue Funds. Heavy snow and ice removal during the fall and winter of 2000 accounted for another \$2 million. Health care cost increases between years of \$4.8 million, or 9.25%, also contributed to the \$57 million increase.

### General Government

The major component of the \$25.4 million General Government services increase was \$6.7 million in added pension (\$2.0 million) and Social Security (\$4.7 million) costs. The cost of health care benefits increases added another \$5.0 million to General Government expenditures. The City also eliminated an Internal Service Fund (data processing, printing and a records center), consolidating the budgets and expenditures for these services into the General Fund, thereby adding about \$5.0 million to General Government expenditures.

General Government expenditures also increased by approximately \$8.0 million reflecting \$7.0 million of Employee Retirement System base fees, \$.3 million in Employee Retirement System asset fees and \$.6 million in expenditures for the replacement of ERS' technological infrastructure. The first two items were stayed by the Court in 1999 pending the Global Pension Settlement.

# **Public Safety**

The Public Safety increase of \$19.6 million is primarily the result of labor contract settlements for 1999 and 2000 (plus 1998 for the Milwaukee Police Association) totaling \$25.3 million for Milwaukee Police Association, Milwaukee Police Supervisors Organization and public safety clerks and aids. This increase is offset by a reduction in expenditures of approximately \$4.0 million for the paramedic program now reflected in the Special Revenue Fund.

# Public Works

The \$9.5 million Public Works expenditures increase is a result of heavy salting and snow removal operations during the fall and winter of 2000 and the 1999 and 2000 labor contracts settlements.

## Health

The Milwaukee Municipal Services Program expenditures decreased by approximately \$2.2 million due to timing differences between years. This is offset by various increases and decreases in other grants.

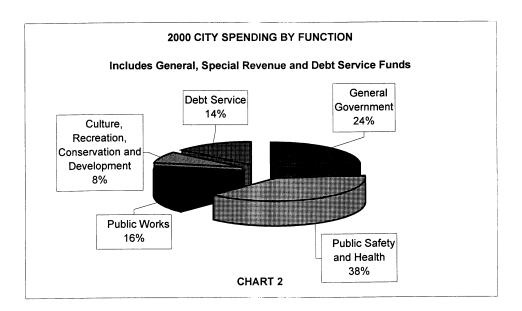
# Culture & Recreation

The \$1.1 million increase is primarily driven by labor contract settlements for 1999 and 2000 which expenditures are reflected in 2000. Additionally, \$100,000 of equipment purchases were made by the Library primarily for computers as the Library continues to make technology available for the citizens of Milwaukee.

# Conservation & Development

This category includes the Department of City Development in the General Fund and grants within the Special Revenue Funds. Grant decreases of \$1.4 million account for most of the decreases in this category driven by a \$.5 million decrease in expenditures in the Home Investment Partnership program. This is attributable to decreased activity due to staff turnover at a major subrecepient. Additionally, a disaster relief grant was received in 1998 for \$1.4 million of which \$.9 million was spent prior to 2000 and only \$.2 million in 2000. Minor increases in other grants offset these decreases.

Chart 2 shows a percentage breakdown of expenditures by function for the City of Milwaukee's general, special revenue and debt service funds for fiscal year 2000.



The City of Milwaukee maintains a Tax Stabilization Reserve as part of its General Fund to limit wide fluctuations in property tax rates. Withdrawals from the reserve are governed by the City's Code of Ordinances. The 2000 year end balance in the Tax Stabilization Reserve is \$23.4 million. Approximately \$5.5 million is reserved for use in 2001 and \$17.9 million is available for reductions in future years' tax levies.

The City also maintains a Public Debt Amortization Fund as a debt service reserve. At the end of 2000, the balance in the Public Debt Amortization Fund was \$74 million for use in 2001 and subsequent years compared to a balance of \$73.8 million at December 31, 1999. Withdrawals from the Public Debt Amortization Fund are consistent with the policy adopted by the Public Debt Commission in September, 1997 and were \$11.0 million in 2000 for 2001 budget purposes and \$11.5 million in 1999 for 2000 budget purposes.

**Enterprise Operations.** The City of Milwaukee's enterprise operations consist of various activities. The activities of the City's component units, all of which are enterprise funds, are not included in the analysis below. The following schedule compares net income or loss between years for the primary government's enterprise fund activities of the City.

| NET INCOME OR (LOSS)                       | 2000<br>AMOUNT | 1999<br>AMOUNT<br>Restated | INCREASE<br>(DECREASE) | PERCENT OF<br>INCREASE<br>(DECREASE) |
|--|----------------|----------------------------|------------------------|--------------------------------------|
|  | (TH            | IOUSANDS OF DOL            | LARS)                  |                                      |
| Metropolitan Sewerage District User Charge | \$ 340         | \$ 1,567                   | (1,227)                | (78.30)%                             |
| Parking                                    | (2,887)        | (6,442)                    | 3,555                  | (55.18)                              |
| Port of Milwaukee                          | (940)          | (615)                      | (325)                  | 52.85                                |
| Sewer Maintenance                          | (3,370)        | 117                        | (3,487)                | (2980.34)                            |
| Water Works                                | 9,465          | 4,433                      | 5,032                  | 113.51                               |
| TOTAL                                      | \$ 2,608       | <u>\$ (940)</u>            | \$ 3,548               | 377.45 %                             |

The Metropolitan Sewerage District User Charge Fund recorded a net gain of \$.3 million which increased its retained earnings to \$1.1 million. The purpose of the Sewer User Fund is to account for sewerage treatment charges by the Milwaukee Metropolitan Sewerage District to the City on a wholesale user charge basis and the subsequent billing by the City to customers on a retail basis.

The Parking Fund's net loss decreased by \$3.5 million between years. A non-operating expense of \$5.9 million was recorded in 1999 for a one-time expense for Miller Park improvements. In the current year operating expenditure increases of \$4.1 million outpaced operating revenue increases of \$2.7 million. Parking Fund checker activities were transferred from the Police Department effective January 1, 2000. The tow desk and night parking functions were both transferred from the Police Department to the Parking Fund effective July 1, 2000. Additionally, the cost of citation processing (\$.8) million was transferred to the Parking Fund from the General Fund. While the General Fund budgeted and transferred in \$1.4 million to cover the additional expenses, the transfer was not sufficient to cover these costs plus the cost of labor contract settlements.

The Port of Milwaukee's net loss increased by about half between years primarily the result of a \$239,000 loss on the disposal of certain fixed assets. Additionally, operating revenue decreased by \$133,000.

The Sewer Maintenance Fund incurred a net loss of \$3.4 million in 2000. Revenues increased \$6.5 million, primarily the result of a rate increase between years. Expenditures, however, increased by \$9.9 million. These expenditures include increased labor costs due to labor contract settlements (\$.9 million), increased equipment purchases (\$.6 million) and expenses for the Sanitary Manhole Rehabilitation Program (over \$.7 million), (a mandatory project required by The Milwaukee Metropolitan Sewerage District). The majority of the \$9.9 million increase, \$7.6 million, reflects a transfer of the relief and relay sewer capital program from the City's capital budget to the Sewer Fund in 2000. The intent of this Fund is to pass through the cost of operation, maintenance, repair and depreciation of sewer collection and transportation facilities. Rates are adjusted annually to reflect the City's intent to break even.

Water Works' net income increased by \$5 million primarily the result of an operating revenue increase of \$6.9 million offset by an operating expenditure increase of \$1.1 million. Operating revenues increased as a result of the phase in of a 15% rate increase approved by the Public Service Commission in August of 1999 and by the Common Council in September of 1999. Additionally, in August of 1999, the Water Department began selling wholesale water to Menomonee Falls. This increased sales by \$8.81 million. The expenditure increase of \$1.1 million reflects an increase in the Water Department's payment in lieu of taxes by \$1.2 million offset by other miscellaneous items.

**Debt Administration.** Outstanding general obligation and special assessment debt at December 31, 2000, totaled \$605.2 million. Current maturies total \$73.6 million for a net \$531.6 million compared to \$491.7 million as of December 31, 1999. New general obligation bonds issued in 2000 totaled \$94.2 million. Tax exempt funds were borrowed for the following; streets and sewers of \$30.0 million, \$4.8 million for tax incremental districts, \$5.9 million for urban renewal, \$6.7 million for public buildings, \$23.2 million for schools, \$1.2 million for parking, \$4.0 million for bridges, \$15.1 million for police facilities, and the balance of \$3.3 million for harbor, riverfront and playgrounds improvements. The City also issued \$14.4 million of promissory notes of which \$10.9 was for financing delinquent real and personal property tax receivables and \$3.5 million was for financing various public improvement projects of the City. Of this amount, \$2.8 was for the replacement of the Employee Retirement System Information System.

In addition, the Public Debt Amortization Fund purchased and canceled \$11 million of general obligation debt in December, 2000, for financing 2001 capital improvements. This financing technique assisted the City in utilizing available resources in the Amortization Fund in lieu of increasing the overall debt load. In addition, the Public Debt Amortization Fund purchased for investment in 2000 \$1.312 million of City debt obligations for unbilled accounts receivable and \$3.475 million for a parking structure previously owned by the Redevelopment Authority. This financing technique allows the City to avoid the inefficiencies of going to market for small debt issuances.

The City's general obligation debt, excluding enterprise fund debt, per capita was \$777.87 at the end of 2000, a 12.49% increase from the prior year (See Table 7). As of December 31, 2000, the City's outstanding net general obligation debt was 2.7% of the City's equalized property value. The legal debt limit is 7% of equalized property value, including Milwaukee Public Schools debt, which also is issued by the City. Excluding the 2% limit on School debt, the City has a 5% legal debt limit and has reached about 66% of this limit. For the tenth year, the City issued general obligation notes to purchase a portion of General Fund delinquent taxes in the amount of \$10.975 million. Collections on these taxes and related interest will be used to meet the related debt service requirements.

The City continues to maintain high ratings from three of the major agencies. A rating of AA+ from Standard & Poor's Corporation and from Fitch IBCA Duff & Phelps and Aa2 from Moody's Investors Service, Inc. were received on the City's recently issued (August, 2000) general obligation bonds.

In December 1992, the City Comptroller established a Debt Coordination Working Group, which initially included participation from Milwaukee County, the Metropolitan Sewerage District, and the Milwaukee Public Schools. In 1995, the Milwaukee Area Technical College was added to the group. The group was originally formed to review debt issuance patterns and to examine ways to minimize debt load on its citizens while meeting essential capital improvement needs over the following five years. The group issued its fourth report on Capital Spending and Debt in December 1998 and intends to continue to plan and report on area wide coordination efforts, with the fifth report due to be issued in the summer of 2001.

Cash Management. Cash temporarily idle during the year and under the control of the City Treasurer was invested in demand deposits, certificates of deposit, obligations of the U.S. Treasury and U.S. Agencies, repurchase agreements and commercial paper. The average interest earnings rate for City funds invested by the City Treasurer was approximately 6.14% in 2000. Debt Service Fund, the Water Works Enterprise Fund and component entities maintain separate cash and investments. The City continued to use the State of Wisconsin Local Government Investment Pool as an option to provide flexibility for short-term investments while maintaining high standards of safety and liquidity. Deferred compensation and pension investments are controlled by their respective Boards. Participants in the City's Deferred Compensation Plan are allowed to select from various investment options.

During 2000, the City continued its aggressive use of financing techniques and investment instruments to increase its investment return. The City's use of cash flow borrowing in anticipation of either State Shared Revenues or State Educational Aid Revenues increased to \$222 million in 2000, compared to \$215 million in 1999. The financing was accomplished through two separate offerings - \$112 million in February 2000 for city purposes and \$110 million in August 2000 for school purposes. The timing of those offerings provided the City with an opportunity to earn additional interest on investments and still comply with the requirements of the Tax Reform Act of 1986. The second borrowing represented a joint effort with Milwaukee Public Schools to finance school board operations on an interim basis pending the receipt of State School Aids.

In 2000 the average daily investable balance was \$188.6 million. The investable balance generates interest earnings for the City, which are used to offset the property tax levy.

**Property Taxes.** The property tax rate for the City of Milwaukee is a combined rate that includes the City of Milwaukee, Milwaukee Public Schools, Milwaukee County, Milwaukee Metropolitan Sewerage District, Milwaukee Area Technical College and the State of Wisconsin forestry tax. The overall tax rate for 2000, after the State Tax Credit, decreased slightly (.8%) from budget year 1999 to 2000, and the City government rate decreased by .2%. The continued effort of City policymakers to maintain or reduce costs for services resulted in the reduction of the City's portion of the 2000 levy rate. The overall tax rate for the City is the lowest combined tax rate since 1956.

Fund Balance. The City's General Fund includes a tax stabilization reserve, which remained strong at \$23.4 million as of fiscal year end. Withdrawals from the reserve are governed by City Ordinances. The Common Council authorized a reduced withdrawal from the reserve for the 2001 budget year of \$5.5 million compared to \$11.2 million for budget year 2000. The withdrawal was over \$5.7 million less than prior years as the City moves towards stabilizing the balance. The City's other major reserve fund is the Public Debt Amortization Fund (PDAF) which provides a reserve for outstanding city debt. The balance in the PDAF also continued to remain strong at \$74 million and \$73.8 million at December 31, 2000 and 1999 respectively.

# **ORGANIZATIONAL HIGHLIGHTS**

The importance of Community Development Block Grant and HOME funding to the community at large was reinforced by the establishment of a full standing committee of the Common Council. The Community Development Committee was established on June 1, 2000, to oversee the allocation and use of funding for community efforts and the home investment partnership program.

Additionally, a City of Milwaukee Strategic Budget Planning Task Force was created soon after year-end (January 18, 2001). Its mission, among other things, is to explore and consider such issues as cost control (particularly with respect to health care for employees), availability of state-shared revenue, potential sources of additional revenue, maintaining the level and quality of City services, and the City's

bond rating. This committee is to report to the full Common Council by December 31, 2001, and is comprised of elected officials, administrative personnel, a representative from labor, the University of Wisconsin-Milwaukee and the Public Policy Forum.

City policymakers continued the effort in the year 2000 to improving the quality of life for the residents of the City of Milwaukee. The year 2000 budget included funding for three additional sworn personnel (1.5 full time equivalents) for HIDTA (High Intensity Drug Trafficking Area Project). These new positions brought the number of positions funded by this grant to eleven.

During 2000, the Drug Abatement Grant entered its first year of post-grant funding. The year 2000 budget maintained this highly successful program and provided tax-levy funding for the six positions formerly supported by the grant.

The year also saw the Police Department and the Milwaukee Public Schools come together to create the "Safe Schools" initiative which focuses 5.83 full time equivalents of police officers' time on school safety issues.

Forty-eight parking checkers and 13 tow-lot desk personnel were transferred from the Police Department to the Department of Public Works. This transfer consolidated parking checkers, tow desk functions and personnel and night parking functions within one department creating greater efficiencies and increased accountability.

The City continued its effort of streamlining City government through the consolidated Development and Permit Center, which operated for a full year in 2000. It brought together key components from Building Inspection, City Development, Public Works and the Health Department. The Center offers improved customer service for developers and homeowners interested in building and renovating property in the City and offers streamlined means of dealing with problem properties.

The City's Information Policy Committee consisting of elected officials, department heads and public members continued to meet in 2000. The Committee worked toward formulating public policy guidelines for electronic information including access, use, documentation, integration, sale, distribution, and security; and provided policy direction and oversight. The committee is exploring ecommerce to raise city revenue.

The Comptroller issued his ninth annual Review of Lending Practices of Financial Institutions in June, 2000. This report analyses the trends in residential and business lending in a Target Area of Milwaukee where home ownership is lowest. The report concludes that while residential lending in this Target Area has continued to increase gradually over the past eight years, the rate of Target Area lending is still only slightly more than one-third of such lending in the entire metropolitan area. Unfortunately, the report again concluded that lending institutions rejected over half of home improvement loan applications originating in the Target Area. In 2000, FannieMae conducted a series of forums called "Closing the Lending Gap." These forums examined the causes of the lending gap described in the Comptroller 's Annual Review of Lending Practices of Financial Institutions and developed strategies to address the issues. FannieMae's report will be issued in April. 2001. The tenth annual lending report will be published in July, 2001.

### **ECONOMIC DEVELOPMENT**

Milwaukee has a diversified economy with strong service and manufacturing sectors. The service industry has almost 6,000 establishments and employs almost 143,000 people. Retail trade employs another 42,000 people at 2,600 establishments and manufacturing employs almost 56,000 in slightly over 1,000 establishments. Finance, insurance, entertainment, communication, and health care combined with personal and business service activities account for over half of all employment within the City.

Between 1999 and 2000, 36 additional public building permits were issued with an increased value of \$12.4 million. Twenty-eight additional residential building permits were issued for 149 additional units at an increased value of \$14.7 million. In addition to these increases in building permits, the City continued to create new business improvement districts and tax incremental districts (TID) as a means to encourage development in specific areas of the City. Business Improvement Districts established in conjunction with neighborhood merchants are used to make commercial strips more competitive with suburban merchants. Ongoing efforts included continued development of a downtown river-walk system north to provide public improvements to the planned Harley Davidson Museum. TID 39 was established to create a parking ramp for the Midwest Express Center and Hilton Hotel. Two TIDS, #40 and 42 were established to revitalize and redevelop West North Avenue and Capital Court, respectively.

In addition to these efforts, the year 2000 included the first full year of operations for the completed Wisconsin Center, Milwaukee's Convention Center. Financing for this project was supplied by tax-exempt revenue bonds supported by operating revenues and hotel/motel and entertainment taxes, with additional moral obligation from the State of Wisconsin.

Shortly after year end, Miller Park, a new baseball stadium for the major league baseball team, Milwaukee Brewers, opened. Its retractable roof, 1.2 million square feet and four levels of seating have attracted near sell-out crowds since opening in April of 2001. The financing for this stadium included revenue bonds funded through a .1% Southeastern Wisconsin Baseball Park District sales tax, loans from foundations and the business community, grants from the State, County and City and other financing vehicles.

The retractable roof at Miller Park is not the only piece of movable architecture in Milwaukee. The year 2000 saw the near completion of the Milwaukee Art Museum's expansion including Santiago Calatrava's movable wings, which screen a glass and steel pavilion. The wing opened in May of 2001 and was funded entirely with private donations.

The downtown river-walk, the convention center, the art museum expansion, new apartment complexes and old warehouses turned condominiums have fostered demand for new shops and restaurants. Downtown retail vacancies fell to 12.5% in the first part of 2001 compared to 37% in 1998. A Dallas based company is leading a \$25 million renovation of the three block Grand Avenue Mall, as its department store, the Boston Store, owned by Saks, Inc. refurbishes. The expanded art museum will connect the lakefront to downtown via a footbridge aligned with Wisconsin Avenue, Milwaukee's main street, on the corner of which sits Grand Avenue Mall.

### OTHER

Independent Audit. The accounting firm of KPMG LLP performed the City's annual audit for 2000. The firm was chosen in 1999 to conduct an audit for the fiscal year ended December 31, 1999 by an audit selection committee including elected officials, citizens and City staff based on an evaluation of responses to a request for proposal. The firm succeeded itself as the City's auditors, permissible under the City's auditor selection policy. Their current contract with the City will continue through fiscal year 2002 upon written agreement.

Awards. The City of Milwaukee was awarded a Certificate of Commendation from the Governmental Reporting Awards Through Evaluation organization (GRATE) for achieving a high level of quality in its annual financial statements through the utilization of GAAP for the fiscal year ended December 31, 1999. This was the sixteenth consecutive year that the City received this prestigious award.

We believe that our current Comprehensive Annual Financial Report continues to meet the GRATE Organization's requirements, and we will submit this document to GRATE for the fiscal year ended December 31, 2000.

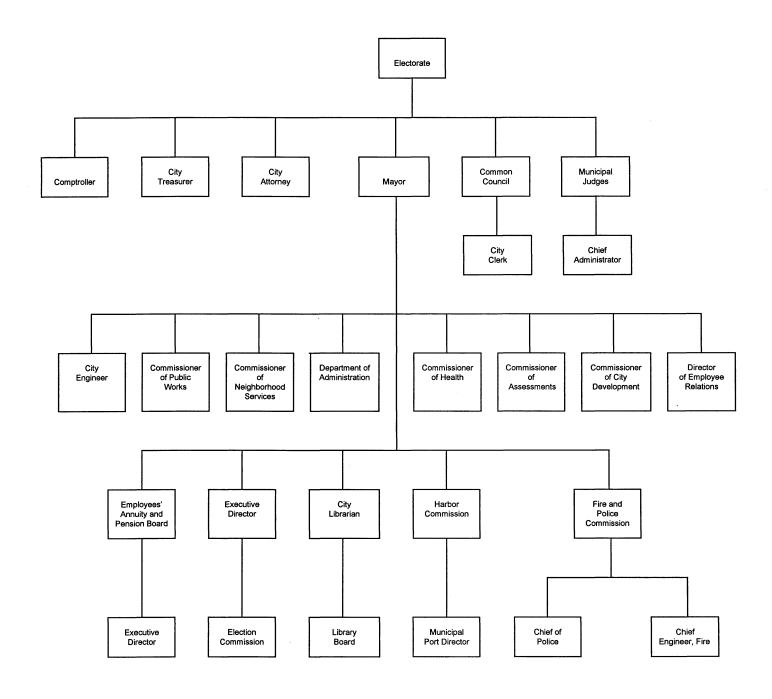
Acknowledgements. The timely preparation of this report could not have been accomplished without the cooperation, dedication, and extensive involvement of the staff of the Office of the Comptroller and the able assistance of our independent auditors, KPMG LLP, as well as the accounting personnel of our component units. Special commendation and appreciation should be accorded to the dedicated staff of the Comptroller's Office for their many hours of excellent professional services in the preparation of this Comprehensive Annual Financial Report. In addition, I convey my appreciation to you and members of your respective staffs for your interest and support in planning and conducting the fiscal affairs of the City throughout the past year. The City will continue to remain fiscally sound through our cooperative efforts.

Very truly yours,

W. MARTIN MORICS
Comptroller

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# City of Milwaukee ORGANIZATION CHART DECEMBER 31, 2000



# CITY OF MILWAUKEE NAMES OF PRINCIPAL OFFICIALS DECEMBER 31, 2000

# ELECTED

| Mayor   | John O. Norquist  |
|---|---|
| Comptroller   | W. Martin Morics  |
| City Treasurer  | Wayne F. Whittow  |
| City Attorney   | Grant F. Langley  |
| Municipal Judge   | Louis B. Butler, Jr.  |
| Municipal Judge   | James A. Gramling, Jr.  |
| Municipal Judge   | Vincent J. Bobot  |
|   |   |
| COMMON COUNCIL  |   |
| COMMON COUNCIL  |   |
| President   | Marvin E. Pratt   |
| Aldermanic District   | Alderman  |
| First           Second           Third           Fourth           Fifth           Sixth           Seventh           Eighth           Ninth           Tenth           Eleventh           Twelfth           Thirteenth           Fourteenth           Fifteenth           Sixteenth           Seventeenth | Marvin E. Pratt Terrance Herron Michael S. D'Amato Paul A. Henningsen James A. Bohl, Jr. Marlene E. Johnson-Odom Fredrick G. Gordon Robert G. Donovan Donald F. Richards Rosa Cameron-Rollins Annette E. Scherbert Angel Sanchez Jeffrey A. Pawlinski Suzanne M. Breier Thomas G. Nardelli Michael J. Murphy Willie L. Hines, Jr. |
| FINANCE RELATED (Non-Elected)   |   |
| Administration Director   | David R. Riemer   |
| Budget & Management Director  | Laura J. Engan  |
| City Purchasing Director  | Cheryl L. Oliva   |
| Commissioner of Assessments   | Mary P. Reavey  |
| Information Systems Director  | Randolf A. Gschwind   |



GOVERNMENTAL REPORTING AWARDS THROUGH EVALUATION

The Key to Better Local Government Financial Reporting

# **CERTIFICATE OF COMMENDATION**

hereby awards this Certificate of Commendation to

# City of Milwaukee

annual financial statements through the utilization of Generally Accepted Accounting Principles (GAAP), for achieving a high level of quality in its credibility in its financial statements. For the year ended December 31, 1999 and accepting its responsibility for

President, GRATE Board of Directors

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777 East Wisconsin Avenue Milwaukee, WI 53202

# **Independent Auditors' Report**

To the Honorable Members of the Common Council of the City of Milwaukee

We have audited the accompanying general purpose financial statements of the City of Milwaukee (a municipality incorporated under the laws of the State of Wisconsin) as of and for the year ended December 31, 2000, as listed in the table of contents. These general purpose financial statements are the responsibility of the City's Comptroller. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the City of Milwaukee as of December 31, 2000, and results of its operations and the cash flows of its proprietary fund types for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of expressing an opinion on the general purpose financial statements taken as a whole. The combining and individual fund and account group financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the City of Milwaukee. Such information has been subjected to the auditing procedures applied in our audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

KPMG LLP

Milwaukee, Wisconsin May 25, 2001

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# COMBINED STATEMENTS -OVERVIEW

("Liftable" GENERAL PURPOSE FINANCIAL STATEMENTS)

# **COMBINED BALANCE SHEET -**

# ALL FUND TYPES, ACCOUNT GROUPS AND DISCRETELY PRESENTED COMPONENT UNITS

**DECEMBER 31, 2000** 

WITH COMPARATIVE TOTALS FOR DECEMBER 31, 1999

(Thousands of Dollars)

|  | Governmental Fund Types |           |            |                  |
|--|-------------------------|-----------|------------|------------------|
|  | Special                 |           | Debt       | Capital          |
|  | General                 | Revenue   | Service    | Projects         |
| ASSETS AND OTHER DEBITS                                    |                         |           |            |                  |
| Assets:  |                         |           |            |                  |
| Cash and cash equivalents                                  | \$ 9,240                | \$ 19,024 | \$ 34,531  | \$ 41,912        |
| Investments  |                         |           | 67,985     |                  |
| Receivables (net):   |                         |           |            |                  |
| Taxes  | 23,152                  | 8,335     |            |                  |
| Accounts   | 18,918                  | 1,511     | 3,202      | 1,647            |
| Unbilled accounts  | 989                     |           |            |                  |
| Special assessments  |                         |           |            | 13,233           |
| Notes and loans  | 768                     | 6,291     | 18,866     |                  |
| Accrued interest   | 961                     |           | 178        |                  |
| Due from other funds                                       | 11,917                  | 253       | 387        |                  |
| Due from primary government                                | ,                       |           |            |                  |
| Due from component units                                   | 4,892                   | 24        | 12,354     |                  |
| Due from other governmental agencies                       | 1,383                   | 12,984    | ,          | 7,155            |
| Other receivables  | 12,694                  | ,         |            | ,,               |
| Inventory of materials and supplies                        | 5,988                   |           |            | 199              |
| Inventory of property for resale                           | 26                      |           |            | 100              |
|  | 366                     | 34        |            | 1                |
| Prepaid items  Deferred charges                            | 300                     | 34        |            | •                |
| -  |                         |           |            |                  |
| Other assets   |                         |           |            |                  |
| Restricted Assets:   |                         |           |            |                  |
| Cash and cash equivalents                                  | 201                     |           |            |                  |
| Investments  | 281                     |           |            |                  |
| Loans receivables  |                         |           |            |                  |
| Land   |                         |           |            |                  |
| Buildings  |                         |           |            |                  |
| Improvements other than buildings                          |                         |           |            |                  |
| Machinery and equipment                                    |                         |           |            |                  |
| Furniture and furnishings                                  |                         |           |            |                  |
| Construction work in progress                              |                         |           |            |                  |
| Nonutility property  |                         |           |            |                  |
| Accumulated depreciation                                   |                         |           |            |                  |
| Other Debits:  |                         |           |            |                  |
| Resources available in Governmental Funds                  |                         |           |            |                  |
| Resources to be Provided for:                              |                         |           |            |                  |
| Retirement of general obligation debt                      |                         |           |            |                  |
| Pension contribution payable from subsequent year's budget |                         |           |            |                  |
| Unfunded compensated absences                              |                         |           |            |                  |
| Unfunded claims and judgments                              |                         |           |            |                  |
| , •  |                         |           |            |                  |
| Total Assets and Other Debits                              | \$ 91,575               | \$ 48,456 | \$ 137,503 | \$ 64,147        |
| LIABILITIES, FUND EQUITY AND OTHER CREDITS                 |                         |           |            |                  |
| Liabilities:   |                         |           |            |                  |
|  | \$ 23,180               | \$ 6,461  | \$         | \$ 12,739        |
| Accounts payable   | \$ 23,160<br>27,277     | 245       | Ψ          | \$ 12,739<br>220 |
| Accrued wages  | 21,211                  | 243       |            | 220              |
| Accrued expenses   |                         |           |            |                  |

|                    | Fiduciary           | <b>A</b> = 0 | aunt Crauna | Totals<br>(Memorandum |                     | (Momo                | Totals<br>randum Only) |
|--------------------|---------------------|--------------|-------------|-----------------------|---------------------|----------------------|------------------------|
| Descriptors        | Fund Type           |              |             | • *                   |                     | •                    | • •                    |
| Proprietary        | Trust               | General      | General     | Only)                 | 0                   | Re                   | porting Entity         |
| Fund Type          | and                 | Fixed        | Long-Term   | Primary               | Component           | 2000                 | 1999                   |
| Enterprise         | Agency              | Assets       | Obligations | Government            | Units               | 2000                 | (Restated)             |
| \$ 20,022<br>4,000 | \$ 217,109<br>6,006 | \$           | \$          | \$ 341,838<br>77,991  | \$ 31,963<br>13,765 | \$ 373,801<br>91,756 | \$ 416,403<br>80,931   |
|                    |                     |              |             |                       |                     |                      |                        |
|                    | 141,378             |              |             | 172,865               |                     | 172,865              | 127,392                |
| 22,112             |                     |              |             | 47,390                | 8,703               | 56,093               | 34,448                 |
| 10,047             |                     |              |             | 11,036                |                     | 11,036               | 10,790                 |
|                    |                     |              |             | 13,233                |                     | 13,233               | 13,583                 |
|                    | 468                 |              |             | 26,393                | 56,007              | 82,400               | 76,975                 |
| 29                 |                     |              |             | 1,168                 | 467                 | 1,635                | 1,425                  |
| 614                |                     |              |             | 13,171                |                     | 13,171               | 15,596                 |
|                    |                     |              |             | -                     | 2,112               | 2,112                | 18                     |
|                    |                     |              |             | 17,270                |                     | 17,270               | 13,751                 |
|                    |                     |              |             | 21,522                | 19,098              | 40,620               | 23,421                 |
|                    |                     |              |             | 12,694                |                     | 12,694               | 13,253                 |
| 2,183              |                     |              |             | 8,370                 |                     | 8,370                | 9,887                  |
| _,                 |                     |              |             | 26                    | 10,928              | 10,954               | 13,591                 |
| 106                |                     |              |             | 507                   | 1,666               | 2,173                | 2,367                  |
| 2                  |                     |              |             | 2                     | .,                  | 2                    | _,                     |
| 983                |                     |              |             | 983                   | 405                 | 1,388                | 1,564                  |
|                    |                     |              |             | -                     | 3,037               | 3,037                | 1,418                  |
|                    | 387,461             |              |             | 387,742               | 15,030              | 402,772              | 415,990                |
|                    | , ,                 |              |             | ,<br>-                | 40                  | 40                   | 45                     |
| 19,719             |                     | 39,694       |             | 59,413                | 38,719              | 98,132               | 98,650                 |
| 78,323             |                     | 132,870      |             | 211,193               | 253,270             | 464,463              | 478,601                |
| 271,681            |                     | .02,0.0      |             | 271,681               |                     | 271,681              | 265,635                |
| 192,747            |                     | 93,534       |             | 286,281               | 4,697               | 290,978              | 285,429                |
| 189                |                     | 30,004       |             | 189                   | 122                 | 311                  | 174                    |
| 9,827              |                     | 63,088       |             | 72,915                | 44,748              | 117,663              | 70,585                 |
| 540                |                     | 03,000       |             | 540                   | 44,740              | 540                  | 70,000<br>564          |
| (153,436)          |                     |              |             | (153,436)             | (125,165)           | (278,601)            | (261,731)              |
|                    |                     |              | 117,488     | 117,488               |                     | 117,488              | 118,686                |
|                    |                     |              | 405,015     | 405,015               |                     | 405,015              | 354,403<br>1,835       |
|                    |                     |              | 30,534      | 30,534                |                     | 30,534               | 26,308                 |
|                    |                     |              | 43,520      | 43,520                |                     | 43,520               | 58,661                 |
| \$ 479,688         | \$ 752,422          | \$ 329,186   | \$ 596,557  | \$ 2,499,534          | \$ 379,612          | \$ 2,879,146         | \$ 2,770,648           |
| <b>\$</b> 13,135   | \$ 1,730            | \$           | \$          | \$ 57,245             | \$ 10,726           | \$ 67,971            | \$ 46,061              |
| 3,236              | Ψ 1,730             | Ψ            | Ψ           | 30,978                | 18                  | 30,996               | 28,907                 |
| 3,230              |                     |              |             | -                     | 6,505               | 6,505                | 4,882                  |

### **COMBINED BALANCE SHEET -**

# ALL FUND TYPES, ACCOUNT GROUPS AND DISCRETELY PRESENTED COMPONENT UNITS

**DECEMBER 31, 2000** 

# WITH COMPARATIVE TOTALS FOR DECEMBER 31, 1999 (Thousands of Dollars)

Governmental Fund Types Special Debt Capital General Revenue **Projects** Service Liabilities (Continued): 253 6.220 Due to other funds \$ 1,840 \$ Due to primary government ...... 2,112 Due to component units 2,553 Due to other governmental agencies ..... 850 Bonds and notes payable - current ..... General obligation debt payable - current ...... Deferred revenue ..... 1.971 11,560 31,220 13,209 Bond anticipation notes payable ..... Bonds and notes payable ..... General obligation debt Unfunded pension costs Unfunded compensated absences ..... Unfunded claims and judgments ..... Revenue bonds payable ..... Other payables ..... 12,694 Advances from other governmental agencies Other liabilities Total Liabilities \$ 52,681 \$ 27,448 \$ 33,060 \$ 41,415 Fund Equity and Other Credits: Contributed capital \$ Investment in general fixed assets Retained Earnings: Unreserved ..... Fund Balances: Reserved for debt service - 2001 (2000) 13,045 30,436 Reserved for future retirement of general obligation debt ...... 74,007 Reserved for delinquent taxes receivable 7.963 Reserved for encumbrances, prepaids, and carryovers ...... 8,886 34.278 6,014 Reserved for inventory 199 281 Reserved for mortgage trust Reserved for environmental remediation 304 Reserved for deferred compensation Reserved for tax stabilization - 2001 (2000) 5,500 Reserved for tax stabilization - 2002 (2001) and subsequent years' 17,909 budgets ..... Unreserved: Special assessment (deficit) (11.745)Undesignated ..... Total Fund Equity and Other Credits \$ 38,894 \$ 21,008 \$ 104,443 \$ 22,732 Total Liabilities, Fund Equity and Other Credits ..... \$ 91,575 \$ 48,456 \$ 137,503 \$ 64,147

|                    |             | Fiduciary     |            |             | Totals       |            |              | Totals         |
|--------------------|-------------|---------------|------------|-------------|--------------|------------|--------------|----------------|
|                    |             | Fund Type     |            |             | (Memorandum  |            | •            | orandum Only)  |
| Propriet           | -           | Trust         | General    | General     | Only)        |            | Re           | porting Entity |
| Fund Ty            |             | and           | Fixed      | Long-Term   | Primary      | Component  |              | 1999           |
| Enterpr            | rise        | Agency        | Assets     | Obligations | Government   | Units      | 2000         | (Restated)     |
| \$ 4. <sup>-</sup> | 733         | <b>\$</b> 125 | \$         | \$          | \$ 13,171    | \$         | \$ 13,171    | \$ 15,596      |
| • ",               |             | *             | •          |             | -            | 17,270     | 17,270       | 13,751         |
|                    |             |               |            |             | 2,112        | ,          | 2,112        | 18             |
|                    |             | 52,476        |            |             | 55,879       | 12,292     | 68,171       | 93,375         |
|                    |             |               |            |             |              | 2,454      | 2,454        | 2,163          |
| 9,4                | 496         |               |            |             | 9,496        | ,          | 9,496        | 8,948          |
|                    | 51          | 191,536       |            |             | 249,547      | 10,978     | 260,525      | 215,894        |
| 6,2                | 258         |               |            |             | 6,258        |            | 6,258        | -              |
|                    |             | 110,000       |            |             | 110,000      | 642        | 110,642      | 100,963        |
| 74,0               | 070         |               |            | 522,503     | 596,573      |            | 596,573      | 551,031        |
|                    |             |               |            |             | -            |            | -            | 1,835          |
|                    |             |               |            | 30,534      | 30,534       |            | 30,534       | 26,308         |
|                    |             |               |            | 43,520      | 43,520       |            | 43,520       | 58,661         |
| 16,0               | 029         |               |            |             | 16,029       | 12,422     | 28,451       | 36,886         |
|                    |             |               |            |             | 12,694       |            | 12,694       | 13,253         |
|                    |             |               |            |             | -            | 1,358      | 1,358        | 2,186          |
|                    | <del></del> |               |            |             |              | 3,871      | 3,871        | 5,060          |
| \$ 127,0           | 800         | \$ 355,867    | \$ -       | \$ 596,557  | \$ 1,234,036 | \$ 78,536  | \$ 1,312,572 | \$ 1,225,778   |
| \$ 123,7           | 743         | \$            | \$         | \$          | \$ 123,743   | \$ 289,516 | \$ 413,259   | \$ 375,806     |
| Ψ 125,             | 740         | Ψ             | 329,186    | Ψ           | 329,186      | Ψ 209,510  | 329,186      | 307,032        |
| 228,9              | 937         |               |            |             | 228,937      | 11,560     | 240,497      | 264,909        |
|                    |             |               |            |             | 43,481       |            | 43,481       | 43,673         |
|                    |             |               |            |             | 74,007       |            | 74,007       | 75,013         |
|                    |             |               |            |             | 7,963        |            | 7,963        | 7,716          |
|                    |             |               |            |             | 43,164       |            | 43,164       | 47,765         |
|                    |             |               |            |             | 6,213        |            | 6,213        | 6,667          |
|                    |             |               |            |             | 281          |            | 281          | 281            |
|                    |             |               |            |             | 304          |            | 304          | 291            |
|                    |             | 387,461       |            |             | 387,461      |            | 387,461      | 389,544        |
|                    |             |               |            |             | 5,500        |            | 5,500        | 11,250         |
|                    |             |               |            |             | 17,909       |            | 17,909       | 18,137         |
|                    |             |               |            |             | (11,745)     |            | (11,745)     | (12,384)       |
|                    |             | 9,094         |            | ****        | 9,094        |            | 9,094        | 9,170          |
| \$ 352,6           | 680         | \$ 396,555    | \$ 329,186 | <u> </u>    | \$ 1,265,498 | \$ 301,076 | \$ 1,566,574 | \$ 1,544,870   |
| \$ 479,6           | 688         | \$ 752,422    | \$ 329,186 | \$ 596,557  | \$ 2,499,534 | \$ 379,612 | \$ 2,879,146 | \$ 2,770,648   |

# COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS

FOR THE YEAR ENDED DECEMBER 31, 2000 WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | Consent     | Special<br>Revenue |  |
|--|-------------|--------------------|--|
|  | General     | Revenue            |  |
| Revenues:  |             |                    |  |
| Property taxes   | \$ 98,456   | \$                 |  |
| Other taxes  | 12,808      | ·                  |  |
| Special assessments  | ,           |                    |  |
| Licenses and permits   | 10,154      |                    |  |
| Intergovernmental  | 278,434     | 61,404             |  |
| Charges for services   | 45,383      | 01,404             |  |
| Fines and forfeits   | 18,036      |                    |  |
| Other  | 14,358      | 1 152              |  |
| Other  | 14,556      | 1,152              |  |
| Total Revenues   | \$ 477,629  | \$ 62,556          |  |
| Expenditures:  |             |                    |  |
| Current:   |             |                    |  |
| General government   | \$ 157,615  | \$ 1,488           |  |
| Public safety  | 220,879     | 14,278             |  |
| Public works   | 100,696     | 4,678              |  |
| Health   | 11,363      | 12,205             |  |
| Culture and recreation   | 17,584      | 2,180              |  |
| Conservation and development                                   | 7,502       | 26,572             |  |
| Other  | ., .=       |                    |  |
| Capital outlay   |             |                    |  |
| Debt Service:  |             |                    |  |
| Principal retirement   |             |                    |  |
| Interest   |             |                    |  |
| Total Expenditures   | \$ 515,639  | \$ 61,401          |  |
| Excess of Revenues over (under) Expenditures                   | \$ (38,010) | \$ 1,155           |  |
| Other Financing Sources (Uses):                                |             |                    |  |
| Proceeds of bonds and notes                                    | \$ 1,312    | \$ 10,975          |  |
| Operating transfers in   | 11,213      | . ,                |  |
| Operating transfers out  | (338)       | (12,351)           |  |
| Operating transfers to component units                         | (150)       | (:=,55:,7          |  |
| Contributions received   | 536         |                    |  |
| Contributions used   | (685)       | -                  |  |
| Total Other Financing Sources (Uses)                           | \$ 11,888   | \$ (1,376)         |  |
|  |             |                    |  |
| Excess of Revenues and Other Sources over (under) Expenditures |             |                    |  |
| and Other Uses   | \$ (26,122) | \$ (221)           |  |
| Fund Balances - January 1                                      | 65,023      | 21,231             |  |
|  |             | ·                  |  |
| Residual Equity Transfers from Other Funds                     | 2           |                    |  |
| Residual Equity Transfers to Other Funds                       | (9)         | (2)                |  |
| Fund Balances - December 31                                    | \$ 38,894   | \$ 21,008          |  |

| Governn    | nental Fund Types | Fiduciary<br>Fund Type                  | (            | Totals<br>Memorandum Only) |
|------------|-------------------|---|--------------|----------------------------|
| Debt       | Capital           | Expendable                              | ,            | Reporting Entity           |
| Service    | Projects          | Trust                                   | 2000         | 1999                       |
| \$ 57,675  | \$ 2,587          | \$                                      | \$ 158,718   | \$ 160,926                 |
| 1,051      | ,                 |   | 13,859       | 11,118                     |
|            | 3,930             |   | 3,930        | 3,362                      |
|            |                   |   | 10,154       | 8,996                      |
|            | 8,319             |   | 348,157      | 342,725                    |
|            |                   |   | 45,383       | 37,598                     |
|            |                   |   | 18,036       | 17,694                     |
| 31,164     | 1,947             | 20,841                                  | 69,462       | 121,890                    |
| \$ 89,890  | \$ 16,783         | \$ 20,841                               | \$ 667,699   | \$ 704,309                 |
| \$         | \$                | \$                                      | \$ 159,103   | <b>\$</b> 133,691          |
|            |                   |   | 235,157      | 215,569                    |
|            |                   |   | 105,374      | 95,868                     |
|            |                   |   | 23,568       | 25,353                     |
|            |                   |   | 19,764       | 18,643                     |
|            |                   |   | 34,074       | 34,891                     |
|            |                   | 23,054                                  | 23,054       | 22,427                     |
|            | 77,629            |   | 77,629       | 100,922                    |
| 70,143     |                   |   | 70,143       | 66,925                     |
| 23,733     |                   |   | 23,733       | 22,640                     |
| \$ 93,876  | \$ 77,629         | \$ 23,054                               | \$ 771,599   | \$ 736,929                 |
| \$ (3,986) | \$ (60,846)       | \$ (2,213)                              | \$ (103,900) | \$ (32,620)                |
| \$         | \$ 78,940         | \$                                      | \$ 91,227    | \$ 83,312                  |
| 26,584     |                   | 45                                      | 37,842       | 37,975                     |
| (20,387)   | (1,885)           |   | (34,961)     | (35,320)                   |
|            |                   |   | (150)        | (150)                      |
|            |                   |   | 536          | 651                        |
|            |                   | *************************************** | (685)        | (612)                      |
| \$ 6,197   | <u>\$ 77,055</u>  | \$ 45                                   | \$ 93,809    | \$ 85,856                  |
| \$ 2,211   | \$ 16,209         | \$ (2,168)                              | \$ (10,091)  | \$ 53,236                  |
| 105,170    | 6,985             | 398,714                                 | 597,123      | 546,789                    |
| 462        |                   | 9                                       | 473          | 7,679                      |
| (3,400)    | (462)             |   | (3,873)      | (10,581)                   |
| \$ 104,443 | \$ 22,732         | \$ 396,555                              | \$ 583,632   | \$ 597,123                 |

# COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL - GENERAL AND BUDGETED SPECIAL REVENUE FUND TYPES FOR THE YEAR ENDED DECEMBER 31, 2000

(Thousands of Dollars)

|  |             |                    | General Fund  |  |  |
|--|-------------|--------------------|---------------|--|--|
|  |             | Actual on          | Variance -    |  |  |
|  | Amended     | Budgetary          | Favorable     |  |  |
|  | Budget      | Basis              | (Unfavorable) |  |  |
| Revenues:  |             |                    |               |  |  |
| Property taxes                                       | \$ 98,456   | \$ 98,456          | \$            |  |  |
| Other taxes  | 10,905      | 12,808             | 1,903         |  |  |
| Licenses and permits                                 | 8,759       | 10,154             | 1,395         |  |  |
| Intergovernmental                                    | 279,056     | 278,434            | (622)         |  |  |
| Charges for services                                 | 43,824      | 45,383             | 1,559         |  |  |
| Fines and forfeits                                   | 19,306      | 18,036             | (1,270)       |  |  |
| Other  | 12,891      | 14,358             | 1,467         |  |  |
| Ottlei   | 12,091      | 14,336             |               |  |  |
| Total Revenues                                       | \$ 473,197  | \$ 477,629         | \$ 4,432      |  |  |
| Expenditures:  |             |                    |               |  |  |
| Current:   |             |                    |               |  |  |
| General government                                   | \$ 160,893  | \$ 157,615         | \$ 3,278      |  |  |
| Public safety  | 220,732     | 220,879            | (147)         |  |  |
| Public works   | 96,835      | 100,696            | (3,861)       |  |  |
| Health   | 11,688      | 11,363             | 325           |  |  |
| Culture and recreation                               | 17,519      | 17,584             | (65)          |  |  |
| Conservation and development                         | 8,025       | 7,502              | 523           |  |  |
| Total Expenditures                                   | \$ 515,692  | \$ 515,639         | \$ 53         |  |  |
| Excess of Revenues over (under) Expenditures         | \$ (42,495) | \$ (38,010)        | \$ 4,485      |  |  |
| Other Financing Sources (Uses):                      |             |                    |               |  |  |
| Proceeds of bonds and notes                          | \$          | \$ 8.071           | \$ 8.071      |  |  |
| Operating transfers in                               | 11,213      | \$ 8,071<br>11,213 | \$ 0,071      |  |  |
|  | •           |                    | 27            |  |  |
| Operating transfers out                              | (365)       | (338)              | 27            |  |  |
| Operating transfers to component units               | (150)       | (150)              | (400)         |  |  |
| Contributions received                               | 675         | 536                | (139)         |  |  |
| Contributions used                                   | (826)       | (685)              | 141           |  |  |
| Use of fund balance - reserved for tax stabilization | 11,250      | 11,250             |               |  |  |
| Total Other Financing Sources (Uses)                 | \$ 21,797   | \$ 29,897          | \$ 8,100      |  |  |
| Excess of Revenues and Other Sources over (under)    |             |                    |               |  |  |
| Expenditures and Other Uses                          | \$ (20,698) | \$ (8,113)         | \$ 12,585     |  |  |
| Fund Balances - January 1 (Excludes Reserved for Tax |             |                    |               |  |  |
| Stabilization)                                       | 55,085      | 55,085             |               |  |  |
| Residual Equity Transfers from Other Funds           | 36          | 2                  | (34)          |  |  |
| Residual Equity Transfers to Other Funds             | (61)        | (9)                | 52            |  |  |
| Fund Balances (Deficits) - December 31               | \$ 34,362   | \$ 46,965          | \$ 12,603     |  |  |

Totals (Memorandum Only)

| Special Revenue Funds |                  |                | Reporting Entity      |                       |                |  |
|-----------------------|------------------|----------------|-----------------------|-----------------------|----------------|--|
|                       | Actual on        | Variance -     |                       | Actual on             | Variance -     |  |
| Amended               | Budgetary        | Favorable      | Amended               | Budgetary             | Favorable      |  |
| Budget                | Basis            | (Unfavorable)  | Budget                | Basis                 | (Unfavorable)  |  |
|                       |                  | _              |                       |                       |                |  |
| \$                    | \$               | \$             | \$ 98,456             | \$ 98,456             | \$ -           |  |
|                       |                  | -              | 10,905                | 12,808                | 1,903          |  |
|                       |                  | -              | 8,759                 | 10,154                | 1,395          |  |
| 62,082                | 61,404           | (678)          | 341,138               | 339,838               | (1,300)        |  |
|                       |                  | -              | 43,824                | 45,383                | 1,559          |  |
|                       |                  | -              | 19,306                | 18,036                | (1,270)        |  |
|                       | <del></del>      | <del></del>    | 12,891                | 14,358                | 1,467          |  |
| \$ 62,082             | \$ 61,404        | \$ (678)       | <u>\$ 535,279</u>     | \$ 539,033            | \$ 3,754       |  |
| f 1 400               | \$ 1,488         | \$ -           | ¢ 162 281             | ¢ 450 402             | \$ 3,278       |  |
| \$ 1,488<br>14,424    | 14,278           | υ -<br>146     | \$ 162,381<br>235,156 | \$ 159,103<br>235,157 |                |  |
| 4,678                 | 4,678            | 140            | 101,513               | 105,374               | (1)            |  |
|                       | 12,205           | -<br>487       |                       |                       | (3,861)<br>812 |  |
| 12,692<br>2,217       | 2,180            | 37             | 24,380<br>19,736      | 23,568<br>19,764      | (28)           |  |
| 26,583                | 26,572           | 11             | 34,608                | 34,074                | 534            |  |
|                       | 20,572           |                |                       | 34,074                |                |  |
| \$ 62,082             | <u>\$ 61,401</u> | \$ 681         | \$ 577,774            | \$ 577,040            | \$ 734         |  |
| <u> </u>              | \$ 3             | \$ 3           | \$ (42,495)           | \$ (38,007)           | \$ 4,488       |  |
| \$                    | \$               | \$ -           | \$ -                  | \$ 8,071              | \$ 8,071       |  |
|                       |                  | -              | 11,213                | 11,213                |                |  |
|                       |                  | -              | (365)                 | (338)                 | 27             |  |
|                       |                  | -              | (150)                 | (150)                 | -              |  |
|                       |                  | -              | 675                   | 536                   | (139)          |  |
|                       |                  | -              | (826)                 | (685)                 | 141            |  |
|                       |                  |                | 11,250                | 11,250                |                |  |
| \$                    | \$ -             | <u>\$ -</u>    | \$ 21,797             | \$ 29,897             | \$ 8,100       |  |
| \$ -                  | \$ 3             | \$ 3           | \$ (20,698)           | \$ (8,110)            | \$ 12,588      |  |
| (1)                   | (1)              | <del>-</del> . | 55,084                | 55,084                | -              |  |
|                       |                  | -              | 36                    | 2                     | (34)           |  |
|                       | (2)              | (2)            | (61)                  | (11)                  | 50             |  |
| <u>\$ (1)</u>         | \$ <u>-</u>      | <u>\$ 1</u>    | <u>\$ 34,361</u>      | <u>\$ 46,965</u>      | \$ 12,604      |  |

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# COMBINED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS - ALL PROPRIETARY FUND TYPES AND DISCRETELY PRESENTED COMPONENT UNITS

FOR THE YEAR ENDED DECEMBER 31, 2000 WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|   | Enterprise<br>Primary<br>Government | Component<br>Units | Totals<br>(Memorandum Only)<br>Reporting Entity |                    |
|---|-------------------------------------|--------------------|---|--------------------|
|   |                                     |                    | 2000  | 1999<br>(Restated) |
| Operating Revenues:                                   |                                     |                    |   |                    |
| Charges for services                                  | \$ 126,357                          | \$ 20,925          | \$ 147,282                                      | <u>\$ 140,688</u>  |
| Operating Expenses:                                   |                                     |                    |   |                    |
| Milwaukee Metropolitan Sewerage District charges      | \$ 26,211                           | \$                 | \$ 26,211                                       | \$ 27,144          |
| Employee services                                     | 11,483                              | 748                | 12,231  | 11,646             |
| Administrative and general                            | 4,746                               | 20,570             | 25,316  | 26,015             |
| Housing assistance payments                           |                                     | 17,016             | 17,016  | 16,819             |
| Depreciation  | 11,786                              | 17,404             | 29,190  | 35,569             |
| Transmission and distribution                         | 16,212                              |                    | 16,212  | 15,662             |
| Maintenance and utilities                             |                                     | 13,333             | 13,333  | 12,520             |
| Services, supplies and materials                      | 20,329                              | 132                | 20,461  | 12,873             |
| Payment in lieu of taxes                              | 9,087                               |                    | 9,087   | 7,952              |
| Water treatment                                       | 7,642                               |                    | 7,642   | 7,443              |
| Water pumping   | 4,969                               |                    | 4,969   | 5,346              |
| Billing and collection                                | 3,460                               |                    | 3,460   | 3,527              |
| Bad debts   |                                     | 859                | 859   | (221)              |
| Interest expense and subsidies                        |                                     | 88                 | 88  | `102 <sup>´</sup>  |
| Cost of goods disbursed                               |                                     |                    | _   | 643                |
| Rehabilitation costs (cost recoveries)                |                                     | 4,135              | 4,135   | 4,178              |
| Show expenses   |                                     | 198                | 198   | 181                |
| Other operating expenses                              | 1,095                               | 1,220              | 2,315   | 517                |
| Total Operating Expenses                              | \$ 117,020                          | \$ 75,703          | \$ 192,723                                      | \$ 187,916         |
| Operating Income (Loss)                               | \$ 9,337                            | <u>\$(54,778)</u>  | \$ (45,441)                                     | \$ (47,228)        |
| Nonoperating Revenues (Expenses):                     |                                     |                    |   |                    |
| Federal grants and subsidies                          | \$                                  | \$ 35,150          | \$ 35,150                                       | \$ 34,687          |
| Interest income                                       | 1,132                               | 5,297              | 6,429   | 6,423              |
| Interest expense                                      | (4,943)                             | (2,145)            | (7,088)   | (6,487)            |
| Loss on early repayments of Tax Incremental Districts |                                     |                    | · -   | (4,119)            |
| Net gain (loss) on sale of fixed assets               | (439)                               | (11,724)           | (12,163)  | (348)              |
| Contributions   |                                     | 139                | 139   | 516                |
| Other   | 402                                 | 891                | 1,293   | (4,547)            |
| Total Nonoperating Revenues (Expenses)                | \$ (3,848)                          | \$ 27,608          | \$ 23,760                                       | \$ 26,125          |
| Income (Loss) before Operating Transfers              | \$ 5,489                            | \$(27,170)         | \$ (21,681)                                     | \$ (21,103)        |
| Operating Transfers In                                | 9,467                               |                    | 9,467   | 9,228              |
| Operating Transfers Out                               | (12,348)                            |                    | (12,348)  | (11,883)           |
| Operating Transfers from Primary Government           |                                     | 150                | 150   | 150                |
| Net Income (Loss)                                     | \$ 2,608                            | \$ (27,020)        | \$ (24,412)                                     | \$ (23,608)        |
| Retained Earnings - January 1                         | 226,329                             | 38,580             | 264,909   | 288,525            |
| Residual Equity Transfer to Other Funds               |                                     |                    |   | (8)                |
| Retained Earnings - December 31                       | \$ 228,937                          | \$ 11,560          | \$ 240,497                                      | \$ 264,909         |

# COMBINED STATEMENT OF CASH FLOWS -

# ALL PROPRIETARY FUND TYPES AND DISCRETELY PRESENTED COMPONENT UNITS

FOR THE YEAR ENDED DECEMBER 31, 2000

WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|   |            | Component<br>Units | Totals<br>(Memorandum Only)<br>Reporting Entity |             |
|---|------------|--------------------|---|-------------|
|   | Enterprise |                    |   |             |
|   | •          |                    | Керс  | 1999        |
|   | Government |                    | 2000  | (Restated)  |
| CASH FLOWS FROM OPERATING ACTIVITIES:                           |            |                    |   |             |
| Operating income (loss)   | \$ 9,337   | \$ (54,778)        | \$ (45,441)                                     | \$ (47,228) |
| Adjustments to Reconcile Operating Income (Loss) to Cash        |            |                    |   |             |
| Provided by (Used for) Operating Activities:                    |            |                    |   |             |
| Depreciation  | 11,786     | 17,404             | 29,190  | 35,569      |
| Bad debt expense  |            | 859                | 859   | (221)       |
| (Gain) loss on properties                                       |            | 11,724             | 11,724  | 368         |
| Other nonoperating revenues (expenses)                          | 425        |                    | 425   | 192         |
| (Increase) decrease in receivables                              |            | (10,149)           | (12,526)  | (908)       |
| (Increase) decrease in due from other funds                     | (158)      |                    | (158)   | (182)       |
| (Increase) decrease in due from primary government              |            | (2,094)            | (2,094)   | 359         |
| (Increase) decrease in due from other governmental agencies     |            | (9,077)            | (9,077)   | (780)       |
| (Increase) decrease in inventory of materials and supplies      | 522        | 541                | 1,063   | (256)       |
| (Increase) decrease in inventory of property for resale         |            | 4,220              | 4,220   | (4,489)     |
| (Increase) decrease in prepaid items                            |            | (145)              | (126)   | 1,876       |
| (Increase) decrease in deferred charges                         | (2)        |                    | (2)   |             |
| (Increase) decrease in other assets                             |            | (352)              | 176   | (474)       |
| Increase (decrease) in accounts payable                         |            | 4,315              | 6,443   | (5,756)     |
| Increase (decrease) in accrued wages                            |            | 3                  | 53  | 41          |
| Increase (decrease) in accrued expenses                         |            | 1,623              | 1,623   | 727         |
| Increase (decrease) in due to other funds                       |            |                    | (2,298)   | (6,463)     |
| Increase (decrease) in due to primary government                |            | 1,502              | 1,502   | 90          |
| Increase (decrease) in due to other governmental agencies       |            | (5,233)            | (5,233)   | 4,581       |
| Increase (decrease) in deferred revenue                         |            | • • •              | 6,200   | (267)       |
| Increase (decrease) in other liabilities                        |            | 2,386              | 2,386   | 951         |
| Net Cash Provided by (Used for) Operating Activities            | \$ 19,924  | \$ (31,015)        | \$ (11,091)                                     | \$ (22,270) |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:                |            |                    |   |             |
| Operating transfers to other funds                              |            |                    | \$ (3,152)                                      | \$ (2,862)  |
| Other nonoperating revenues (expenses)                          |            | 4,079              | 4,079   | (651)       |
| Increase (decrease) in due to other funds                       |            |                    | -   | (1,046)     |
| Contributions   |            | 31,066             | 31,066  | 30,076      |
| Proceeds from bonds and notes payable                           |            | 1,765              | 1,765   | 351         |
| Retirement of bonds, notes and revenue bonds                    |            | (930)              | (930)   | (693)       |
| Net increase (decrease) in due to primary government            |            | 296                | 296   | (1,391)     |
| Loss on early repayment of Tax Incremental Districts            |            |                    | -   | (4,119)     |
| Operating transfer from primary government                      |            | 150                | 150   | 150         |
| Net Cash Provided by (Used for) Noncapital Financing Activities | \$ (3,152) | \$ 36,426          | \$ 33,274                                       | \$ 19,815   |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:       |            |                    |   |             |
| Capital contributions   | \$ 3,450   | \$ 32,120          | \$ 35,570                                       | \$ 18,006   |
| Proceeds from bond anticipation notes                           |            |                    | 6,258   |             |
| Proceeds from sale of bonds and notes                           |            |                    | 4,891   | 8,133       |
| Proceeds from sale of revenue bonds                             |            |                    | -   | 12,686      |
| Acquisition of property, plant and equipment                    | (14,509)   | (43,721)           | (58,230)  | (31,730)    |
| Retirement of bonds, notes and revenue bonds                    |            | (8,556)            | (8,556)   | (21,486)    |
| Retirement of general obligation debt                           |            |                    | (8,950)   | (7,645)     |

### CITY OF MILWAUKEE

### **COMBINED STATEMENT OF CASH FLOWS -**

### ALL PROPRIETARY FUND TYPES AND DISCRETELY PRESENTED COMPONENT UNITS

FOR THE YEAR ENDED DECEMBER 31, 2000

WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | Enterprise |              | •           | Totals<br>ndum Only)<br>orting Entity |
|--|------------|--------------|-------------|---------------------------------------|
|  | •          | Component    |             | 1999                                  |
|  | Government | Units        | 2000        | (Restated)                            |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES (Continu        | ed):       |              |             |                                       |
| Interest paid  | \$ (4,953  | ) \$ (1,120) | \$ (6,073)  | \$ (5,456)                            |
| Sale of land and other assets  | 26         |              | 26          |                                       |
| Payment of obligation for capital lease                                  |            |              | -           | (44)                                  |
| Return of contributions  |            |              | -           | (155)                                 |
| Operating transfers to other funds                                       | 271        |              | 271         | 203                                   |
| Residual equity transfer to other funds                                  |            |              | -           | (8)                                   |
| Repairs and restorations   | (422       | 2)           | (422)       | (1,295)                               |
| (Increase) decrease in fiscal agent funds                                |            | 11,135       | 11,135      | 4,651                                 |
| Net proceeds from sale of property, plant and equipment                  |            | (1,271)      | (1,271)     | 546                                   |
| Net Cash Provided by (Used for) Capital and Related Financing Activities | \$ (13,938 | ) \$(11,413) | \$ (25,351) | _(23,594)                             |
| CASH FLOWS FROM INVESTING ACTIVITIES:                                    |            |              |             |                                       |
| Interest income  | \$ 1,103   | \$ 5,297     | \$ 6,400    | \$ 6,423                              |
| Purchases of investments   | (4,000     | ) (13,243)   | (17,243)    | (12,664)                              |
| Proceeds from the sale and maturity of investments                       |            | 13,661       | 13,661      | 18,947                                |
| New loans made   |            | (11,916)     | (11,916)    | (6,401)                               |
| Loan payments received   |            | 6,511        | 6,511       | 12,653                                |
| (Increase) decrease in accrued interest                                  |            | (31)         | (31)        | (122)                                 |
| Capital expenditures on properties                                       |            | (2,460)      | (2,460)     | (1,523)                               |
| Proceeds from the sale of properties                                     |            | 877          | 877         | 769                                   |
| Other  |            | 977          | 977         | 361                                   |
| Net Cash Provided by (Used for) Investing Activities                     | \$ (2,897  | ) \$ (327)   | \$ (3,224)  | \$ 18,443                             |
| Net Decrease in Cash and Cash Equivalents                                | \$ (63     | ) \$ (6,329) | \$ (6,392)  | \$ (7,606)                            |
| Cash and Cash Equivalents at January 1                                   | 20,085     | 41,329       | 61,414      | 69,020                                |
| Cash and Cash Equivalents at December 31                                 | \$ 20,022  | \$ 35,000    | \$ 55,022   | \$ 61,414                             |
| ·  | <u> </u>   | <del></del>  |             |                                       |
| Cash and Cash Equivalents at December 31 Consist of:                     |            |              |             |                                       |
| Unrestricted cash  | \$ 20,022  | \$ 31,963    | \$ 51,985   | \$ 59,996                             |
| Restricted cash  |            | 3,037        | 3,037       | 1,418                                 |
|  | \$ 20,022  | \$ 35,000    | \$ 55,022   | \$ 61,414                             |

### Non-cash Activities:

Enterprise Funds:

The Port of Milwaukee disposed of fixed assets with a net value of \$13 during the year.

During the year, water mains and related property, installed by others were deeded to the Water Works in the amount of \$33. During the year, various furniture, furnishings, machinery and equipment of \$372 were donated to the Sewer Maintenance Fund from general fund departments.

### Component Units:

Pabst Theater recorded equipment purchases of \$902 paid directly by the City of Milwaukee.

The notes to the financial statements are an integral part of this statement.

#### 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying general purpose financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America The following is a summary of the significant accounting policies

#### A Reporting Entity

The City of Milwaukee (the "City") was incorporated on January 31, 1846, and operates under a Council-Mayor form of government. These financial statements present the City (the primary government) and other organizations, including component units, for which the nature and significance of their relationship with the primary government are such that their exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The component units discussed below are legally separate organizations for which the elected officials of the City are accountable. The City is considered financially accountable if it appoints a voting majority of the organization's governing body and is able to impose its will on the organization, or there is a potential for the organization to provide specific financial benefits to or burdens on the City. The City may be financially accountable if an organization is fiscally dependent on the primary government.

### **Blended Component Units**

The City does not have any component units that are considered "blended"

### **Discretely Presented Component Units**

The component units columns in the general purpose financial statements include the financial data of the City's component units 
They are reported in a separate column to emphasize that they are legally separate from the City

### **COMPONENT UNITS ENTERPRISE FUNDS**

Housing Authority - This entity is used to account for the Federal and State grants relating primarily to low income housing and rental assistance programs. The entire governing board is appointed by the Mayor of the City. The daily operations of the Housing Authority of the City of Milwaukee (HACM) are managed by City employees.

Milwaukee Economic Development Corporation - The Milwaukee Economic Development Corporation (MEDC) is a nonstock, nonprofit organization formed to promote economic development within the City The principal objective of the Corporation is to benefit the community by fostering increased employment through expansion of business and industry within the metropolitan Milwaukee area MEDC's primary source of funds is interest on loans originally granted through the City

Neighborhood Improvement Development Corporation - The Neighborhood Improvement Development Corporation (NIDC) is a nonprofit corporation established to promote reinvestment in both housing and commercial structures within the City NIDC programs encourage private lending institutions and property owners to make improvements to the community's homes and businesses Corporate officers of NIDC are provided by the City and daily operations are managed by City employees

Pabst Theater - The City established the Pabst Theater as a municipal theater pursuant to Wisconsin Statutes A separate board (Pabst Theater Board) is responsible for the maintenance, supervision and operation of the theater The City issued debt to finance building repairs and annually provides significant subsidies to the Pabst Theater

Redevelopment Authority - The Redevelopment Authority of the City of Milwaukee (RACM) is responsible for activities related to the prevention and elimination of blight and slum conditions in the City The City appoints all members of the Board and approves the budget

Financial statements of the individual component units can be obtained from their respective administrative offices

The general purpose financial statements exclude the accounts of the Wisconsin Center District, Milwaukee Public Schools, the Milwaukee Metropolitan Sewerage District, World Festivals Inc ("Summerfest") and the Employes' Retirement System of the City of Milwaukee, because these entities operate with separate governing boards and do not meet the criteria established by the Governmental Accounting Standards Board (GASB) Statement 14 as component units of the City The Milwaukee Metropolitan Sewerage District (MMSD) is a joint venture created to provide sewerage treatment services in the Milwaukee metropolitan area The City is responsible for paying usage charges within its jurisdiction. These amounts, in turn, are billed by the City to its water customers. The City has no equity interest in MMSD. Financial statements for MMSD can be obtained from its administrative office.

### B Fund Accounting

The accounts of the City are organized on the basis of funds and account groups 
Each fund is a separate fiscal and accounting entity with a self-balancing set of accounts including assets, liabilities, equities, revenues and expenditures or expenses, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations

Account groups are used to establish accounting control and accountability for the City's general fixed assets and general long-term obligations. The various funds are grouped in the accompanying financial statements into eight generic fund types and three broad fund categories as follows.

### **GOVERNMENTAL FUND TYPES**

General Fund - The General Fund is used to account for all financial resources, except those required to be accounted for in another fund

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action

Grant and Aid Projects - This Fund is used to account for Federal and State grants whose proceeds are legally restricted to expenditures for specific purposes and which are not accounted for in other special revenue funds

Community Development Block Grant - The Community Development Block Grant Program receives annual grants pursuant to the Federal Housing and Community Development Act of 1974 This fund also includes amounts received under the Section 108 Loan Program The City's Department of Administration is responsible for the planning, execution and evaluation of the Program

Delinquent Tax - This Fund was established as a reserve against uncollected delinquent property taxes Fund resources, consisting initially of bond proceeds, are used to purchase delinquent property taxes from the General Fund Collections on these purchased receivables and related interest thereon are transferred to the General Obligation Debt Service Fund to provide for the related debt service requirements

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources and the payment of principal and interest on long-term general obligation debt and expenditures incurred in connection with administration of the Public Debt Amortization Fund

General Obligation Debt - Principal and interest on the City's outstanding long-term general obligation debt are paid from this Fund

Public Debt Amortization - The Public Debt Amortization Fund is governed by Section 67 101 of the Wisconsin Statutes for the retirement of the public debt See Note 5 for further discussion

Capital Projects Funds - Capital Projects Funds are used to account for the financial resources segregated for the acquisition or construction of major capital facilities other than those financed by proprietary funds 
Capital Projects Funds are identified as follows

Bridges - To account for the financing, construction and repair of bridges and viaducts

Buildings and Grounds - To account for the financing, construction and repair of buildings and improvements to city-owned land and playgrounds

Sewers - To account for the financing and construction of new and replacement storm, sanitary and combined sewer projects

Urban Renewal - To account for the financing and costs of activities undertaken to prevent and eliminate blight and slum conditions

Streets – To account for the financing and construction of new and replacement streets, alleys and sidewalks, and for the cost of installation of street lights, traffic lights, parking signs and communication equipment

Tax Incremental Districts – To account for the financing and costs of redeveloping blighted areas which are eligible under the Wisconsin Tax Incremental law, Section 66 46 of the Wisconsin Statutes

Special Assessments – To account for the financing and construction of the City's assessable projects Upon completion, owners of benefited property are assessed for construction costs incurred

### PROPRIETARY FUND TYPES

Enterprise Funds - Enterprise Funds are used to account for operations that provide services which are financed primarily by user charges, or activities where periodic measurement of net income is appropriate for capital maintenance, public policy, management control or other purposes

Metropolitan Sewerage District User Charge – The Metropolitan Sewerage District User Charge Fund is used to account for sewerage treatment charges by the Milwaukee Metropolitan Sewerage District to the City on a "wholesale" user charge basis and the subsequent billing by the City to customers on a "retail" basis The City adds administrative expense to the District's charges and includes the sewer user charges on the quarterly water bills

Parking - The Parking Fund was established to account for revenues derived from parking meters, parking permits, rentals and leasing of parking facilities and other revenues attributable to parking. The revenues are used to defray administrative and operational costs related to parking operations, and to acquire, landscape and construct parking lots and structures.

Port of Milwaukee - All activities necessary to operate and maintain the Port of Milwaukee and other related harbor activities are accounted for in this Fund

Sewer Maintenance – The Sewer Maintenance Fund, in accordance with Wisconsin State Statutes Section 66 076, permits municipalities to implement sewer fees to recover the costs of operation, maintenance, repair, and depreciation of sewer collection and transportation facilities Sewer maintenance costs are recovered through a user fee rather than through the property tax

Water Works - All activities necessary to provide water services to residents of the City and outlying areas are accounted for in this Fund Fund activities include administration, billing and collection, operations, maintenance and financing

#### **FIDUCIARY FUND TYPES**

Trust and Agency Funds - Trust and Agency Funds are used to account for assets held in trust or as an agent by the City for others Expendable trust funds are accounted for and reported in essentially the same manner as governmental funds. Agency funds are custodial in nature and are used to account for assets held by the City as an agent for individuals, private organizations, other governmental units and other funds.

### **Expendable Trust Funds**

Property Tax Collection - This Fund is used to account for advance property tax collections for the subsequent year's budget

Deposits and Other Trust Funds - This Fund is used to account for the receipt and disposition of performance deposits, and for deposits the City holds in the capacity of trustee for various individuals, governmental entities and nonpublic organizations

Deferred Compensation - The City's deferred compensation plan for City employees is accounted for in this fund in accordance with GASB No 32, Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans

Agency Fund - Monies collected by the City for other governmental entities are reported in the Agency Funds

### **ACCOUNT GROUPS**

General Fixed Assets Account Group - General fixed assets of the City, other than those reported in the enterprise fund are reported in this account group

General Long-Term Obligations Account Group - General long-term debt and certain unfunded liabilities of governmental funds are accounted for in the General Long-Term Obligations Account Group

### C Measurement Focus

The measurement focus of all governmental and expendable trust funds is the flow of current financial resources concept. Under this measurement focus, sources and uses of financial resources, including capital outlays, bond proceeds and retirement are reflected in operations. Resources not available to finance expenditures and commitments of the current period are recognized as deferred revenue or a reservation of fund equity. Liabilities for claims, judgments, compensated absences and pension contributions, which will not be currently liquidated using expendable available financial resources, are shown in the General Long-Term Obligations Account Group. The related expenditures are recognized when the liabilities are liquidated.

The measurement focus of proprietary funds and component unit enterprise funds is on the determination of net income, financial position and cash flows. Under this measurement focus, revenues and expenses are matched using the accrual basis of accounting. All fixed assets are capitalized at historical cost and depreciated over their useful lives.

### D Basis of Accounting

All governmental, expendable trust, and assets and liabilities of agency funds utilize the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures and commitments of the current period. Significant revenues susceptible to accrual include most governmental revenues and charges for services. Licenses and permits, fines and forfeits generally are recorded as revenues when received in cash because they are not measurable until actually received. Special assessments are recognized as revenues when they are due.

Under the modified accrual basis of accounting, expenditures are recognized when the related liability is incurred, if measurable, except for interest on general long-term debt and unfunded claims, judgments, compensated absences and pension contributions, which are recorded when due

The proprietary funds and component unit enterprise funds follow the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period they are incurred

#### Cash and cash equivalents

For purposes of the statements of cash flows, all highly liquid investments (including restricted cash and investments) purchased with a maturity of three months or less are considered to be cash equivalents. The City manages a cash and investment pool to maximize return on funds while providing liquidity to meet day to day obligations. Each fund's equity in the City's investment pool is considered to be a cash equivalent, since the funds can deposit or effectively withdraw cash at anytime without prior notice or penalty. The Housing Authority considers amounts on deposit with fiscal agents to be investments and not cash equivalents due to their restrictive nature.

#### Investments

Investments, primarily consisting of fixed income securities, are reported at fair value Fair value is the amount at which an investment could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale Commercial paper, which is short-term, defined as having an original maturity of one year or less, and highly liquid is carried at amortized cost

Investment income, including changes in the fair value of investments, is recognized as revenue in the Statements of Revenues, Expenditures, and Changes in Fund Balances and the Statements of Revenues, Expenses, and Changes in Retained Earnings Realized gains and losses, defined as the difference between the proceeds of the sale and the original cost of the investments sold, are also included in investment income

Accrued interest on investments is recorded as earned, since it is both measurable and available Investment transactions are recorded on the trade date

Wisconsin Statutes permit the City to invest funds not immediately needed in any of the following

- Time deposits maturing within three years in any credit union, bank, savings bank, trust company or savings and loan association which are authorized to transact business in the State of Wisconsin
- . Bonds or securities issued or guaranteed by the Federal government
- Bonds or securities of any county, city, drainage district, technical college district, village, town or school district of the State of Wisconsin, as well as bonds issued by a local exposition district, a local professional baseball park district, or the University of Wisconsin Hospitals and Clinics Authority
- . Local Government Pooled Investment Fund of the State of Wisconsin
- . Repurchase agreements with public depositories, if the agreement is secured by federal bonds or securities
- Any Security which matures or which may be tendered for purchase at the option of the holder within not more than seven years of the date on which it is acquired, if that security has a rating which is the highest or second highest rating category assigned by Standard & Poor's Corporation, Moody's Investors Service, Inc. or other similar nationally recognized rating agency or if that security is senior to, or on a parity with, a security of the same issuer which has such a rating

Securities of open-end management investment companies or investment trusts (mutual funds) if the portfolio is limited to (a) bonds and securities issued by the federal government or a commission, board or other instrumentality of the federal government, (b) bonds that are guaranteed as to principal and interest by the federal government or a commission, board or other instrumentality of the federal government, and (c) repurchase agreements that are fully collateralized by these bonds or securities

### Property taxes

Property taxes are recorded as receivables and deferred revenues in a trust fund in the year levied because the taxes are restricted to funding the succeeding year's budget appropriations. Property tax payments received prior to year end are also reflected in a trust fund. Property taxes are recognized in the appropriate governmental funds as revenues in the succeeding year when they are collected and available to finance City services. If not collected at year end, the delinquent property taxes are reflected as receivables and deferred revenues. Delinquent property taxes and related interest are recognized as revenues when collected.

The allowance for uncollectible property taxes is based on an analysis of the delinquent property taxes and, in management's judgment, represents an amount adequate to provide for potential uncollectible taxes. The allowance is increased by provisions charged to revenues and is reduced by taxes receivable written off

Property taxes receivable purchased from other taxing authorities are presented in the accompanying financial statements net of an allowance for estimated uncollectible amounts

The City, through its Special Revenue Fund - Delinquent Tax, issues general obligation short-term promissory notes to finance the purchase of the most recent delinquent taxes from its General Fund Collections on these delinquencies are used for the associated debt service requirements

#### Unbilled services

Unbilled water and sewer services at year end are recognized as revenues and receivables in the accompanying financial statements

#### Special assessments

Special assessments consist of capital projects constructed through non-special assessment debt. Special assessments are recorded as receivables and deferred revenues when the related capital outlays are made and are recorded as revenues when due and payable. All special assessments are due when billed and may be paid on an installment basis with interest. Special assessment receivables that become delinquent are added to the general tax roll. The method of enforcing collections is the same as for general city taxes with like force and effect.

#### Notes and loan receivables

The General Fund, the Special Revenue Fund - Community Development Block Grant, and Neighborhood Improvement Development Corporation hold notes and loans receivable from individuals, small businesses and corporations in the Milwaukee area which are secured by primary or secondary security interests in real estate or other assets. The City periodically analyzes the collectibility of the notes and loans that are not insured and provides allowances as considered necessary.

The City creates tax incremental districts (TID) to issue debt to fund redevelopment projects. Pursuant to a cooperation agreement between the City, the Redevelopment Authority of the City of Milwaukee (Authority), and the Milwaukee Economic Development Corporation (Corporation), the City provides the Authority and the Corporation with the funds necessary to carry out the loan to a private developer to finance the redevelopment projects. Loan repayments to the Authority and the Corporation from the private developer, including interest income as well as other project income, are transferred to the City until the City's loan has been repaid or the TID expires. The City reflects these loans as notes receivable and deferred revenue in an amount estimated to be repaid from the Authority and the Corporation.

#### Inventories

Inventories of materials and supplies are stated at moving average cost, based upon perpetual recordkeeping systems and periodic cycle counts of quantities on hand. Inventories are accounted for under the consumption method, whereby inventory acquisitions are recorded in inventory accounts initially and charged as expenditures or expenses when requisitioned for use. Inventories in governmental funds are reserved for in fund balance, because inventories are not expendable available financial resources.

### Prepaid items

Cash payments benefiting future periods have been recorded as prepaid items. They will be reflected as expenditures or expenses when incurred in the subsequent year.

### Property, plant and equipment

General fixed assets are recorded as expenditures in the governmental funds when purchased or constructed. Subsequently, the general fixed assets, except for infrastructures, are capitalized in the General Fixed Assets Account Group. Infrastructure assets such as roads, bridges, curbs, gutters, streets, sidewalks and drainage and lighting systems are not recorded in the General Fixed Assets Account Group. Assets are recorded at historical cost or estimated historical cost. Assets received as gifts or donations are recorded at fair market value at time of receipt. Interest cost was not capitalized during construction for 2000.

Depreciation is not recorded on general fixed assets

Fixed assets of the proprietary funds and component units are capitalized at cost when purchased or constructed. When the fixed assets are retired or sold, the related cost and accumulated depreciation are removed from the accounts, and the gain or loss on disposition is generally reflected in operations. Maintenance and repair costs are charged to operations as incurred and renewals and improvements are added to the asset accounts.

Depreciation is provided over the estimated useful lives using the straight-line method. The estimated depreciation lives in years are as follows:

|   | Parking | Port of Milwaukee | Water<br>Works | Sewer<br>Maintenance | Component<br>Units |
|---|---------|-------------------|----------------|----------------------|--------------------|
| Buildings and improvements                  | 20-40   | 10-50             | 45-58          |                      | 7-80               |
| Machinery and equipment                     | 10      | 3-40              | 6-56           | 3-7                  | 3-20               |
| Water transmission and distribution systems |         |                   | 64-110         |                      |                    |

#### Pension contributions

Pension contributions made on behalf of the employees are recorded in all funds as an expenditure when the liability is incurred The employer's share of the annual contribution is recorded in the proprietary funds as an expense when the liability is incurred and in the governmental funds as an expenditure when the liability is liquidated with expendable available financial resources The annual pension contribution requirement is recorded as a liability in the General Long-Term Obligations Account Group when incurred

#### Compensated absences

Vacation pay is recorded as a liability in the General Long-Term Obligations Account Group as the benefits accrue to the employees Accrued vacation pay is recognized as an expenditure when liquidated with expendable available financial resources. At year end, accrued vacation pay that will not be liquidated with expendable available financial resources is reported as a liability in the General Long-Term Obligations Account Group. Vacation benefits are recorded as expenses in the proprietary funds over the periods the benefits accrue to the employees.

City employees accrue sick leave in accordance with labor agreements or Section 350-37 of the Code of Ordinances Sick leave is recorded as an expenditure or expense when paid Upon retirement, employees are entitled to payment for a portion of accumulated sick leave as terminal leave The liability for terminal leave is described in Note 6

### Claims and judgments

Claims and judgments are recorded as liabilities when they are both probable and estimable. Claims and judgments that are expected to be liquidated with expendable available financial resources are recorded during the year as expenditures in the governmental funds. If they are not expected to be liquidated with expendable available financial resources, a liability is recorded in the General Long-Term Obligations. Account Group. The related expenditure is recognized when the liability is liquidated. Claims and judgments are recorded in the proprietary funds as expenses when the related liabilities are incurred.

The City accrues environmental remediation obligations when related liabilities are probable and reasonably estimable. These accruals generally are recognized no later than completion of a remedial feasibility study and are adjusted as further information develops or circumstances change. Costs of future expenditures for environmental remediation obligations are not discounted to their present value.

### **Encumbrances and carryovers**

Encumbrance accounting is employed in the governmental funds Encumbrances of purchase orders, contracts and other commitments for the expenditure of funds are recorded as reservations of fund balance until expended Encumbrances are not reflected as expenditures Expenditures are recorded and encumbrances are liquidated when the services or materials are received Appropriations not encumbered and not carried over by action of the Common Council lapse at year end Unencumbered appropriations, authorized for carry-over, are recorded as reservations of fund balance

### Intergovernmental revenues

Intergovernmental grants are recorded as revenues, if they are susceptible to accrual, in the governmental funds in the period the related expenditures are incurred. State shared taxes are recognized as revenues in the governmental funds when the City is entitled to these funds. Intergovernmental grants received for proprietary fund operating purposes, or which may be utilized for either operations or capital expenditures at the discretion of the City, are recognized as nonoperating revenues in the accounting period in which they are earned. Intergovernmental grants restricted for the acquisition or construction of capital assets are recorded as contributed capital in the proprietary funds.

### Interest on general obligation long-term and special assessment debt

Interest on general obligation long-term and special assessments debt is recorded as an expenditure when due and payable from the primary government

#### Interfund transactions

Transactions between funds are categorized as (1) quasi-external, (2) reimbursements, (3) advances or loans and (4) operating and residual equity transfers

Quasi-external transactions primarily consist of billings for services rendered between departments and payments in lieu of taxes and are accounted for as revenues and expenditures or expenses in the funds involved if they are similar to transactions with third parties Reimbursements for expenditures made on behalf of another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the reimbursed fund. Advances or loans between funds are accounted for as short or long-term interfund receivables and payables

Transfers to and from funds and component units to finance current operations are accounted for as operating transfers. Operating transfers are additions or deductions to the excess of revenues over expenditures in the governmental funds, and to net income in the proprietary funds. Transfers between the governmental and proprietary funds for the purchase or construction of fixed assets and other long-term capital needs and the return of capital to the governmental funds are accounted for as residual equity transfers. Residual equity transfers are additions or deductions to fund balances in the governmental funds and to either contributed capital or retained earnings, as appropriate, in the proprietary funds

### **Budgets and budgetary accounting**

City departments are required to submit their annual budget requests for the ensuing year to the Mayor by the second Tuesday in May The Department of Administration, Division of Budget and Management Analysis, acting as staff for the Mayor, reviews the request in detail with the departments during June and July After all of the requests have been reviewed, the Mayor submits his proposed Executive Budget to the Common Council The City Charter requires that this be done on or before September 28. The Common Council must complete its review and adopt the budget on or before November 14. Once adopted, Common Council approval is required to amend the total appropriations by a department, the legal level of control for each budget. During the year, various amendments were made to the budget including carryovers of appropriations and encumbrances, and internal transfers

Annual budgets are legally adopted by the Common Council for some but not all governmental funds. Annual budgets are not adopted for Special Revenue Fund - Delinquent Tax, Debt Service Fund - Public Debt Amortization and Capital Projects Funds. The Debt Service Fund - General Obligation Debt uses a non-appropriated budget. Budgets for Capital Projects Funds are prepared for the project life, rather than for the standard current fiscal year. Therefore, project appropriations for these budgets lapse at the conclusion of the project. All other appropriations lapse at the end of the current fiscal year. Governmental funds for which annual budgets have been adopted are included in the accompanying Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual

As of December 31, 2000, the Debt Service Fund - General Obligation Debt has a fund balance of \$30,436,000 reserved for 2001 debt service

All adopted budgets for the governmental funds are prepared in accordance with the modified accrual basis of accounting, except for the treatment of the fund balance - reserved for tax stabilization. For budget purposes, the fund balance - reserved for tax stabilization is reflected as other financing sources whereas for accounting purposes, it is reflected as part of fund balance. The difference between the fund balance on a GAAP basis compared to budget basis is \$11,250,000 at January 1, 2000. Expenditures on a budgetary basis are financed by pending notes receivable of \$8,071,000 at December 31, 2000.

For 2000, expenditures exceeded appropriations in the General Fund in the amount of \$7,070,000 The Council has approved the issuance of short-term promissory notes to fund these deficits in 2001

#### **GASB Pronouncements**

The Governmental Accounting Standards Board (GASB) Statement No 20 (Statement) "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting" provides that proprietary funds should apply all GASB pronouncements, as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements Statements and Interpretations of the Financial Accounting Standards Board (FASB), Accounting Principles Board (APB) Opinions, and Accounting Research Bulletins (ARB's) of the Committee on Accounting Procedure The City has elected to apply only FASB, APB and ARB materials issued on or before November 30, 1989 to the proprietary funds and component units

#### **New Accounting Pronouncements**

GASB recently issued Statements No 33, Accounting and Financial Reporting for Nonexchange Transactions, No 34, Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments, and No 36, Recipient Reporting for Certain Shared Nonexchange Revenues (an amendment of GASB Statement No 33) The City intends to implement GASB 33, 34, and 36 for the year ended December 31, 2002 Management is currently evaluating the impact of these statements on the results of operations and financial condition

#### Total columns on the Combined Statements - Overview

Total columns on the Combined Statements - Overview are captioned Memorandum Only and are presented for analysis purposes only Data in these columns do not present financial position, results of operations or cash flows in conformity with generally accepted accounting principles Such data are not comparable to a consolidation because interfund eliminations have not been made in the aggregation of the data

Comparative memorandum total data for the prior year have been presented in the accompanying financial statements to provide an understanding of changes in the City's financial position and operation

#### 2 DEPOSITS AND INVESTMENTS

The City maintains a cash and investment pool that is available for use by all the funds, except for Debt Service Funds, Water Works Enterprise Fund, and component entities Under Wisconsin Statutes, one-third of all interest on pooled cash and investments is allocated to the Public Debt Amortization Fund. The remaining two-thirds is credited to the General Fund. Each fund type's portion of pooled cash and investments is included in the cash and cash equivalents line on the Combined Balance Sheet. The Debt Service Funds, Water Works Enterprise Fund, and component units maintain separate cash and investments. In addition, investments are separately held by several other City funds. No violations of legal provisions for deposits and investments were committed during the year.

#### **Deposits**

At December 31, 2000, the reported amount of the City's deposits and cash on hand for the primary government was \$44,607,000 and the related bank balance was \$42,715,000. The carrying amounts of the City's deposits and cash on hand for the component units were \$14,584,000, and the related bank balance was \$17,703,000. Bank balances of deposits for accounts maintained by the City Treasurer in the amount of \$1,956,000 are entirely insured and \$3,003,000 are collateralized by securities held in the pledging banks' trust departments in the City's name. The remaining balance of \$37,756,000 is neither insured nor collateralized, nor was this amount significantly exceeded during the year. Of the component units deposits not in the custody of the City Treasurer, \$7,443,000 are entirely insured and \$10,260,000 are uninsured and uncollateralized at the end of the year.

### Cash equivalents and investments

The City's primary government and component units cash equivalents and investments are categorized as either (1) insured or registered or securities held by the City or its agent in the City's name, (2) uninsured and unregistered with securities held by the counterparty's trust department or agent in the City's name or (3) uninsured or unregistered with securities held by the counterparty, or by its trust department or agent but not in the City's name

Cash and investments with fiscal agents include \$9,317,000 placed in trust for Housing Authority debt retirement, \$5,843,000 for Redevelopment Authority debt retirement and \$2,166,000 for Milwaukee Economic Development Corporation

| Primary Government:  | Category<br>(1) | Category<br>(2)                         | Category<br>(3)   | Reported<br>Amount                      | Fair<br>Value                           |
|--|-----------------|---|-------------------|---|---|
|  |                 | (7                                      | Thousands of Do   | llars)                                  |   |
| U S Treasury Obligations<br>Commercial Paper<br>U S Agency Securities<br>Municipal Bonds and Notes   | \$              | \$ 68,594<br>67,985<br>46,841<br>11,045 | \$                | \$ 68,594<br>67,985<br>46,841<br>11,045 | \$ 68,594<br>67,985<br>46,841<br>11,045 |
|  | <u>\$ -</u>     | <u>\$ 194,465</u>                       | <u>\$</u>         | \$ 194,465                              | \$ 194,465                              |
| Cash and Investments with Fiscal Agents<br>Local Government Pooled - Investment Fund<br>Institutional Money Market Fund<br>Deferred Compensation Investments |                 |   |                   | 8,590<br>132,305<br>40,143<br>387,461   | 8,590<br>132,305<br>40,143<br>          |
| Total Cash Equivalents and Investments   |                 |   |                   | \$ 762,964                              | \$ 762,964                              |
| Component Units:   | Category<br>(1) | Category<br>(2)                         | Category<br>(3)   | Reported<br>Amount                      | Fair<br>Value                           |
|  |                 | (7                                      | Thousands of Do   | llars)                                  |   |
| U S Treasury Obligations Repurchase Agreements Cash and Investments with Fiscal Agents Local Government Pooled - Investment Fund                             | \$ 432<br>      | \$                                      | \$ 6,284<br>2,580 | \$ 6,716<br>2,580<br>18,346<br>21,569   | \$ 6,716<br>2,580<br>18,346<br>21,569   |
| Total Cash Equivalents and Investments   | <u>\$ 432</u>   | <u>\$</u>                               | \$ 8,864          | \$ 49,211                               | \$ 49,211                               |

The pooled investments have not been categorized based on custodial risk because they are not securities. The relationship between the City and the investment agent is a direct contractual relationship, and the investments are not supported by a transferable instrument that evidences ownership or creditorship. The Local Government Pooled – Investment Fund is an external investment pool administered by the State of Wisconsin. The fair value of the City's investment in the fund is the same as the value of the pooled shares. Although not subject to direct regulatory oversight, the fund is administered in accordance with the provisions of Section 25 50 of the Wisconsin Statutes.

#### 3 PROPERTY TAXES

The City's property taxes are levied on or before December 31, on the assessed (taxable) value as of the prior January 1, for all general property located in the City Taxes become a lien against the property upon filing the roll in the Office of the City Clerk. This generally takes place in December. The taxes are due January 31, but may be paid in ten monthly installments without interest from January through October. Foreclosure can be commenced after one year from date of delinquency.

The City purchases property taxes receivable from other taxing authorities at the unpaid amounts to facilitate the collection of the taxes. The purchases are a financing arrangement and are not included in property tax revenues. Also, delinquent water and sewer charges and special assessment receivables are transferred to the General Fund at the unpaid amounts

At December 31, 2000, delinquent property taxes include delinquent sewer and water charges and special assessments by year levied, tax deeded property, and allowance for uncollectible taxes. These delinquent property taxes are reported as part of taxes receivable in the General Fund and Special Revenue Fund - Delinquent Tax and consist of the following.

|   |           | City<br>Levy                          | Purchased<br>Taxes<br>Receivable | Total   |
|---|-----------|---------------------------------------|----------------------------------|---|
|   |           | (T                                    | housands of Dolla                | rs)   |
| 1995 and prior<br>1996<br>1997<br>1998<br>1999                          | \$        | 1,499<br>435<br>473<br>1,308<br>4,543 | \$ 2,684 \$ 753 838 2,397 8,779  | \$ 4,183<br>1,188<br>1,311<br>3,705<br>13,322 |
| Total delinquent property taxes receivable                              | <u>\$</u> | 8,258                                 | <u>\$ 15,451</u>                 | \$ 23,709                                     |
| Property taxes receivable on foreclosed property                        |           |                                       |                                  | 15,202  |
| Less Allowance for uncollectible taxes                                  |           |                                       |                                  | _(11,332)                                     |
| Net delinquent property taxes receivable, including tax deeded property |           |                                       |                                  | \$ 27,579                                     |

### 4 DEFERRED REVENUE

Deferred revenue is recorded in the governmental funds for amounts not yet available and for resources received prior to being earned by the City Related revenue is recognized when these amounts become available or when earned The composition of the deferred revenue balances in the governmental funds is as follows

|   | General                | Special<br>Revenue | Debt<br>Service | Capital<br>Projects | Total           |  |  |
|---|------------------------|--------------------|-----------------|---------------------|-----------------|--|--|
|   | (Thousands of Dollars) |                    |                 |                     |                 |  |  |
| Delinquent property taxes Unearned revenue            | \$ 167<br>1,804        | \$<br>5,269        | \$              | \$                  | \$ 167<br>7,073 |  |  |
| Long-term receivables<br>Unbilled special assessments |                        | 6,291              | 31,220          | 4,110<br>9,099      | 41,621<br>9,099 |  |  |
|   | \$1,971                | <u>\$ 11,560</u>   | \$ 31,220       | \$ 13,209           | \$ 57,960       |  |  |

### 5 DEBT

General obligation long-term debt, which includes \$28,560,000 designated for local improvement projects and special assessment use, consisted of 44 separate issues from 1990 through 2000 with applicable interest rates ranging between 3 4% to 10% as of December 31, 2000 Trust and Agency Fund bonds and notes payable consists of revenue anticipation notes maturing in 2001 with split interest rates of 5 0-5 25% Changes in debt for 2000 were as follows

|   | Balance<br>01-01-00            | New<br>Issues                | Repayments                   | Balance<br>12-31-00            |
|---|--------------------------------|------------------------------|------------------------------|--------------------------------|
|   |                                | (Thousand                    | ds of Dollars)               |                                |
| General Obligation Bonds and Notes<br>City<br>Milwaukee Public Schools<br>Enterprise - City (including current maturities)      | \$ 395,036<br>78,053<br>86,010 | \$ 91,227<br>28,320<br>4,890 | \$ 55,574<br>14,559<br>8,163 | \$ 430,689<br>91,814<br>82,737 |
| Total   | \$ 559,099                     | \$ 124,437                   | \$ 78,296                    | \$ 605,240                     |
| Deferred gain   | 93                             | <del>-</del>                 | 8                            | 85                             |
| Total General Obligation Debt   | \$ 559,192                     | \$ 124,437                   | \$ 78,304                    | \$ 605,325                     |
| Sewer Maintenance Bond anticipation note  | <u>\$ -</u>                    | \$ 6,258                     | \$ <u>-</u>                  | \$ 6,258                       |
| Water Works<br>Revenue Bonds  | <u>\$ 17,560</u>               | <u> </u>                     | \$ 787                       | \$ 16,773                      |
| Trust and Agency Funds Bonds and notes payable  | \$ 100,000                     | \$ 110,000                   | \$ 100,000                   | \$ 110,000                     |
| Component Units Long-Term Debt (including current maturities) Bonds and notes - other Revenue bonds - HACM Revenue bonds - RACM | \$ 1,401<br>10,691<br>11,147   | \$ 1,765                     | \$ 930<br>1,708<br>6,848     | \$ 2,236<br>8,983<br>4,299     |
| Total Component Units Long-Term Debt (including current maturities)   | \$ 23,239                      | <u>\$ 1,765</u>              | \$ 9,486                     | <u>\$ 15,518</u>               |
| Total Debt  | <u>\$ 699,991</u>              | \$ 242,460                   | \$ 188,577                   | \$ 753,874                     |

The beginning balance for the component units has been restated to correspond with the proper classification reflected in the Combined Balance Sheet

### **Primary Government Long-Term Debt**

General Obligation Bonds and Notes are secured by the full faith and unlimited taxing power of the City The bonds and notes in the General Long-Term Obligations Account Group will be retired by future property tax levies and other resources accumulated in the Debt Service Funds The bonds and notes in the Parking, Water Works, and Port of Milwaukee Enterprise Funds will be retired by revenues from these operations or, if the revenues are not sufficient, by future tax levies

General long-term obligations do not include \$73,342,000 of City of Milwaukee Industrial Development Revenue Bonds issued in accordance with the Wisconsin Statutes These obligations are primarily secured by revenue agreements on the associated projects and, together with the interest obligation, are payable solely by the developers, and do not constitute indebtedness of the City

Use of Public Debt Amortization Fund for retirement of the public debt is governed by the Wisconsin Statutes The Statutes provide that when total principal and accrued interest in the Public Debt Amortization Fund is substantially equal to the outstanding general obligation bonds and notes, the resources in the fund shall be applied to make annual interest and principal payments on that debt to maturity. The Statutes provide, in part, that "The Public Debt Commission may, however, at any time, apply the fund, not to exceed in any one year 40 percent of the balance in said fund on the preceding December 31, to acquire for cancellation general obligation bonds or notes prior to their maturity dates at prices not to exceed principal plus accrued interest to date of maturity, but the fund shall not be decreased below \$2,000,000 as a result of such purchases and cancellations." Principal sources of revenue are one-third of all interest on general City

investments and interest on Fund investments. As authorized by the Statues, the Public Debt Amortization Fund may purchase for investment or for cancellation, notes issued by the General Fund to fund operations

Through 2000, \$176,308,120 has been borrowed for thirty-three tax incremental districts (TID) Total debt service requirements associated with this debt issues amount to \$277,757,180 Tax increments received through 2000 total \$177,725,636 In any year in which TID debt service requirements for the ensuing year are greater than total tax increments received, the shortfall is funded by the property tax levy

Under the Wisconsin Statutes, the City is required, if requested by the Board of Milwaukee Public Schools, and if approved by referendum, to issue general obligation bonds to finance purchases of school sites and to construct or remodel school buildings. No such bonds are currently outstanding. The \$91,814,000 of Milwaukee Public School long-term debt outstanding at December 31, 2000 consists of a portion of the City's general obligation bonds and notes, which has been designated for school purposes. Under the Wisconsin Statutes, the City has title to the land and buildings of the Milwaukee Public Schools. However, the City does not control the use of the assets or receive the proceeds upon disposition of the assets. At June 30, 2000, the historical costs of the land and buildings as reported by Milwaukee Public Schools was approximately \$598,014,000. These assets are excluded from the financial statements of the City.

The Sewer Maintenance Fund Bond Anticipation Note was issued for the purpose of financing the cost of improvements to the City's sewerage system pending the issuance of sewerage system revenue bonds. Interest payments are based on the State of Wisconsin Local Government Investment Pool rate and are payable semiannually. Principal is payable upon maturity on December 15, 2001.

The Water Works Revenue Bonds were issued for the purpose of providing for the payment of the cost of constructing improvements to the Water System of the Municipality, pursuant to Article XI, Section 3, of the Wisconsin Constitution, Section 66 066 Wisconsin Statutes, and is payable only from the income and revenues derived from the operation of the Water System of the Municipality This Bond issuance does not constitute an indebtedness of the City of Milwaukee within the meaning of any constitutional or statutory debt limitation or provision

Wisconsin Statutes limit direct general obligation borrowing in the amount equivalent to 7% of the equalized valuation of taxable property. The Statutes further provide that within the 7% limitation, borrowing for school construction purposes may not exceed 2% of the equalized valuation and borrowing for general city purposes may not exceed 5% of the equalized valuation. At December 31, 2000, the City's legal debt margin was \$639,294,000. Of this amount, \$346,885,000 was for school purposes and \$292,409,000 was for City purposes. The ratio of aggregate indebtedness of all taxing authorities located within the City's boundaries to the equalized value of the taxable property was approximately 5.9%, including 3.3% related to direct City indebtedness at December 31, 2000.

The maturities of the outstanding principal and related interest requirements are as follows

|            | General Obligation Debt Revenue Bonds Payable |            |                   |          |            |  |
|------------|---|------------|-------------------|----------|------------|--|
| Year       | Principal                                     | Interest   | Principal         | Interest | Service    |  |
|            |   | (Th        | ousands of Dollar | s)       |            |  |
| 2001       | \$ 73,647                                     | \$ 30,449  | \$ 744            | \$ 433   | \$ 105,273 |  |
| 2002       | 62,634  | 26,971     | 764               | 413      | 90,782     |  |
| 2003       | 58,240  | 23,938     | 784               | 393      | 83,355     |  |
| 2004       | 55,982  | 21,065     | 805               | 372      | 78,224     |  |
| 2005       | 53,542  | 18,129     | 826               | 350      | 72,847     |  |
| Thereafter | 301,195                                       | 69,635     | 12,850            | 2,313    | 385,993    |  |
| Totals     | <u>\$ 605,240</u>                             | \$ 190,187 | \$ 16,773         | \$ 4,274 | \$ 816,474 |  |

During 2000, the City defeased \$112,000,000 of Revenue Anticipation Notes which come due in the first half of 2001 by placing funds in an irrevocable trust with a financial institution Accordingly, these obligations have been removed as liabilities of the General Fund

At December 31, 2000, a total of \$69,980,000 in outstanding general obligation bonds is considered defeased

### Component Units Long-Term Debt

The Housing Authority Bonds and Notes are secured by a lien on all revenues of the Housing Authority Low Income Housing Program The Housing Authority Bonds and Notes are not a general obligation of the City, nor are they guaranteed by the City As such, they are not backed by the general credit or taxing powers of the City

Approximately \$4,705,000 of Redevelopment Authority bonds are payable from net revenues earned from certain veterans housing projects administered by the Housing Authority Such revenues are pledged by the Housing Authority pursuant to a cooperation agreement entered into by the Redevelopment Authority and the Housing Authority Under the terms of the agreement, only those revenues earned by the specified projects are pledged to repay the debt. The Redevelopment Authority bonds are not general obligations of the City, nor are they guaranteed by the City. As such, they are not backed by the general credit or taxing powers of the City.

The maturities of the outstanding principal and related interest requirements for the component units are as follows

|            | Bonds and Notes Payable |               |                    | Revenue Bonds Payable |              |
|------------|-------------------------|---------------|--------------------|-----------------------|--------------|
| Year       | Principal               | Interest      | Principal          | Interest              | Debt Service |
|            |                         | (The          | ousands of Dollars | ;)                    |              |
| 2001       | \$ 1,593                | \$ 48         | \$ 860             | \$ 217                | \$ 2,718     |
| 2002       | 167                     | 36            | 900                | 179                   | 1,282        |
| 2003       | 167                     | 25            | 940                | 139                   | 1,271        |
| 2004       | 167                     | 15            | 980                | 95                    | 1,257        |
| 2005       | 142                     | 4             | 619                | 49                    | 814          |
| Thereafter |                         |               | 8,983              |                       | 8,983        |
| Totals     | \$ 2,236                | <u>\$ 128</u> | \$ 13,282          | \$ 679                | \$ 16,325    |

#### 6 RETIREMENT PLANS

### **Pension Benefits**

Plan Description - The City makes contributions to the Employes' Retirement System of the City of Milwaukee (the "System"), a cost-sharing multiple-employer defined benefit pension plan, on behalf of all eligible City employees. The System provides retirement, disability, and death benefits to plan members and beneficiaries. The City Charter assigns the authority to establish and amend benefit provisions. The System issues a publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the Employes' Retirement System of the City of Milwaukee, 200 East Wells Street, Room 610, Milwaukee, WI 53202

Funding Policy - Plan members are required to contribute, or have contributed on their behalf, a percentage of their annual earnable compensation equal to 5 5%, 6%, 7%, and 7% for general City employees, police officers, firefighters, and elected officials, respectively. The City is required to contribute the actuarially determined amount. The City Charter assigns the authority to establish and amend contribution requirements. The City's contributions to the System for the years ending December 31, 2000, 1999, and 1998 were \$20,693,000, \$19,261,000, \$19,265,000, respectively, equal to the required contributions on behalf of the plan members for each year. (See Note 11)

### Other Postemployment Benefits

The City provides medical insurance benefits for substantially all retirees in accordance with terms set forth in labor contracts or by Common Council resolution Retirees are eligible to enroll in any of the group plans offered by the City Aside from the Basic Plan, this includes any of the Health Maintenance Organizations (HMO) plans currently offered to active employees

The City provides full health insurance coverage to general City employees who retire at age 55, but less than age 65, with 30 years of creditable service or age 60, but less than age 65, with 15 years of creditable service until the age of 65. In accordance with a "percentage formula" as provided in labor agreements, the City provides between 65% and 100% of the cost of the Basic Plan coverage for firefighters and police officers who retire with 25 years of creditable service and having attained at least the age of 52 but less than 60. Upon reaching the age of 60 but prior to the age of 65, the City provides full health insurance coverage for firefighters with single enrollment status and police officers with single enrollment status. The City contribution for firefighters between the ages of 60 and 65 with family enrollment status is the greater of 100% of the cost of single enrollment in the Basic Plan or an amount determined using the "percentage formula". The "percentage formula" used to determine the City contribution in the labor agreements is based on the amount of unused sick leave at retirement.

After attaining the age of 65 and having completed a minimum of 15 years of creditable service, all retirees are eligible to enroll in a "subsidized plan" for medical insurance Under this plan, the City contributes 25% of the base rate toward retirees enrolled in the Basic Plan, while the retiree pays 75% of the base rate and 100% of the major medical rate For those retirees enrolled in an HMO, the City contributes a 25% subsidy of the applicable HMO premium

Medical insurance for retirees is financed on a pay-as-you-go basis. Approximately 7,000 employees are eligible to receive these benefits For 2000, the City paid approximately \$14,630,000 toward medical insurance for its retirees.

In addition to medical insurance, the City allows its employees to continue life insurance coverage under the Group Life Insurance Plan offered to active employees in accordance with Section 350-25 of the Code of Ordinances The base amount of coverage for general City employees is equal to the employee's annual basic salary to the next higher thousand dollars. The base amount of coverage for firefighters and police officers is equal to one and one-half the employee's annual basic salary to the next higher thousand dollars.

General City employees retiring at age 55 or older with 30 years of service or at age 60 regardless of years of service and covered under the group life insurance plan at retirement are eligible to continue coverage at the level on the date prior to their date of retirement. Firefighters and police officers retiring at age 52 or older with 25 years of service or at age 57 regardless of years of service and covered under the group life insurance plan at retirement are eligible to continue coverage up to their base amount of coverage on the date prior to their date of retirement. Prior to age 65, all retirees are required to pay the full premium rates as established by the insurance carrier, less an adjustment for estimated dividends. The rates established are group rates applied consistently to all employees, without regard to age or health. Upon reaching the age of 65, those retirees still part of the group life plan have their coverage reduced in accordance with the reduction schedule in effect on their last day physically at work, with the City assuming all future premiums

For 2000, the groups rate for life insurance for the City population as a whole was approximately fifty-one cents per month per \$1,000 of coverage after estimated dividends. The effect on this rate as a result of including retirees in the pool is not determinable. Group life insurance for retirees age 65 or older are financed on a pay-as-you-go basis and cannot be readily separated from amounts paid on behalf of active employees. The City estimates \$837,000 out of a total \$3,258,000 for group life insurance for 2000 is attributable to approximately 4,850 retirees on the basis of the common group life rate.

### **Terminal Leave Payments**

Upon retirement, employees receive a portion of their unused sick leave as terminal leave, in accordance with labor contracts and Section 350-38 of the Code of Ordinances Firefighters whose normal hours of work exceed 40 hours per week receive between \$45 and \$65 for each work shift equivalent of unused sick leave Firefighters whose normal hours of work average 40 hours per week receive between \$21 and \$30 for each work shift equivalent of unused sick leave Police officers receive payment for up to 55 days of unused sick leave at base pay Management pay plan employees are entitled to payment of 30% of unused sick leave (maximum 960 hours) plus one-half of the sick leave days accumulated during the last twelve months of service for up to six additional days for a total maximum of 42 days at the rate of pay at retirement Substantially all remaining City employees receive up to 30 days for unused sick leave as terminal leave, although some bargaining units receive slightly different benefits in accordance with related labor agreements In 2000, approximately \$8,196,000 was paid for sick leave from all funds. At December 31, 2000, accumulated sick leave earned but not taken totaled approximately \$122,213,000 determined on the basis of current salary rates.

Terminal leave pay is funded on a pay-as-you-go basis and provided for in the salary budgets of the respective departments annually In 2000 terminal leave payments totaled \$2,255,000 to employees retiring during the year As of December 31, 2000, the City has accrued approximately \$16,646,000 in the General Long-Term Obligations Account Group for future terminal leave payments This amount is included under the unfunded compensated absences of \$30,534,000, with the remainder accrued vacation leave of \$13,889,000

### 7 SEGMENT INFORMATION FOR ENTERPRISE FUNDS AND COMPONENT UNITS

The City maintains five enterprise funds within its primary government as follows

Metropolitan Sewerage District User Charge Fund (MSDUC)
Parking Fund
Port of Milwaukee (Port)
Sewer Maintenance
Water Works Fund (Water)

Selected information for 2000 with respect to these enterprises was as follows

|                               |           |           |          | Sewer            |           |            |
|-------------------------------|-----------|-----------|----------|------------------|-----------|------------|
|                               | MSDUC     | Parking   | Port     | Maintenance      | Water     | Total      |
|                               |           |           | (Thouse  | ands of Dollars) |           |            |
| Operating revenues            | \$ 30,516 | \$ 16,227 | \$ 1,976 | \$ 15,582        | \$ 62,056 | \$ 126,357 |
| Depreciation                  |           | (1,903)   | (751)    | (176)            | (8,956)   | (11,786)   |
| Other operating expense       | (30,176)  | (12,141)  | (2,219)  | (18,652)         | (42,046)  | (105,234)  |
| Operating income (loss)       | 340       | 2,183     | (994)    | (3,246)          | 11,054    | 9,337      |
| Other nonoperating revenues   |           |           |          |                  |           |            |
| (expenses)                    |           | (1,625)   | (399)    | (124)            | (1,700)   | (3,848)    |
| Operating transfers in        |           | 1,406     | 453      |                  | 7,608     | 9,467      |
| Operating transfers out       |           | (4,851)   |          |                  | (7,497)   | (12,348)   |
| Net income (loss)             | 340       | (2,887)   | (940)    | (3,370)          | 9,465     | 2,608      |
| Current capital contributions |           | 3,059     | 1,869    | 372              | 33        | 5,333      |
| Property, Plant and Equipment |           |           |          |                  |           |            |
| Additions                     |           | 3,776     | 1,977    | 951              | 10,077    | 16,781     |
| Disposals                     |           | (371)     | (253)    |                  |           | (624)      |
| Total assets                  | 9,575     | 57,649    | 21,308   | 7,754            | 383,402   | 479,688    |
| Working capital               | 1,132     | 6,123     | 443      | 2,771            | 18,046    | 28,515     |
| General long-term debt        |           |           |          |                  |           |            |
| General obligation            |           | 27,009    | 3,150    |                  | 52,663    | 82,822     |
| Revenue bonds                 |           |           |          |                  | 16,773    | 16,773     |
| Fund equity                   | 1,132     | 29,420    | 17,933   | (2,672)          | 306,867   | 352,680    |

The discretely presented component units include five enterprise funds as follows

Pabst Theater (Pabst)
Milwaukee Economic Development Corporation (MEDC)
Housing Authority (HACM)
Redevelopment Authority (RACM)
Neighborhood Improvement Development Corporation (NIDC)

Component unit disclosures for the 2000 Balance Sheets are as follows

|   | Pabst           | MEDC            | HACM             | RACM             | NIDC             | Total      |
|---|-----------------|-----------------|------------------|------------------|------------------|------------|
|   |                 |                 | (Thousand        | ls of Dollars)   |                  |            |
| Assets  |                 |                 |                  |                  |                  |            |
| Due from primary government                   | \$              | \$              | \$               | \$               | \$ 2,112         | \$ 2,112   |
| Other current assets                          | 2,396           | 14,839          | 40,703           | 12,468           | 16.592           | 86,998     |
| Property, plant and equipment (net)           | 4,678           | 12              | 204,903          | 6,757            | 41               | 216,391    |
| Other long-term assets                        |                 | 35,210          | 10,347           | 28,554           |                  | 74,111     |
| Total assets                                  | \$ 7,074        | \$ 50,061       | \$ 255,953       | \$ 47,779        | \$ 18,745        | \$ 379,612 |
| Liabilities                                   |                 |                 |                  |                  |                  |            |
| Current liabilities                           | \$ 82           | \$ 893          | \$ 11,561        | \$ 1,312         | \$ 4,359         | \$ 18,207  |
| Bonds and notes payable - long term           |                 | 642             | 8,983            | 3,439            | , ,,,,,,,,       | 13,064     |
| Due to the primary government                 |                 | 1,596           | 2,597            | 10,757           | 2,320            | 17,270     |
| Other long-term liabilities                   |                 |                 | 13,554           | 16,441           | ŕ                | 29,995     |
| Total liabilities                             | \$ 82           | \$ 3,131        | \$ 36,695        | \$ 31,949        | \$ 6,679         | \$ 78,536  |
| Equity  |                 |                 |                  |                  |                  |            |
| Contributed capital                           | \$ 9,946        | \$ 5,453        | \$ 248,398       | \$ 12,304        | \$ 13,415        | \$ 289,516 |
| Retained earnings (deficit)                   | _(2,954)        | 41,477          | (29,140)         | 3,526            | (1,349)          | 11,560     |
| Total equity                                  | \$ 6,992        | \$ 46,930       | \$ 219,258       | \$ 15,830        | \$ 12,066        | \$ 301,076 |
| Total liabilities and equity                  | \$ 7,074        | \$ 50,061       | \$ 255,953       | \$ 47,779        | <u>\$ 18,745</u> | \$ 379,612 |
| Component unit disclosures for the 2000 State | ement of Revenu | es, Expenses, a | and Changes in E | quity are as fol | lows             |            |
|   | Pabst           | MEDC            | HACM             | RACM             | NIDC             | Total      |

|  | Pabst                | MEDC                | HACM                   | RACM               | NIDC              | Total                     |
|--|----------------------|---------------------|------------------------|--------------------|-------------------|---------------------------|
|  |                      |                     | (Thousand              | s of Dollars)      |                   |                           |
| Operating revenues Operating expenses  | \$ 581               | \$ 2,823            | \$ 15,087              | \$ 2,681           | \$ (247)          | \$ 20,925                 |
| Depreciation<br>Other  | 179<br>769           | 18<br>(1,025)       | 17,042<br>45,599       | 155<br>9,932       | 10<br>5,857       | 17,404<br>61,132          |
| Operating income (loss) Other nonoperating revenue (expense) Operating transfers | (367)<br>10<br>150   | 3,830<br>1,158      | (47,554)<br>25,378     | (7,406)<br>(3,439) | (6,114)<br>4,501  | (57,611)<br>27,608<br>150 |
| Net income (loss) for the year<br>Retained earnings (deficit) - beginning        | (207)                | 4,988               | (22,176)               | (10,845)           | (1,613)           | (29,853)                  |
| (restated) Retained earnings (deficit) - ending                                  | (2,747)<br>\$(2,954) | 36,489<br>\$ 41,477 | (6,964)<br>\$ (29,140) | 11,538<br>\$ 693   | 264<br>\$ (1,349) | 38,580<br>\$ 8,727        |

The retained earnings balance for the Milwaukee Economic Development Corporation of the City of Milwaukee, the Neighborhood Improvement Development Corporation of the City of Milwaukee, the Redevelopment Authority of the City of Milwaukee and the Housing Authority of the City of Milwaukee have been restated as of January 1, 2000 by \$700,000, \$119,000, \$256,000 and \$660,000 respectively, due to miscellaneous adjustments recorded to the 1999 component unit financial statements subsequent to the issuance of the City's December 31, 1999 Comprehensive Annual Financial Report

#### 8 **FUND EQUITY**

### Reserved for tax stabilization

The Reserved for Tax Stabilization, \$23,409,000 at December 31, 2000, is governed by the City's Code of Ordinances All General Fund appropriation balances not encumbered or carried over are reserved for tax stabilization in subsequent years The total amount that can be withdrawn from the Reserved for Tax Stabilization in any one year is an amount that prevents an increase of more than three percent in the

City's property tax rate, as defined, and is anticipated to be available as of April 15 of the year covered by the budget Such amount must be included in the adopted budget, which requires a majority affirmative vote of the Common Council Fund withdrawals not needed to stabilize the tax rate can be made for up to 50% of the available balance, but require a three-fourths affirmative vote of the Common Council

### **Fund deficit**

The Capital Projects Fund - Special Assessments fund deficit of \$11,745,000 is the result of expending funds for construction in advance of collecting assessments from the property owners Upon project completion, the properties are assessed, thus reducing this deficit

### Retained deficit

Current and prior years' losses in the following proprietary funds have resulted in cumulative retained deficits with a fund equity (deficit), net of retained deficits, as indicated below. The City provides needed capital to the Enterprise Fund - Port of Milwaukee and Pabst Theater component unit

|   | Net Loss<br>from<br>Operations | Cumulative<br>Retained<br>Deficit | Fund Equity<br>(Deficit) Net of<br>Retained<br>Deficit |  |
|---|--------------------------------|-----------------------------------|--|--|
| Enterprise Fund - Port of Milwaukee                             | \$ (940)                       | \$ (11,210)                       | \$ 17,933  |  |
| Enterprise Fund - Sewer Maintenance                             | (3,370)                        | (3,119)                           | (2,672)  |  |
| Pabst Theater Component Unit                                    | (207)                          | (2,954)                           | 6,992  |  |
| Housing Authority of the City of Milwaukee Component Unit       | (22,176)                       | (29,140)                          | 219,258  |  |
| Neighborhood Improvement Development Corporation Component Unit | (1,613)                        | (1,349)                           | 12,066   |  |

### Contributed capital

The changes in the City's contributed capital accounts for its proprietary funds and component units were as follows

|   | Enterprise<br>Funds          | Component<br>Units  | Total                         |
|---|------------------------------|---------------------|-------------------------------|
| Beginning balance<br>Additions<br>Deletions | \$ 118,410<br>5,755<br>(422) | \$257,396<br>32,120 | \$ 375,806<br>37,875<br>(422) |
| Ending balance                              | <u>\$ 123,743</u>            | \$289,516           | <u>\$ 413,259</u>             |

The beginning balance for the Component Units has been restated as of January 1, 2000 to reflect a decrease of \$660,000 due to miscellaneous adjustments recorded to the 1999 component units financial statements subsequent to the issuance of the City's December 31, 1999 Comprehensive Annual Financial Report

### 9 INTERFUND RECEIVABLE AND PAYABLE BALANCES AND NET TRANSFERS

The individual interfund receivable and payable balances at December 31, 2000, and the net contributions, residual and operating transfers for 2000 were as follows

| Fund                                       | Interfund<br>Receivables | Interfund<br>Payables | Net<br>Contributions | Net<br>Residual<br>Transfers | Net<br>Operating<br>Transfers |
|--|--------------------------|-----------------------|----------------------|------------------------------|-------------------------------|
|  |                          |                       | (Thousands of Doll   | ars)                         |                               |
| General Fund                               | \$ 11,917                | \$ (253)              | \$                   | \$ (7)                       | \$ 10,725                     |
| Special Revenue Funds                      |                          |                       |                      |                              |                               |
| Grant and Aid Projects                     |                          | (6,220)               |                      | (2)                          |                               |
| Community Development Block Grant          | 253                      |                       |                      |                              |                               |
| Delinquent Tax                             |                          |                       |                      |                              | (12,351)                      |
| Debt Service                               |                          |                       |                      |                              |                               |
| General Obligation Debt                    | 387                      | (1,840)               |                      | (2,938)                      | 6,197                         |
| Capital Projects Funds                     |                          |                       |                      | (462)                        | (1,885)                       |
| Enterprise Funds                           |                          |                       |                      |                              |                               |
| Metropolitan Sewerage District User Charge | 402                      |                       |                      |                              |                               |
| Parking                                    |                          | (387)                 | 3,059                |                              | (3,445)                       |
| Sewer Maintenance                          | 212                      | (1,897)               |                      |                              |                               |
| Port of Milwaukee                          |                          |                       | 341                  |                              | 453                           |
| Water Works                                |                          | (2,449)               |                      |                              | 111                           |
| Trust and Agency Funds                     |                          | (125)                 |                      | 9                            | 45                            |
| Component Units                            |                          |                       |                      |                              |                               |
| Pabst Theater                              |                          |                       |                      |                              | 150                           |
| Totals                                     | <u>\$ 13,171</u>         | <b>\$</b> (13,171)    | \$ 3,400             | <u>\$ (3,400)</u>            | <u>\$</u>                     |

### 10 GENERAL FIXED ASSETS

Changes in General Fixed Assets for the year ended December 31, 2000, were as follows

|                               | Balance<br>01-01-00 | Additions | Deletions     | Balance<br>12-31-00 |
|-------------------------------|---------------------|-----------|---------------|---------------------|
|                               |                     | (Thousand | s of Dollars) |                     |
| Land                          | \$ 39,223           | \$ 471    | \$            | \$ 39,694           |
| Buildings                     | 129,877             | 2,993     |               | 132,870             |
| Machinery and equipment       | 92,353              | 3,789     | 2,608         | 93,534              |
| Construction work in progress | 45,579              | 24,229    | 6,720         | 63,088              |
| Totals                        | \$ 307,032          | \$ 31,482 | \$ 9,328      | \$ 329,186          |

### 11 COMMITMENTS AND CONTINGENCIES

### Claims and other legal proceedings

The City is involved in numerous lawsuits arising in the normal course of business, including claims for property damage, personal injury and personnel practices, disputes over contract awards and property condemnation proceedings, and suits contesting the legality of certain taxes Under the Wisconsin Statutes, the amount recoverable by any person for any damages, injuries or death in any action founded on fact against the City, agencies, officials, officers or employees cannot exceed \$50,000, with certain exceptions. In addition, the City is subject to environmental remediation liabilities. The amount of such liabilities is not known. In the opinion of management, any additional lawsuits not provided for in the General Long-Term Obligations Account Group and environmental remediation liabilities will not have a material adverse effect on the City's financial position as of December 31, 2000

The City is self-insured for workers' compensation, employee Basic Plan health and dental insurance, uninsured motorist motor vehicle coverage for City employees, and general liability claims Liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated These losses include an estimate of claims that have been incurred but not reported Liabilities are

based on the estimated ultimate cost of settling the claims, including the effects of inflation and other economic and social factors. Claims are paid in the General Fund and are recorded as expenditures when paid. Expenditures recorded in the General Fund in 2000 were \$63,850,000 (\$95,675,000 of incurred claims less \$31,825,000 recorded as long-term obligations)

At December 31, 2000, the amount of unfunded claims and judgment liabilities is \$43,520,231 and is included in unfunded claims and judgments in the General Long-Term Obligations Account Group and consists of legal \$28,490,000, environmental \$3,200,000, unemployment \$425,680, workers' compensation \$5,526,627 and health insurance \$5,877,924 Changes in the balance of claims liabilities during 2000 consist of a reduction in legal reserves due to the Global Pension Settlement and a change in estimation of the City's reserve for health insurance These changes are detailed as follows

(Thousands of Dollars)

| Balance December 31, 1998       | \$ 61,020 |
|---------------------------------|-----------|
| Claims and changes in estimates | 13,071    |
| Claim payments                  | (15,430)  |
| Balance December 31, 1999       | \$ 58,661 |
| Claims and changes in estimates | 31,825    |
| Claim payments                  | (46,966)  |
| Balance December 31, 2000       | \$ 43,520 |

The Milwaukee Police Association filed suit against the City and the Milwaukee Employes' Retirement System as a result of a City Ordinance passed in 1995 that merged the Retirement Fund with the Duty Disability Fund Actuarial reports indicated that if the separate funds were merged, there were sufficient assets within the Employes' Retirement System to fund all retirement and disability liabilities without currently requiring additional contributions. In 1996, the Circuit Court granted summary judgment to the plaintiff declaring the merger to be unconstitutional. The court stayed enforcement of its order, insofar as any additional contribution of the City was concerned, to give the City the opportunity to appeal. In 1998, the Court of Appeals modified the Circuit Court's judgment, and the City's petition to the Wisconsin Supreme Court to accept a discretionary appeal of the Court of Appeals' decision was denied. As a result, the City was required to make contributions to fund an unfunded liability in the Special Disability Fund

Approximately 80 plaintiff police officers brought action against the City alleging changes in the Employes' Retirement Act requires officers receiving a duty disability allowance upon attaining eligibility for normal retirement violates the contractual rights of members of the Employes' Retirement System In 1996, the Circuit Court entered summary judgment in favor of the plaintiffs The Court of Appeals affirms the Circuit Court's decision The Supreme Court declined review of the decision of the Court of Appeals An ordinance implementing the decision was approved in the lower court

On August 18, 1998 an action was filed on behalf of 92 retired police officer plaintiffs seeking to declare an ordinance implementing a judgment in an earlier case involving duty disability conversion invalid Eighty-six of the plaintiffs were parties to the earlier case. The plaintiffs sought a declaration that they were entitled to the highest conversion age in effect during their career. The plaintiffs' motion for a preliminary injunction was denied and a briefing schedule was completed on motions for summary judgment. On July 28, 1999 the Circuit Court granted the City's motion for summary judgment.

On October 7, 1998 an action was filed on behalf of 68 retired firefighter plaintiffs seeking to declare an ordinance implementing a judgment in an earlier case involving duty disability conversion invalid The plaintiffs sought a declaration that they were entitled to the highest conversion age in effect during their career The answer was filed

On January 19, 2001, the Global Pension Settlement became effective In anticipation of and as a precondition to the Global Pension Settlement becoming effective, the above claims and judgments were vacated and dismissed prior to December 31, 2000 As a result, the City has decreased its reserve in the General Long-Term Obligations Account Group at December 31, 2000

The City has been notified of an Equal Employment Opportunity Commission (EEOC) investigation conducted of the Fire and Police Commission and the Milwaukee Police Department. The investigation resulted in a finding of probable cause of discrimination based on race, in the areas of hiring, discipline, retaliation and terms and conditions of employment. The EEOC sought \$5,000,000 in total remedies for the class claims and approximately \$2,000,000 to the individual hiring charging parties. Additionally, the EEOC requested remedies for the individual charging parties totaling approximately \$2,500,000 and an additional \$1,000,000 in compensation to the class members

The EEOC referred the matter to the United States Department of Justice who conducted a further investigation and stated by letter dated January 2, 2001 that suit has been authorized against the City of Milwaukee and the Fire and Police Commission on the basis of the information provided by the EEOC and upon the further information obtained from the investigation performed by the Department of Justice The City has begun, and will continue to communicate with the Department of Justice in an effort to explore possible settlement, however it is presently unknown whether settlement can or will be effectuated The Department of Justice has requested \$6,150,000 in compensatory damages for a class of victims

The City has also been notified of a second EEOC investigation conducted of the hiring and employment practices for the Milwaukee Fire Department based upon charges filed by the Brotherhood of Firefighters which allege discrimination on the basis of race with respect to hiring, promotion, terms and conditions of employment and discipline On December 10, 1999 the EEOC issued a Reasonable Cause Determination filing in respect to this investigation, resulting in a demand from the EEOC for a class-wide back-pay claims of \$12,700,000 with respect to the alleged victims As of December 31, 2000, the City has recorded a reserve in the General Long-Term Obligations Account Group related to the above two cases

### **Environmental Liabilities**

The City is exposed to numerous environmental liabilities, the most significant of which relate to seven landfills

have been closed. Of the remaining four landfills that are no longer accepting waste, the Wisconsin Department of Natural Resources has
imposed closure requirements on the North College Avenue Site, which the City substantially closed during 2000. The Hartung landfill, which
is used exclusively for clean fill, is expected to be closed within three years. The City has accrued \$3,200,000 in the General Long-Term
Obligations Account Group for landfill closure related to the four sites. These amounts are based upon what it would cost to perform all
closure activities in 2000. Actual costs may be higher due to inflation, changes in technology, or changes in regulations

GASB Statement No 18 "Accounting for Municipal Solid Waste Landfill Closure and Postclosure Care Costs" establishes requirements for disclosure of closure and postclosure requirements for all municipal solid waste landfills receiving solid waste after October 9, 1991 The City's landfills have not accepted waste of this type since 1976 and is therefore not required to accrue for closure and postclosure care in accordance with GASB Statement No 18

### Intergovernmental grants

Intergovernmental awards received by the City are subject to audit and adjustment by the funding agency or their representatives If grant revenues are received for expenditures, which are subsequently disallowed, the City may be required to repay the revenues to the funding agency In the opinion of management, liabilities resulting from such disallowed expenditures, if any, will not be material to the accompanying financial statements at December 31, 2000

### **Conduit Debt Obligations**

From time to time, the City, as well as the Housing Authority and the Redevelopment Authority, has issued revenue bonds in order to provide financing to private sector entities for the purpose of acquiring, constructing, or rehabilitating housing units and for retiring the existing debt associated with housing units. These obligations are primarily secured by mortgage or revenue agreements on the associated projects and, together with the interest obligation, is payable solely by the developers from leased rentals and other funds or revenues. In addition, these obligations do not constitute indebtedness of the City, as the City has no responsibility for the debt beyond the resources provided by related leases or loans. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements. The aggregate amount of all revenue bonds outstanding at December 31, 2000 is \$73,849,830, \$55,276,924, and \$230,000,000 for the City, Housing Authority, and Redevelopment Authority, respectively

### Job Opportunity Bond Program

The Redevelopment Authority of the City of Milwaukee has issued certain Economic Development Bonds under the Job Opportunity Bond Program Additional bonds may also be issued under this Program These bonds are payable from a revenue fund to which the Authority has pledged and appropriated revenues to be received by the Authority from revenue agreements. In the event of an insufficiency of such revenues, these bonds are payable out of a program reserve fund and a common reserve fund maintained with respect to the program. In the event amounts available in these reserve funds fall below specified levels, the City has agreed, pursuant to the terms of the first amendment to the cooperation and pledge agreement, to consider making loans to the Authority to assist the Authority in maintaining the reserve funds at required levels. To date, the City has not loaned any funds for this purpose. This obligation is not enforceable by the Authority, the Trustee or the owners of the bonds against the City or the Common Council of the City or against any individual of the Council of the City or any officer or agent of the City

During 2000, the Authority made the required principal and interest payments of \$5,948,000 relating to one participant in the Job Opportunity Bond Program, which defaulted Subsequent to year-end, the Authority received \$2,833,000 from foreclosure proceeds of the participant's assets. which reduced the Authority's loss to \$3,115,000 in 2000

### 12 SUBSEQUENT EVENTS

In February of 2001, the City issued \$13,585,000 in general obligation short-term promissory notes for the purpose of financing 2000 real and personal property tax receivables and \$102,000,000 of Revenue Anticipation Notes for the purpose of financing the City's operating budget on an interim basis pending receipt of state shared revenue payments due in November, 2001

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COMBINING AND INDIVIDUAL FUND AND ACCOUNT GROUP STATEMENTS AND SCHEDULES

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## **GENERAL FUND**

The General Fund is used to account for all financial resources, except those required to be accounted for in another fund.

# CITY OF MILWAUKEE GENERAL FUND COMPARATIVE BALANCE SHEET

### DECEMBER 31, 2000 AND 1999 (Thousands of Dollars)

|  | 2000             | 1999              |
|--|------------------|-------------------|
| ASSETS   |                  |                   |
| Cash and cash equivalents  | \$ 9,240         | \$ 34,662         |
| Receivables (net):   |                  |                   |
| Taxes  | 23,152           | 21,280            |
| Accounts   | 18,918           | 9,376             |
| Unbilled accounts  | 989              | 1,170             |
| Notes and loans  | 768              | 931               |
| Accrued interest   | 961              | 564               |
| Due from other funds   | 11,917           | 14,092            |
| Due from component units   | 4,892            | 3,251             |
| Due from other governmental agencies                                       | 1,383            | -                 |
| Other receivables  | 12,694           | 13,253            |
| Inventory of materials and supplies  | 5,988            | 6,428             |
| Inventory of property for resale   | 26               | 26                |
| Prepaid items  | 366              | 721               |
| Restricted Assets:   |                  |                   |
| Investments  | 281              | 281               |
| Total Assets   | \$ 91,575        | \$ 106,035        |
| LIABILITIES AND FUND BALANCE   |                  |                   |
| Liabilities:   |                  |                   |
| Accounts payable   | \$ 23,180        | \$ 14,606         |
| Accrued wages  | 27,277           | 25,180            |
| Due to other funds   | 253              | 699               |
| Deferred revenue   | 1,971            | 527               |
|  | <del></del>      |                   |
| Total Liabilities  | \$ 52,681        | \$ 41,012         |
| Fund Balance:  |                  |                   |
| Reserved for encumbrances, prepaids, and carryovers                        | \$ 8,886         | \$ 28,610         |
| Reserved for inventory   | 6,014            | 6,454             |
| Reserved for mortgage trust  | 281              | 281               |
| Reserved for environmental remediation                                     | 304              | 291               |
| Reserved for tax stabilization - 2001 (2000)                               | 5,500            | 11,250            |
| Reserved for tax stabilization - 2002 (2001) and subsequent years' budgets | 17,909           | 18,137            |
| Total Fund Balance   | \$ 38,894        | \$ 65,023         |
| Total Liabilities and Fund Balance   | <u>\$ 91,575</u> | <b>\$ 106,035</b> |

## CITY OF MILWAUKEE GENERAL FUND

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

### FOR THE YEAR ENDED DECEMBER 31, 2000

# WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | 2000        | 1999        |
|--|-------------|-------------|
| Revenues:  |             |             |
| Property taxes   | \$ 98,456   | \$ 89,250   |
| Other taxes  | 12,808      | 10,283      |
| Licenses and permits   | 10,154      | 8,996       |
| Intergovernmental  | 278,434     | 277,884     |
| Charges for services   | 45,383      | 37,598      |
| Fines and forfeits   | 18,036      | 17,694      |
| Other  | 14,358      | 9,032       |
| Total Revenues   | \$ 477,629  | \$ 450,737  |
| Expenditures:  |             |             |
| Current:   |             |             |
| General government   | \$ 157,615  | \$ 132,231  |
| Public safety  | 220,879     | 205,717     |
| Public works   | 100,696     | 91,817      |
| Health   | 11,363      | 11,401      |
| Culture and recreation   | 17,584      | 16,627      |
| Conservation and development                                       | 7,502       | 7,271       |
| Total Expenditures   | \$ 515,639  | \$ 465,064  |
| Excess of Revenues over (under) Expenditures                       | \$ (38,010) | \$ (14,327) |
| Other Financing Sources (Uses):                                    |             |             |
| Proceeds of bonds and notes  | \$ 1,312    | \$          |
| Operating transfers in   | 11,213      | 7.632       |
| Operating transfers out  | (338)       | (73)        |
| Operating transfers to component units                             | (150)       | (150)       |
| Contributions received   | 536         | 651         |
| Contributions used   | (685)       | (612)       |
| Total Other Financing Sources (Uses)                               | \$ 11,888   | \$ 7,448    |
| Excess of Revenues and Other Sources over (under)                  |             |             |
| Expenditures and Other Uses  | \$ (26,122) | \$ (6,879)  |
| Fund Balance - January 1 (Excludes Reserved for Tax Stabilization) | 65,023      | 71,776      |
| Residual Equity Transfers from Other Funds                         | 2           | 163         |
| Residual Equity Transfers to Other Funds                           | (9)         | (37)        |
| Fund Balance - December 31   | \$ 38,894   | \$ 65,023   |

# CITY OF MILWAUKEE GENERAL FUND

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

### FOR THE YEAR ENDED DECEMBER 31, 2000

# WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | Amended<br>Budget | Actual on<br>Budgetary<br>Basis | Variance -<br>Favorable<br>(Unfavorable) | 1999<br>Actual on<br>Budgetary<br>Basis |
|--|-------------------|---------------------------------|--|---|
| Revenues:  |                   |                                 |  |   |
| Property taxes                                       | \$ 98,456         | \$ 98,456                       | \$                                       | \$ 89,250                               |
| Other taxes  | 10,905            | 12,808                          | 1,903                                    | 10,283                                  |
| Licenses and permits                                 | 8,759             | 10,154                          | 1,395                                    | 8,996                                   |
| Intergovernmental                                    | 279,056           | 278,434                         | (622)                                    | 277,884                                 |
| Charges for services                                 | 43,824            | 45,383                          | 1,559                                    | 37,598                                  |
| Fines and forfeits                                   | 19,306            | 18,036                          | (1,270)                                  | 17,694                                  |
| Other  | 12,891            | 14,358                          | 1,467                                    | 9,032                                   |
| Total Revenues                                       | \$ 473,197        | \$ 477,629                      | \$ 4,432                                 | \$ 450,737                              |
| Expenditures:  |                   |                                 |  |   |
| Current:   |                   |                                 |  |   |
| General government                                   | \$ 160,893        | \$ 157,615                      | \$ 3,278                                 | \$ 132,231                              |
| Public safety  | 220,732           | 220,879                         | (147)                                    | 205,717                                 |
| Public works   | 96,835            | 100,696                         | (3,861)                                  | 91,817                                  |
| Health   | 11,688            | 11,363                          | 325                                      | 11,401                                  |
| Culture and recreation                               | 17,519            | 17,584                          | (65)                                     | 16,627                                  |
| Conservation and development                         | 8,025             | 7,502                           | 523                                      | 7,271                                   |
| Total Expenditures                                   | \$ 515,692        | \$ 515,639                      | \$ 53                                    | \$ 465,064                              |
| Excess of Revenues over (under) Expenditures         | \$ (42,495)       | \$ (38,010)                     | \$ 4,485                                 | \$ (14,327)                             |
| Other Financing Sources (Uses):                      |                   |                                 |  |   |
| Proceeds of bonds and notes                          | \$                | \$ 8,071                        | \$ 8,071                                 | \$ 1,312                                |
| Operating transfers in                               | 11,213            | 11,213                          |  | 7,632                                   |
| Operating transfers out                              | (365)             | (338)                           | 27                                       | (73)                                    |
| Operating transfers to component units               | (150)             | (150)                           |  | (150)                                   |
| Contributions received                               | 675               | 536                             | (139)                                    | 651                                     |
| Contributions used                                   | (826)             | (685)                           | 141                                      | (612)                                   |
| Use of fund balance - reserved for tax stabilization | 11,250            | 11,250                          |  | 12,820                                  |
| Total Other Financing Sources (Uses)                 | \$ 21,797         | \$ 29,897                       | \$ 8,100                                 | \$ 21,580                               |
| Excess of Revenues and Other Sources over (under)    |                   |                                 |  |   |
| Expenditures and Other Uses                          | \$ (20,698)       | \$ (8,113)                      | \$ 12,585                                | \$ 7,253                                |
| Fund Balance - January 1 (Excludes Reserved for      |                   |                                 |  |   |
| Tax Stabilization)                                   | 55,085            | 55,085                          |  | 58,956                                  |
| Residual Equity Transfers from Other Funds           | 36                | 2                               | (34)                                     | 163                                     |
| Residual Equity Transfers to Other Funds             | (61)              | (9)                             | ` '                                      | (37)                                    |
| Fund Balance - December 31                           | <u>\$ 34,362</u>  | \$ 46,965                       | <b>\$ 12,603</b>                         | \$ 66,335                               |

### CITY OF MILWAUKEE **GENERAL FUND**

## SCHEDULE OF REVENUES - BUDGET AND ACTUAL

## FOR THE YEAR ENDED DECEMBER 31, 2000

(Thousands of Dollars)

|  | Amended<br>Budget | Actual           | Variance -<br>Favorable<br>(Unfavorable) |
|--|-------------------|------------------|--|
| Property Taxes:  |                   |                  |  |
| General  | \$ 61,785         | \$ 61,785        | \$ -                                     |
| Provision for Employees' Retirement                          | 36,671            | 36,671           |  |
| Total Property Taxes   | \$ 98,456         | \$ 98,456        | <u>\$ -</u>                              |
| Other Taxes:   |                   |                  |  |
| Payment in lieu of taxes                                     | \$ 10,160         | \$ 10,758        | \$ 598                                   |
| Interest on city tax certificates and other taxes            | 745               | 2,050            | 1,305                                    |
| Total Other Taxes  | \$ 10,905         | \$ 12,808        | <u>\$ 1,903</u>                          |
| Licenses and Permits:  |                   |                  |  |
| Licenses:  |                   |                  |  |
| Business and occupational                                    | \$ 2,964          | \$ 3,115         | \$ 151                                   |
| Other  | 33                | 30               | (3)                                      |
| Permits:   |                   |                  |  |
| Building   | 4,911             | 5,732            | 821                                      |
| Zoning Other   | 175<br>676        | 241<br>1,036     | 66<br>360                                |
| Total Licenses and Permits                                   |                   |                  |  |
| Total Licenses and Fermilis                                  | \$ 8,759          | \$ 10,154        | <u>\$ 1,395</u>                          |
| Intergovernmental: State Shares Revenues: State shared taxes | \$ 244,869        | \$ 244,525       | \$ (344)                                 |
| Local street aids  | 27,700            | 27,752           | 52                                       |
| Payment for municipal services                               | 1,830             | 1,753            | (77)                                     |
| Other  | 4,657             | 4,404            | (253)                                    |
| Total Intergovernmental                                      | \$ 279,056        | \$ 278,434       | \$ (622)                                 |
| Charges for Services:  |                   |                  |  |
| General government   | \$ 26,398         | \$ 24,917        | \$ (1,481)                               |
| Public safety  | 6,170             | 6,270            | 100                                      |
| Public works   | 7,674             | 10,698           | 3,024                                    |
| Health   | 929               | 780              | (149)                                    |
| Culture and recreation  Conservation and development         | 2,198<br>455      | 2,321            | 123                                      |
| Total Charges for Services                                   | \$ 43,824         | 397<br>\$ 45,383 | (58)<br>\$ 1,559                         |
|  |                   |                  | <del>y 1</del> ,1                        |
| Fines and Forfeits:  |                   |                  |  |
| Municipal Court  | \$ 5,506          | \$ 4,965         | \$ (541)                                 |
| Police Department  | 13,800            | 13,071           | (729)                                    |
| Total Fines and Forfeits                                     | \$ 19,306         | \$ 18,036        | \$ (1,270)                               |
| Other:   |                   |                  |  |
| Interest on temporary investments                            | \$ 7,200          | \$ 8,825         | \$ 1,625                                 |
| Miscellaneous  | 5,691             | 5,533            | (158)                                    |
| Total Other  | \$ 12,891         | \$ 14,358        | \$ 1,467                                 |
| Total  | \$ 473,197        | \$ 477,629       | \$ 4,432                                 |

## CITY OF MILWAUKEE

# GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2000 (Thousands of Dollars)

|  |            |            |                    |                  | 2000 Actual |                |
|--|------------|------------|--------------------|------------------|-------------|----------------|
|  |            | Salaries   | Other              |                  |             | Variance -     |
|  | Amended    | and        | Operating          |                  |             | Favorable      |
|  | Budget     | Wages      | Costs              | Equipment        | Total       | (Unfavorable)  |
| General Government:  |            |            |                    |                  |             |                |
| Deferred Compensation  | \$ 1,319   | \$ 145     | \$ 565             | \$ 3             | \$ 713      | \$ 606         |
| Zoning Appeals   | 223        | 172        | 51                 |                  | 223         |                |
| Intern Program   | 42         | 42         |                    |                  | 42          |                |
| Mayor  | 938        | 883        | 48                 | 7                | 938         |                |
| Common Council - City Clerk                                  | 6,689      | 4,726      | 1,697              | 177              | 6,600       | 89             |
| Municipal Court  | 3,237      | 1,785      | 1,445              | 2                | 3,232       | 5              |
| City Attorney  | 8,052      | 3,896      | 4,083              | 76               | 8,055       | (3)            |
| Administration   | 8,236      | 4,491      | 3,427              | 125              | 8,043       | 193            |
| Employee Relations   | 52,285     | 3,069      | 50,096             | 23               | 53,188      | (903)          |
| Election Commission  | 1,389      | 995        | 381                | 10               | 1,386       | 3              |
| Comptroller  | 26,685     | 2,406      | 24,221             | 31               | 26,658      | 27             |
| City Treasurer   | 4,980      | 1,500      | 1,806              | 3                | 3,309       | 1,671          |
| Assessor's Office  | 3,522      | 3,118      | 398                |                  | 3,516       | 6              |
| Public Debt Commission                                       | 481        | 102        | 364                |                  | 466         | 15             |
| Employee Retirement Administration                           | 31,495     | 1,141      | 28,852             | 40               | 30,033      | 1,462          |
| Interest Expense   | 11,213     |            | 11,213             |                  | 11,213      |                |
| Miscellaneous  | 107        |            |                    |                  |             | 107            |
| Total General Government                                     | \$ 160,893 | \$ 28,471  | \$ 128,647         | \$ 497           | \$ 157,615  | \$ 3,278       |
| Public Safety:   |            |            |                    |                  |             |                |
| Fire and Police Commission                                   | \$ 805     | \$ 618     | \$ 179             | \$ 5             | \$ 802      | \$ 3           |
| Fire Department  | 64,554     | 58,332     | 3,885              | 2,537            | 64,754      | (200)          |
| Police Department  | 142,748    | 131,170    | 9,943              | 1,613            | 142,726     | 22             |
| Neighborhood Services  | 12,625     | 7,283      | 5,241              | 73               | 12,597      | 28             |
| Total Public Safety  | \$ 220,732 | \$ 197,403 | \$ 19,248          | \$ 4,228         | \$ 220,879  | \$ (147)       |
| Public Works:  |            |            |                    |                  |             |                |
| General Office   | \$ 8,560   | \$ 2,691   | \$ 5,851           | \$ 9             | \$ 8,551    | \$ 9           |
| Infrastructure   | 19,585     | 13,078     | 6,432              | 47               | 19,557      | 28             |
| Support Services   | 30,241     | 17,638     | 10,990             | 4,662            | 33,290      | (3,049)        |
| Sanitation   | 30,482     | 15,795     | 14,612             | 934              | 31,341      | (859)          |
| Forestry   | 7,967      | 6,982      | 828                | 147              | 7,957       | 10             |
| Total Public Works   | \$ 96,835  | \$ 56,184  | \$ 38,713          | \$ 5,799         | \$ 100,696  | \$ (3,861)     |
| Health   | \$ 11,688  | \$ 9,077   | \$ 2,242           | \$ 44            | \$ 11,363   | \$ 325         |
| Culture and Recreation:                                      |            |            |                    |                  |             |                |
| Public Library   | \$ 17,519  | \$ 11,697  | \$ 3,186           | \$ 2,701         | \$ 17,584   | <u>\$ (65)</u> |
| Conservation and Development: Department of City Development | \$ 8,025   | \$ 2,804   | \$ 4,698           | \$ -             | \$ 7,502    | <b>\$</b> 523  |
| Department of only Development                               | - 0,020    | 2,004      | <del>+ 1,000</del> |                  |             |                |
| Total  | \$ 515,692 | \$ 305,636 | \$ 196,734         | <b>\$ 13,269</b> | \$ 515,639  | \$ 53          |

## **SPECIAL REVENUE FUNDS**

### **GRANT AND AID PROJECTS**

This Fund is used to account for Federal and State grants whose proceeds are legally restricted to expenditures for specific purposes and which are not accounted for in other special revenue funds.

### COMMUNITY DEVELOPMENT BLOCK GRANT

The Community Development Block Grant Program receives annual grants pursuant to the Federal Housing and Community Development Act of 1974. This fund also includes amounts received under the Section 108 Loan Program. The City's Department of Administration is responsible for the planning, execution and evaluation of the Program.

### **DELINQUENT TAX**

This Fund was established as a reserve against uncollected delinquent property taxes. Fund resources, consisting initially of bond proceeds, are used to purchase delinquent property taxes from the General Fund. Collections on these purchased receivables and related interest thereon are transferred to the General Obligation Debt Service Fund to provide for the related debt service requirements.

### CITY OF MILWAUKEE SPECIAL REVENUE COMBINING BALANCE SHEET

DECEMBER 31, 2000

# WITH COMPARATIVE TOTALS FOR DECEMBER 31, 1999 (Thousands of Dollars)

|   | Grant and Aid | Community<br>Development | Delinquent |                  | Totals    |
|---|---------------|--------------------------|------------|------------------|-----------|
|   | Projects      | Block Grant              | Tax        | 2000             | 1999      |
| ASSETS  |               |                          |            |                  |           |
| Cash and cash equivalents                                 | \$ 6,351      | \$                       | \$ 12,673  | \$ 19,024        | \$ 14,532 |
| Taxes   |               |                          | 8,335      | 8,335            | 7,716     |
| Accounts  | 788           | 723                      |            | 1,511            | 2,351     |
| Notes and loans   | 1,400         | 4,891                    |            | 6,291            | 6,385     |
| Due from other funds                                      |               | 253                      |            | 253              |           |
| Due from component units                                  |               | 24                       |            | 24               |           |
| Due from other governmental agencies                      | 9,197         | 3,787                    |            | 12,984           | 9,853     |
| Prepaid items   | 34            |                          |            | 34               |           |
| Total Assets  | \$ 17,770     | \$ 9,678                 | \$ 21,008  | <u>\$ 48,456</u> | \$ 40,837 |
| LIABILITIES AND FUND BALANCES                             |               |                          |            |                  |           |
| Liabilities:  |               |                          |            |                  |           |
| Accounts payable  | \$ 3,940      | \$ 2,521                 | \$         | \$ 6,461         | \$ 5,363  |
| Accrued wages   | 179           | 66                       |            | 245              | 253       |
| Due to other funds  | 6,220         |                          |            | 6,220            | 3,503     |
| Due to component units                                    | 640           | 1,472                    |            | 2,112            | 18        |
| Due to other governmental agencies                        | 127           | 723                      |            | 850              | 1,850     |
| Deferred revenue  | 6,664         | 4,896                    |            | 11,560           | 8,619     |
| Total Liabilities   | \$ 17,770     | \$ 9,678                 | <u>\$</u>  | \$ 27,448        | \$ 19,606 |
| Fund Balances:  |               |                          |            |                  |           |
| Reserved for debt service - 2001 (2000)                   | \$            | \$                       | \$ 13,045  | \$ 13,045        | \$ 12,351 |
| Reserved for future retirement of general obligation debt |               | •                        | , , -      | -                | 1,165     |
| Reserved for delinquent taxes receivable                  |               |                          | 7,963      | 7.963            | 7,716     |
| Reserved for encumbrances, prepaids and carryovers        |               |                          | -,         |                  | (1)       |
| Total Fund Balances                                       | \$ -          | <u>\$ -</u>              | \$ 21,008  | \$ 21,008        | \$ 21,231 |
| Total Liabilities and Fund Balances                       | \$ 17,770     | \$ 9,678                 | \$ 21,008  | \$ 48,456        | \$ 40,837 |

## CITY OF MILWAUKEE SPECIAL REVENUE FUNDS

### COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

### FOR THE YEAR ENDED DECEMBER 31, 2000

WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|   | Grant<br>and Aid | Community<br>Development | Delinguent |            | Totals           |
|---|------------------|--------------------------|------------|------------|------------------|
|   | Projects         | Block Grant              | Tax        | 2000       | 1999             |
| Revenues:   |                  |                          |            |            |                  |
| Intergovernmental                                 | \$ 37,299        | \$ 24,105                | \$         | \$ 61,404  | \$ 58,952        |
| Other   |                  |                          | 1,152      | 1,152      | 922              |
| Total Revenues                                    | \$ 37,299        | \$ 24,105                | \$ 1,152   | \$ 62,556  | \$ 59,874        |
| Expenditures:                                     |                  |                          |            |            |                  |
| Current:  |                  |                          |            |            |                  |
| General government                                | \$               | \$ 1,488                 | \$         | \$ 1,488   | \$ 1,457         |
| Public safety                                     | 12,955           | 1,323                    |            | 14,278     | 9,852            |
| Public works                                      | 4,096            | 582                      |            | 4,678      | 4,051            |
| Health  | 11,864           | 341                      |            | 12,205     | 13,952           |
| Culture and recreation                            | 1,342            | 838                      |            | 2,180      | 2,016            |
| Conservation and development                      | 7,039            | 19,533                   |            | 26,572     | 27,620           |
| Total Expenditures                                | \$ 37,296        | \$ 24,105                | <u> </u>   | \$ 61,401  | \$ 58,948        |
| Excess of Revenues over (under) Expenditures      | \$ 3             | <u>\$</u>                | \$ 1,152   | \$ 1,155   | \$ 926           |
| Other Financing Sources (Uses):                   |                  |                          |            |            |                  |
| Proceeds of bonds and notes                       | \$               | \$                       | \$ 10,975  | \$ 10,975  | \$ 9,090         |
| Operating transfers out                           |                  |                          | _(12,351)  | (12,351)   | _(11,320)        |
| Total Other Financing Sources (Uses)              | \$ -             | <u>\$</u>                | \$ (1,376) | \$ (1,376) | \$ (2,230)       |
| Excess of Revenues and Other Sources over (under) |                  |                          |            |            |                  |
| Expenditures and Other Uses                       | \$ 3             | \$ -                     | \$ (224)   | \$ (221)   | \$ (1,304)       |
| Fund Balances (Deficit) - January 1               | (1)              |                          | 21,232     | 21,231     | 22,535           |
| Residual Equity Transfers to Other Funds          | (2)              |                          |            | (2)        |                  |
| Fund Balances (Deficit) - December 31             | <u> </u>         | <u>\$</u>                | \$ 21,008  | \$ 21,008  | <u>\$ 21,231</u> |

## BUDGETED SPECIAL REVENUE FUNDS

## $\textbf{COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL \\$

### FOR THE YEAR ENDED DECEMBER 31, 2000

# WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  |                   | Grant a                         | and Aid Projects                         |
|--|-------------------|---------------------------------|--|
|  | Amended<br>Budget | Actual on<br>Budgetary<br>Basis | Variance -<br>Favorable<br>(Unfavorable) |
| Revenues:  | <b>6</b> 07 077   | £ 27.200                        | <b>6</b> (679)                           |
| Intergovernmental  | \$ 37,977         | \$ 37,299                       | <u>\$ (678)</u>                          |
| Expenditures:  |                   |                                 |  |
| Current:   |                   |                                 |  |
| General government   | \$                | \$                              | \$ -                                     |
| Public safety  | 13,101            | 12,955                          | 146                                      |
| Public works   | 4,096             | 4,096                           | -  |
| Health   | 12,351            | 11,864                          | 487                                      |
| Culture and recreation   | 1,379             | 1,342                           | 37                                       |
| Conservation and development   | 7,050             | 7,039                           | 11                                       |
| Total Expenditures   | \$ 37,977         | \$ 37,296                       | \$ 681                                   |
| Excess of Revenues over (under) Expenditures                                   | \$ -              | \$ 3                            | \$ 3                                     |
| Other Financing sources (Uses): Operating transfers out                        |                   |                                 |  |
|  |                   |                                 |  |
| Excess of Revenues and Other Sources over (under)  Expenditures and Other Uses | \$ -              | \$ 3                            | \$ 3                                     |
|  |                   |                                 |  |
| Fund Balances (Deficit) - January 1  | (1)               | (1)                             | -  |
| Residual Equity Transfers to Other Funds                                       |                   | (2)                             | (2)                                      |
| Fund Balances (Deficit) - December 31  | <b>\$</b> (1)     | <u>\$</u>                       | <u>\$ 1</u>                              |

| mmunity Development Block Grant |               | 2000          |             |               | 1999      |
|---------------------------------|---------------|---------------|-------------|---------------|-----------|
| Actual on                       | Variance -    |               | Actual on   | Variance -    | Actual on |
| Budgetary                       | Favorable     | Amended       | Budgetary   | Favorable     | Budgetary |
| Basis                           | (Unfavorable) | Budget        | Basis       | (Unfavorable) | Basis     |
| \$ 24,105                       | <u>\$</u>     | \$ 62,082     | \$ 61,404   | \$ (678)      | \$ (853)  |
| \$ 1,488                        | \$ -          | \$ 1,488      | \$ 1,488    | \$ -          | \$ -      |
| 1,323                           | -             | 14,424        | 14,278      | 146           | 458       |
| 582                             | -             | 4,678         | 4,678       | -             | -         |
| 341                             | -             | 12,692        | 12,205      | 487           | 486       |
| 838                             | -             | 2,217         | 2,180       | 37            | 6         |
| 19,533                          |               | 26,583        | 26,572      | 11            | (40)      |
| \$ 24,105                       | <u>\$ -</u>   | \$ 62,082     | \$ 61,401   | \$ 681        | \$ 910    |
| \$ -                            | \$ -          | \$ -          | \$ 3        | \$ 3          | \$ 57     |
|                                 |               |               |             |               | (57)      |
| \$ -                            | \$ -          | \$ -          | \$ 3        | \$ 3          | \$ -      |
|                                 | -             | (1)           | (1)         | -             | -         |
|                                 |               |               | (2)         | (2)           |           |
| <u>\$ -</u>                     | <u>\$</u>     | <b>\$</b> (1) | <u>\$ -</u> | <u>\$ 1</u>   | \$ -      |

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# DEBT SERVICE FUNDS GENERAL OBLIGATION DEBT

Principal and interest on the City's outstanding long-term general obligation debt are paid from this Fund.

#### **PUBLIC DEBT AMORTIZATION**

The Public Debt Amortization Fund is governed by Section 67.101 of the Wisconsin Statutes for the retirement of the public debt.

## CITY OF MILWAUKEE DEBT SERVICE FUNDS COMBINING BALANCE SHEET

#### **DECEMBER 31, 2000**

### WITH COMPARATIVE TOTALS FOR DECEMBER 31, 1999 (Thousands of Dollars)

|   | General            |                             |            |                       |
|---|--------------------|-----------------------------|------------|-----------------------|
|   | Obligation<br>Debt | Public Debt<br>Amortization | 2000       | <u>Totals</u><br>1999 |
| ASSETS  |                    |                             |            |                       |
| Cash and cash equivalents                                 | \$ 28,687          | \$ 5,844                    | \$ 34.531  | \$ 40,205             |
| Investments Receivables (net):                            |                    | 67,985                      | 67,985     | 65,630                |
| Accounts  | 3,202              |                             | 3,202      |                       |
| Notes and loans   | 18,866             |                             | 18,866     | 20,169                |
| Accrued interest  |                    | 178                         | 178        | 425                   |
| Due from other funds                                      | 387                |                             | 387        | 1,036                 |
| Due from component units                                  | 12,354             |                             | 12,354     | 10,500                |
| Total Assets  | \$ 63,496          | \$ 74,007                   | \$ 137,503 | <u>\$ 137,965</u>     |
| LIABILITIES AND FUND BALANCES                             |                    |                             |            |                       |
| Liabilities:  |                    |                             |            |                       |
| Due to other funds  | \$ 1,840           | \$                          | \$ 1,840   | \$ 2,121              |
| Due to other governmental agencies                        |                    |                             | -          | 5                     |
| Deferred revenue  | 31,220             |                             | 31,220     | 30,669                |
| Total Liabilities   | \$ 33,060          | \$ -                        | \$ 33,060  | \$ 32,795             |
| Fund Balances:  |                    |                             |            |                       |
| Reserved for debt service - 2001 (2000)                   | \$ 30,436          | \$                          | \$ 30,436  | \$ 31,322             |
| Reserved for future retirement of general obligation debt |                    | 74,007                      | 74,007     | 73,848                |
| Total Fund Balances                                       | \$ 30,436          | \$ 74,007                   | \$ 104,443 | \$ 105,170            |
| Total Liabilities and Fund Balances                       | \$ 63,496          | \$ 74,007                   | \$ 137,503 | \$ 137.965            |

#### CITY OF MILWAUKEE **DEBT SERVICE FUNDS**

#### COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

FOR THE YEAR ENDED DECEMBER 31, 2000
WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | General<br>Obligation | Public Debt     |            | Totals      |
|--|-----------------------|-----------------|------------|-------------|
|  | Debt                  | Amortization    | 2000       | 1999        |
| Payanyan   |                       |                 |            |             |
| Revenues: Property Taxes:  |                       |                 |            |             |
| General property taxes   | \$ 48,973             | \$              | \$ 48,973  | \$ 50,443   |
| Tax increments   | 8,702                 | •               | 8,702      | 7,442       |
|  |                       |                 |            | <del></del> |
| Total Property Taxes   | \$ 57,675             | <u>\$ -</u>     | \$ 57,675  | \$ 57,885   |
| Other Taxes:   |                       |                 |            |             |
| Interest on delinquent taxes   | \$                    | <u>\$ 1,051</u> | \$ 1,051   | \$ 835      |
| Other:   |                       |                 |            |             |
| Interest on fund investments   | \$ 2,711              | \$ 8,671        | \$ 11,382  | \$ 1,259    |
| Interest on general investments  |                       | 4,128           | 4,128      | 2,791       |
| Interest on special assessments  |                       | 347             | 347        | 393         |
| Deferred sewer assessments - bonds funds prior years                               |                       |                 | -          | 14          |
| Premium and accrued interest on bonds and notes sold                               | 6,306                 |                 | 6,306      | 4,156       |
| Capitalized interest   | 442                   |                 | 442        | 824         |
| Revenue from other agencies  | 8,559                 |                 | 8,559      | 4,777       |
| Total Other  | \$ 18,018             | \$ 13,146       | \$ 31,164  | \$ 14,214   |
| Total Revenues   | \$ 75,693             | \$ 14,197       | \$ 89,890  | \$ 72,934   |
| Expenditures:  |                       |                 |            |             |
| General Government:  |                       |                 |            |             |
| Public Debt Commission   | \$                    | \$              | \$ -       | \$ 3        |
| Debt Service:  | Ψ                     | Ψ               | •          | Ψ 0         |
| Principal retirement   | 57,683                | 12,460          | 70,143     | 66,925      |
| Interest   | 22,155                | 1,578           | 23,733     | 22,640      |
| interest   |                       |                 |            |             |
| Total Expenditures   | \$ 79,838             | \$ 14,038       | \$ 93,876  | \$ 89,568   |
| Excess of Revenues over (under) Expenditures                                       | \$ (4,145)            | \$ 159          | \$ (3,986) | \$ (16,634) |
| Other Financing Sources (Uses):  |                       |                 |            |             |
| Operating transfers in   | \$ 26,584             | \$              | \$ 26,584  | \$ 26,044   |
| Operating transfers out  | (20,387)              |                 | (20,387)   | (16,702)    |
| Total Other Financing Sources (Uses)   | \$ 6,197              | \$ -            | \$ 6,197   | \$ 9,342    |
| Excess of Revenues and Other Sources over (under)                                  |                       |                 |            |             |
| Expenditures and Other Uses  | \$ 2,052              | \$ 159          | \$ 2,211   | \$ (7,292)  |
| Fund Balances - January 1  | 31,322                | 73,848          | 105,170    | 107,996     |
| Residual Equity Transfers from Other Funds   | 462                   |                 | 462        | 7,505       |
| Residual Equity Transfers to Other Funds  Residual Equity Transfers to Other Funds | (3,400)               |                 | (3,400)    | (3,039)     |
| Fund Balances - December 31  | \$ 30,436             | \$ 74,007       | \$ 104,443 | \$ 105,170  |
|  |                       |                 |            |             |

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#### CAPITAL PROJECTS FUNDS

Capital Projects Funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by proprietary funds. Capital Projects Funds are identified as follows:

#### **BRIDGES**

To account for the financing, construction and repair of bridges and viaducts.

#### **BUILDINGS AND GROUNDS**

To account for the financing, construction and repair of buildings and improvements to city-owned land and playgrounds.

#### **SEWERS**

To account for the financing and construction of new and replacement storm, sanitary and combined sewer projects.

#### **URBAN RENEWAL**

To account for the financing and costs of activities undertaken to prevent and eliminate blight and slum conditions.

#### **STREETS**

To account for the financing and construction of new and replacement streets, alleys and sidewalks; and for the cost of installation of street lights, traffic lights, parking signs and communication equipment.

#### TAX INCREMENTAL DISTRICTS

To account for the financing and costs of redeveloping blighted areas which are eligible under the Wisconsin Tax Incremental Law, Section 66.46 of the Wisconsin Statutes.

#### SPECIAL ASSESSMENTS

To account for the financing and construction of the City's assessable projects. Upon completion, owners of benefited property are assessed for construction costs incurred.

## CITY OF MILWAUKEE CAPITAL PROJECTS FUNDS COMBINING BALANCE SHEET

**DECEMBER 31, 2000** 

WITH COMPARATIVE TOTALS FOR DECEMBER 31, 1999 (Thousands of Dollars)

|   | Bridges              | Buildings<br>and<br>Grounds | Sewers          |
|---|----------------------|-----------------------------|-----------------|
| ASSETS  |                      |                             |                 |
| Cash and cash equivalents  Receivables (net):  Accounts  Special assessments  Due from other funds      | \$ 2,266             | \$ 24,440                   | \$ 7,325<br>900 |
| Due from other governmental agencies Inventory of materials and supplies Prepaid items                  | 2,641                |                             | 318<br>199      |
| Total Assets  | \$ 4,907             | \$ 24,440                   | \$ 8,742        |
| LIABILITIES AND FUND BALANCES   |                      |                             |                 |
| Liabilities: Accounts payable Accrued wages Due to other funds Due to other governmental agencies       | \$ 45<br>17<br>1,546 | \$ 8,857<br>49              | \$ 1,688<br>15  |
| Deferred revenue Other payables   | 437                  |                             | 354<br>         |
| Total Liabilities   | \$ 2,045             | \$ 8,906                    | \$ 2,057        |
| Fund Balances:  Reserved for encumbrances, prepaids and carryovers  Reserved for inventory  Unreserved: | \$ 2,862             | \$ 15,534                   | \$ 6,486<br>199 |
| Special assessment (deficit)  |                      |                             |                 |
| Total Fund Balances (Deficit)   | \$ 2,862             | \$ 15,534                   | \$ 6,685        |
| Total Liabilities and Fund Balance  | \$ 4,907             | \$ 24,440                   | \$ 8,742        |

| Urban           |                 | Tax<br>Incremental | Special            |                  | Totals           |
|-----------------|-----------------|--------------------|--------------------|------------------|------------------|
| Renewal         | Streets         | Districts          | Assessments        | 2000             | 1999             |
| \$ 3,995        | \$ 2,976        | \$ 910             | \$                 | \$ 41,912        | \$ 24,976        |
|                 | 747             |                    | 13,233             | 1,647<br>13,233  | 519<br>13,583    |
| 342             | 3,556           |                    | 298                | -<br>7,155       | 12<br>3,547      |
| 1               |                 |                    |                    | 199<br>1         | 213              |
| \$ 4,338        | \$ 7,279        | <u>\$ 910</u>      | <u>\$ 13,531</u>   | \$ 64,147        | \$ 42,850        |
|                 |                 |                    |                    |                  |                  |
| \$ 616<br>1     | \$ 1,066<br>126 | \$ 290<br>12       | \$ 177             | \$ 12,739<br>220 | \$ 6,483<br>273  |
| 3               | 761             | 12                 | 243                | -<br>2,553       | 2,242<br>1,133   |
|                 | 256             |                    | 12,162<br>12,694   | 13,209<br>12,694 | 12,481<br>13,253 |
| \$ 620          | \$ 2,209        | \$ 302             | \$ 25,276          | <u>\$ 41,415</u> | \$ 35,865        |
| \$ 3,718        | \$ 5,070        | \$ 608             | \$                 | \$ 34,278<br>199 | \$ 19,156<br>213 |
|                 |                 |                    | (11,745)           | (11,745)         | (12,384)         |
| \$ 3,718        | \$ 5,070        | \$ 608             | <u>\$ (11,745)</u> | \$ 22,732        | \$ 6,985         |
| <b>\$ 4,338</b> | \$ 7,279        | \$ 910             | <u>\$ 13,531</u>   | \$ 64,147        | \$ 42,850        |

### CITY OF MILWAUKEE

#### **CAPITAL PROJECTS FUNDS**

#### COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2000

#### WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999

|   | Bridges    | Buildings<br>and<br>Grounds | Sewers             |
|---|------------|-----------------------------|--------------------|
| Revenues:   |            |                             |                    |
| Property taxes                                    | \$         | \$ 2,309                    | \$                 |
| Special assessments                               |            |                             |                    |
| Intergovernmental                                 | 2,205      | 974                         | 258                |
| Other   |            |                             | 788                |
| Total Revenues                                    | \$ 2,205   | \$ 3,283                    | \$ 1,046           |
| Expenditures:                                     |            |                             |                    |
| Capital outlay                                    | 3,250      | 31,115                      | 11,411             |
| Excess of Revenues over (under) Expenditures      | \$ (1,045) | \$ (27,832)                 | <u>\$ (10,365)</u> |
| Other Financing Sources (Uses):                   |            |                             |                    |
| Proceeds of bonds and notes                       | \$ 4,045   | \$ 31,149                   | \$ 12,305          |
| Operating transfers in                            |            |                             |                    |
| Operating transfers out                           |            |                             |                    |
| Total Other Financing Sources (Uses)              | \$ 4,045   | \$ 31,149                   | \$ 12,305          |
| Excess of Revenues and Other Sources over (under) |            |                             |                    |
| Expenditures and Other Uses                       | \$ 3,000   | \$ 3,317                    | \$ 1,940           |
| Fund Balances (Deficits) - January 1              | (138)      | 12,217                      | 4,745              |
| Residual Equity Transfers to Other Funds          |            |                             |                    |
| Fund Balances (Deficits) - December 31            | \$ 2,862   | <u>\$ 15,534</u>            | \$ 6,685           |

| Urban      |             | Tax<br>Incremental | Special            |             | Totals             |
|------------|-------------|--------------------|--------------------|-------------|--------------------|
| Renewal    | Streets     | Districts          | Assessments        | 2000        | 1999               |
| \$ 150     | \$ 128      | \$                 | \$                 | \$ 2,587    | \$ 13,791          |
|            |             |                    | 3,930              | 3,930       | 3,362              |
| 536        | 4,048       |                    | 298                | 8,319       | 5,889              |
| 35         | 687         | 437                |                    | 1,947       | 8,515              |
| \$ 721     | \$ 4,863    | \$ 437             | \$ 4,228           | \$ 16,783   | \$ 31,557          |
| 2,368      | 20,296      | 5,600              | 3,589              | 77,629      | 100,922            |
| \$ (1,647) | \$ (15,433) | \$ (5,163)         | <u>\$ 639</u>      | \$ (60,846) | \$ (69,365)        |
| \$ 6,387   | \$ 18,384   | \$ 4,785           | \$ 1,885           | \$ 78,940   | \$ 74,222<br>4,230 |
|            |             |                    | (1,885)            | (1,885)     | (7,225)            |
| \$ 6,387   | \$ 18,384   | \$ 4,785           | <u> </u>           | \$ 77,055   | \$ 71,227          |
| \$ 4,740   | \$ 2,951    | \$ (378)           | \$ 639             | \$ 16,209   | \$ 1,862           |
| (1,009)    | 2,119       | 1,435              | (12,384)           | 6,985       | 12,628             |
| (13)       |             | (449)              |                    | (462)       | (7,505)            |
| \$ 3,718   | \$ 5,070    | \$ 608             | <b>\$ (11,745)</b> | \$ 22,732   | \$ 6,985           |

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#### **ENTERPRISE FUNDS**

## METROPOLITAN SEWERAGE DISTRICT USER CHARGE

The Metropolitan Sewerage District User Charge Fund is used to account for sewerage treatment charges by the Milwaukee Metropolitan Sewerage District to the City on a "wholesale" user charge basis and the subsequent billing by the City to customers on a "retail' basis. The City adds administrative expense to the District's charges and includes the sewer user charges on the quarterly water bills.

#### **PARKING**

The Parking Fund was established to account for revenues derived from parking meters, parking permits, rentals and leasing of parking facilities and other revenues attributable to parking. The revenues are used to defray administrative and operational costs related to parking operations, and to acquire, landscape and construct parking lots and structures.

#### PORT OF MILWAUKEE

All activities necessary to operate and maintain the Port of Milwaukee and other related harbor activities are accounted for in this Fund.

#### **SEWER MAINTENANCE**

The Sewer Maintenance Fund, in accordance with Wisconsin State Statutes Section 66.076, permits municipalities to implement sewer fees to recover the costs of operation, maintenance, repair, and depreciation of sewer collection and transportation facilities. Sewer maintenance costs are recovered through a user fee rather than through the property tax.

#### **WATER WORKS**

All activities necessary to provide water services to residents of the City and outlying areas are accounted for in this Fund. Fund activities include administration, billing and collection, operations, maintenance and financing.

#### CITY OF MILWAUKEE ENTERPRISE FUNDS COMBINING BALANCE SHEET

**DECEMBER 31, 2000** 

#### WITH COMPARATIVE TOTALS FOR DECEMBER 31, 1999

|   | Metropolitan<br>Sewerage<br>District User<br>Charge | Parking         |
|---|---|-----------------|
| ASSETS                                      |   |                 |
| Cash and cash equivalents                   | \$ 1,136  | \$ 10,819       |
| Receivables (net):                          |   |                 |
| Accounts                                    | 5,633   |                 |
| Unbilled accounts                           | 2,404   |                 |
| Accrued interest                            |   |                 |
| Due from other funds                        | 402   |                 |
| Inventory of materials and supplies         |   |                 |
| Prepaid items                               |   | 30              |
| Deferred charges                            |   |                 |
| Other assets                                |   | 9,854           |
| Land  |   | 9,654<br>46,194 |
| Buildings Improvements other than buildings |   | 5,669           |
| Machinery and equipment                     |   | 3,009           |
| Furniture and furnishings                   |   | 10              |
| Construction work in progress               |   |                 |
| Nonutility property                         |   |                 |
| Accumulated depreciation                    |   | (14,932)        |
|   |   |                 |
| Total Assets                                | \$ 9,575  | \$ 57,649       |
|   |   | <u> </u>        |
| LIABILITIES AND FUND EQUITY                 |   |                 |
| ENDIENTED AND FOND EXCHIT                   |   |                 |
| Liabilities:                                |   |                 |
| Accounts payable                            | \$ 8,442  | \$ 439          |
| Accrued wages                               | 1   | 343             |
| Due to other funds                          |   | 387             |
| General obligation debt payable - current   |   | 3,557           |
| Deferred revenue                            |   | 51              |
| Bond anticipation notes payable             |   |                 |
| General obligation debt                     |   | 23,452          |
| Revenue bonds payable                       |   |                 |
| Total Liabilities                           | \$ 8,443  | \$ 28,229       |
|   |   |                 |
| Fund Equity:                                | _   |                 |
| Contributed capital                         | \$  | \$ 22,158       |
| Retained Earnings:                          | 4 400   | 7.000           |
| Unreserved (deficit)                        | 1,132   | 7,262           |
| Total Fund Equity                           | ¢ 4430  | # 100 400       |
| Total Fund Equity                           | \$ 1,132  | \$ 29,420       |
| Total Liabilities and Fund Equity           | \$ 9,575  | \$ 57,649       |

|                  |             |                    |                   | Totals             |
|------------------|-------------|--------------------|-------------------|--------------------|
| Port of          | Sewer       | Water              |                   | 1999               |
| Milwaukee        | Maintenance | Works              | 2000              | (Restated)         |
|                  |             |                    |                   |                    |
| \$ 742           | \$          | \$ 7,325           | \$ 20,022         | \$ 20,085          |
|                  |             | 4,000              | 4,000             | -                  |
| 234              | 5,326       | 10,919             | 22,112            | 20,162             |
|                  | 1,392       | 6,251              | 10,047            | 9,620              |
|                  |             | 29                 | 29                | -                  |
|                  | 212         |                    | 614               | 456                |
|                  | 3           | 2,180              | 2,183             | 2,705              |
| _                | 6           | 70                 | 106               | 125                |
| 2                |             |                    | 2                 |                    |
| 0.000            |             | 983                | 983               | 1,511              |
| 8,280            |             | 1,585              | 19,719            | 18,984             |
| 9,699            |             | 22,430             | 78,323<br>271,681 | 73,286             |
| 17,681<br>4,852  | 852         | 248,331<br>187,028 | 192,747           | 265,635<br>186,463 |
| 4,852            | 146         | 107,020            | 189               | 100,403            |
| 43               | 140         | 9,827              | 9,827             | 12,420             |
|                  |             | 540                | 540               | 564                |
| (20,225)         | (183)       | (118,096)          | (153,436)         | (142,362)          |
| \$ 21,308        | \$ 7,754    | \$ 383,402         | <u>\$ 479,688</u> | \$ 469,713         |
|                  |             |                    |                   |                    |
| \$ 86            | \$ 1,672    | \$ 2,496           | <b>\$</b> 13,135  | \$ 11,007          |
| 139              | 599         | 2,154              | 3,236             | 3,186              |
|                  | 1,897       | 2,449              | 4,733             | 7,031              |
| 310              |             | 5,629              | 9,496             | 8,948              |
|                  |             |                    | 51                | 87                 |
|                  | 6,258       |                    | 6,258             |                    |
| 2,840            |             | 47,778             | 74,070            | 77,942             |
|                  |             | 16,029             | 16,029            | 16,773             |
| \$ 3,375         | \$ 10,426   | \$ 76,535          | \$ 127,008        | \$ 124,974         |
| \$ 29,143        | \$ 447      | \$ 71,995          | \$ 123,743        | \$ 118,410         |
| (11,210)         | (3,119)     | 234,872            | 228,937           | 226,329            |
| \$ 17,933        | \$ (2,672)  | \$ 306,867         | \$ 352,680        | \$ 344,739         |
| <u>\$ 21,308</u> | \$ 7,754    | \$ 383,402         | \$ 479,688        | \$ 469,713         |

### CITY OF MILWAUKEE ENTERPRISE FUNDS

#### COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS (DEFICIT)

#### FOR THE YEAR ENDED DECEMBER 31, 2000

## WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | Metropolitan<br>Sewerage<br>District User<br>Charge | Parking    |
|--|---|------------|
| Operating Revenues:                              |   |            |
| Charges for Services:                            |   |            |
| Water sales                                      | \$  | \$         |
| Statutory sewer user fee                         | 29,306  |            |
| Sewer maintenance fee                            | ,   |            |
| Rent   |   | 5,961      |
|  |   | 0,001      |
| Fire protection service                          |   | 3,492      |
| Parking meters                                   |   | ·          |
| Parking permits                                  |   | 1,303      |
| Vehicle towing                                   | 4.240   | 3,177      |
| Other  | 1,210   | 2,294      |
| Total Operating Revenues                         | \$ 30,516   | \$ 16,227  |
| Operating Expenses:                              |   |            |
| Milwaukee Metropolitan Sewerage District Charges | \$ 26,211   | \$         |
| Employee services                                | <b>4</b> 20,2 · ·                                   | 4,100      |
| Administrative and general                       | 67  | ٦, ١٥٥     |
| Depreciation                                     | 3,  | 1,903      |
| ·  | 1,732   | 1,303      |
| Transmission and distribution                    | 1,732   | 6 9 4 4    |
| Services, supplies and materials                 |   | 6,841      |
| Payment in lieu of taxes                         |   | 1,200      |
| Water treatment                                  |   |            |
| Water pumping                                    | 0.400   |            |
| Billing and collection                           | 2,166   |            |
| Other operating expenses                         |   |            |
| Total Operating Expenses                         | \$ 30,176   | \$ 14,044  |
| Operating Income (Loss)                          | \$ 340  | \$ 2,183   |
| Nonoperating Revenues (Expenses):                |   |            |
| Interest income                                  | \$  | \$         |
| Interest expense                                 | •   | (1,402)    |
| Net gain (loss) on sale of fixed assets          |   | (223)      |
| Other  |   | ()         |
| Olio   |   |            |
| Total Nonoperating Revenues (Expenses)           | <u>\$</u>   | \$ (1,625) |
| Income (Loss) before Operating Transfers         | \$ 340  | \$ 558     |
| Operating Transfers In                           |   | 1,406      |
| Operating Transfers Out                          |   | (4,851)    |
| Net Income (Loss)                                | \$ 340  | \$ (2,887) |
| Retained Earnings (Deficit) - January 1          | <u>792</u>  | 10,149     |
| Retained Earnings (Deficit) - December 31        | <u>\$ 1,132</u>                                     | \$ 7,262   |

|                      |                      |                   |             | Totals             |
|----------------------|----------------------|-------------------|-------------|--------------------|
| Port of<br>Milwaukee | Sewer<br>Maintenance | Water<br>Works    | 2000        | 1999<br>(Restated) |
|                      |                      |                   |             |                    |
| \$                   | \$                   | \$ 54,625         | \$ 54,625   | \$ 48,409          |
|                      |                      |                   | 29,306      | 31,292             |
|                      | 15,582               |                   | 15,582      | 8,997              |
| 1,976                |                      |                   | 7,937       | 8,058              |
|                      |                      | 5,088             | 5,088       | 4,636              |
|                      |                      |                   | 3,492       | 3,142              |
|                      |                      |                   | 1,303       | 1,369              |
|                      |                      |                   | 3,177       | 2,998              |
|                      |                      | 2,343             | 5,847       | 3,358              |
| \$ 1,976             | \$ 15,582            | \$ 62,056         | \$ 126,357  | \$ 112,259         |
| \$                   | \$                   | \$                | \$ 26,211   | \$ 27,144          |
| 1,369                | 6,014                | Ψ                 | 11,483      | 7,243              |
| 1,000                | 5,514                | 4,679             | 4,746       | 6,237              |
| 751                  | 176                  | 8,956             | 11,786      | 11,100             |
| ,                    | 5                    | 14,480            | 16,212      | 15,662             |
| 850                  | 12,638               | ,                 | 20,329      | 10,603             |
|                      | ,                    | 7,887             | 9,087       | 7,952              |
|                      |                      | 7,642             | 7,642       | 7,443              |
|                      |                      | 4,969             | 4,969       | 5,346              |
|                      |                      | 1,294             | 3,460       | 3,527              |
|                      |                      | 1,095             | 1,095       |                    |
| \$ 2,970             | \$ 18,828            | \$ 51,002         | \$ 117,020  | \$ 102,257         |
| \$ (994)             | \$ (3,246)           | \$ 11,054         | \$ 9,337    | \$ 10,002          |
| ·                    |                      | <del> </del>      | <del></del> | <u></u>            |
| \$                   | \$                   | \$ 1,132          | \$ 1,132    | \$ 1,413           |
| (160)                | (124)                | (3,257)           | (4,943)     | (4,023)            |
| (239)                |                      | 23                | (439)       | -                  |
|                      |                      | 402               | 402         | (5,677)            |
| \$ (399)             | \$ (124)             | \$ (1,700)        | \$ (3,848)  | \$ (8,287)         |
| \$ (1,393)           | \$ (3,370)           | \$ 9,354          | \$ 5,489    | \$ 1,715           |
| 453                  |                      | 7,608             | 9,467       | 9,228              |
|                      |                      | (7,497)           | (12,348)    | (11,883)           |
| \$ (940)             | \$ (3,370)           | \$ 9,465          | \$ 2,608    | \$ (940)           |
| _(10,270)            | 251                  | 225,407           | 226,329     | 227,269            |
| <u>\$ (11,210)</u>   | <u>\$ (3,119)</u>    | <u>\$ 234,872</u> | \$ 228,937  | \$ 226,329         |

### CITY OF MILWAUKEE ENTERPRISE FUNDS

#### **COMBINING STATEMENT OF CASH FLOWS**

FOR THE YEAR ENDED DECEMBER 31, 2000

WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | Metropolitan<br>Sewerage<br>District User<br>Charge | Parking           |
|--|---|-------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES:  |   |                   |
| Operating income (loss)  | \$ 340  | \$ 2,183          |
| Adjustments to Reconcile Operating Income (Loss) to Cash Provided by (Used for)<br>Operating Activities: |   |                   |
| Depreciation   |   | 1,903             |
| Other nonoperating revenues (expenses)   |   |                   |
| (Increase) decrease in receivables   | 2,209   |                   |
| (Increase) decrease in due from other funds  | (54)  |                   |
| (Increase) decrease in inventory of materials and supplies   |   |                   |
| (Increase) decrease in prepaid items   |   | 9                 |
| (Increase) decrease in deferred charges  |   |                   |
| (Increase) decrease in other assets  |   |                   |
| Increase (decrease) in accounts payable  | 1,524   | 251               |
| Increase (decrease) in accrued wages   | (1)   | 209               |
| Increase (decrease) in due to other funds  | (2,882)   | 387               |
| Increase (decrease) in deferred revenue  |   | (36)              |
| Net Cash Provided by (Used for) Operating Activities   | \$ 1,136  | \$ 4,906          |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:   |   |                   |
| Operating transfers to other funds   | \$  | \$ (3,445)        |
| Other nonoperating revenues (expenses)   | ·   | Ψ (σ, σ)          |
| Increase (decrease) in due to other funds  |   |                   |
| Net Cash Provided by (Used for) Noncapital Financing Activities  | \$ -  | ¢ (2.445)         |
| Net Cash Flovided by (Osed 101) Noncapital Financing Activities  | <del>Ф -</del>                                      | <u>\$ (3,445)</u> |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:  |   |                   |
|  | •   | 0 0050            |
| Capital contributions  | \$  | \$ 3,059          |
| Proceeds from bond anticipation notes  |   | 4.044             |
| Proceeds from sale of bonds and notes  |   | 4,641             |
| Proceeds from sale of revenue bonds  |   | ()                |
| Acquisition of property, plant and equipment   |   | (3,776)           |
| Retirement of general obligation debt  |   | (3,059)           |
| Interest paid  |   | (1,406)           |
| Sale of land and other assets  |   | 26                |
| Return of contributions  |   |                   |
| Operating transfers to other funds   |   |                   |
| Repairs and restorations   |   |                   |
| Net Cash Provided by (Used for) Capital and Related Financing Activities                                 | <u> </u>  | \$ (515)          |
| CASH FLOWS FROM INVESTING ACTIVITIES:  |   |                   |
| Interest income  | \$  | \$                |
| Purchase of investments  | •   | •                 |
| Proceeds from the sale and maturity of investments   |   |                   |
| •  | <u> </u>  | <u> </u>          |
| Net Cash Provided by (Used for) Investing Activities   | <u>\$</u>   | <u>\$ -</u>       |
| Net Increase (Decrease) in Cash and Cash Equivalents   | \$ 1,136  | \$ 946            |
| Cash and Cash Equivalents at January 1   |   | 9,873             |
| Cash and Cash Equivalents at December 31   | <u>\$ 1,136</u>                                     | \$ 10,819         |

#### Non-cash Activities:

The Port of Milwaukee disposed of fixed assets with a net value of \$13 during the year. During the year, water mains and related property, installed by others were deeded to the Water Works in the amount of \$33. During the year, various furniture, furnishings, machinery and equipment of \$372 were donated to the Sewer Maintenance Fund from general fund departments.

|                   |                   |                  | Totals             |
|-------------------|-------------------|------------------|--------------------|
| Sewer             | Water             |                  | 1999               |
| Maintenance       | Works             | 2000             | (Restated)         |
| \$ (3,246)        | \$ 11,05 <b>4</b> | \$ 9,337         | \$ 10,002          |
|                   | ·                 | ,                | •                  |
| 176               | 8,956             | 11,786           | 11,100             |
|                   | 425               | 425              | 192                |
| (2,922)           | (2,081)           | (2,377)          | (1,114)            |
| (104)             | 505               | (158)            | (182)              |
| (3)               | 525               | 522              | (308)              |
| (2)               | 8                 | 19               | 228                |
|                   | 528               | (2)              | (494)              |
| 4 522             |                   | 528              | (481)              |
| 1,532<br>100      | (1,196)<br>(289)  | 2,128<br>50      | (5,648)<br>358     |
| (1,086)           | 1,283             | (2,298)          | (6,463)            |
| (1,000)           | 1,200             | (36)             | (0,403)            |
|                   | \$ 19,213         |                  |                    |
| <u>\$ (5,555)</u> | \$ 19,213         | \$ 19,924        | \$ 7,682           |
| \$                | \$                | \$ (3,152)       | \$ (2,862)         |
| <b>a</b>          | ¥                 | \$ (3,152)       |                    |
|                   | •                 | -                | (5,869)<br>(1,046) |
|                   | <u> </u>          |                  |                    |
| <u>\$</u>         | <u>\$</u>         | \$ (3,152)       | <u>\$ (9,777)</u>  |
|                   | <b>o</b>          | <b></b>          | ф. 4.540           |
| \$                | \$                | \$ 3,450         | \$ 4,540           |
| 6,258             |                   | 6,258            | 0 122              |
|                   |                   | 4,891<br>-       | 8,133<br>12,686    |
| (579)             | (10,077)          | -<br>(14,509)    | (30,279)           |
| (379)             | (5,549)           | (8,950)          | (7,645)            |
| (124)             | (3,263)           | (4,953)          | (4,030)            |
| (124)             | (0,200)           | 26               | (4,000)            |
|                   |                   | -                | (58)               |
|                   | 111               | 271              | 203                |
|                   |                   | (422)            | (1,295)            |
| \$ 5,555          | \$ (18,778)       | \$ (13,938)      | \$ (17,745)        |
| Ψ 0,000           | <u> </u>          | 4 (10,000)       | <u> </u>           |
| \$                | \$ 1,103          | \$ 1,103         | \$ 1,413           |
| •                 | (4,000)           | (4,000)          | * 1,               |
|                   | (1,100)           | (.,===)          | 6,000              |
| <u> </u>          | \$ (2,897)        | \$ (2,897)       | \$ 7,413           |
| <u> </u>          | <u> </u>          | <u>Ψ (2,001)</u> | Ψ 7,410            |
| \$                | \$ (2,462)        | \$ (63)          | \$ (12,427)        |
|                   | 9,787             | 20,085           | 32,512             |
| <del></del>       |                   |                  |                    |
| <u> </u>          | \$ 7,325          | \$ 20,022        | \$ 20,085          |

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#### FIDUCIARY FUNDS

#### **EXPENDABLE TRUST FUNDS**

#### PROPERTY TAX COLLECTION

This Fund is used to account for the advance property tax collections for the subsequent year's budget.

#### **DEPOSITS AND OTHER TRUST FUNDS**

This Fund is used to account for the receipt and disposition of performance deposits, and for deposits the City holds in the capacity of trustee for various individuals, governmental entities and nonpublic organizations.

#### **DEFERRED COMPENSATION**

The City's deferred compensation plan for City employees is accounted for in this fund in accordance with GASB No. 32, Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans.

#### **AGENCY FUNDS**

Monies collected by the City for other Governmental entities are reported in the Agency Funds.

## CITY OF MILWAUKEE TRUST AND AGENCY FUNDS COMBINING BALANCE SHEET

DECEMBER 31, 2000

WITH COMPARATIVE TOTALS FOR DECEMBER 31, 1999 (Thousands of Dollars)

|                                    | Expendable Trust Funds |          |                          |                 |             |             |
|------------------------------------|------------------------|----------|--------------------------|-----------------|-------------|-------------|
|                                    |                        | Deposits |                          |                 |             |             |
|                                    |                        | and      |                          |                 |             |             |
|                                    | Property               | Other    | Defermed                 | <b></b>         |             | Totala      |
|                                    | Tax<br>Collection      | Trust    | Deferred<br>Compensation | Agency<br>Funds | 2000        | Totals 1999 |
|                                    | Collection             | Fullus   | Compensation             | runus           | 2000        | 1999        |
| ASSETS                             |                        |          |                          |                 |             |             |
| Cash and cash equivalents          | \$ 50,182              | \$ 2,770 | \$                       | \$ 164,157      | \$ 217,109  | \$ 242,032  |
| Investments                        |                        | 6,006    |                          |                 | 6,006       | 1,130       |
| Receivables (net):                 |                        |          |                          |                 |             |             |
| Taxes                              | 141,354                |          |                          | 24              | 141,378     | 98,396      |
| Accounts                           |                        |          |                          |                 | -           | 56          |
| Notes and loans                    |                        | 468      |                          |                 | 468         | 485         |
| Restricted Assets:                 |                        |          |                          |                 |             |             |
| Investments                        |                        |          | 387,461                  |                 | 387,461     | 389,544     |
| Total Assets                       | <u>\$ 191,536</u>      | \$ 9,244 | \$ 387,461               | \$ 164,181      | \$ 752,422  | \$ 731,643  |
| LIABILITIES AND FUND BALANCE       |                        |          |                          |                 |             |             |
| Liabilities:                       |                        |          |                          |                 |             |             |
| Accounts payable                   | \$                     | \$ 25    | \$                       | \$ 1,705        | \$ 1,730    | \$ 2,191    |
| Due to other funds                 |                        | 125      |                          |                 | 125         |             |
| Due to other governmental agencies |                        |          |                          | 52,476          | 52,476      | 71,969      |
| Deferred revenue                   | 191,536                |          |                          |                 | 191,536     | 158,769     |
| Bonds and notes payable            |                        |          |                          | 110,000         | 110,000     | 100,000     |
| Total Liabilities                  | \$ 191,536             | \$ 150   | \$                       | \$ 164,181      | \$ 355,867  | \$ 332,929  |
| Fund Balances:                     |                        |          |                          |                 |             |             |
| Reserved for deferred compensation | \$                     | \$       | \$ 387,461               | \$              | \$ 387,461  | \$ 389,544  |
| Unreserved                         | •                      | 9,094    | <b>V</b> 331,131         | *               | 9,094       | 9,170       |
|                                    |                        | -,       |                          |                 | <del></del> |             |
| Total Fund Balances:               | \$                     | \$ 9,094 | \$ 387,461               | <u> </u>        | \$ 396,555  | \$ 398,714  |
| Total Liabilities and Fund Balance | \$ 191,536             | \$ 9,244 | \$ 387,461               | \$ 164,181      | \$ 752,422  | \$ 731,643  |

#### CITY OF MILWAUKEE

#### **EXPENDABLE TRUST FUNDS**

#### COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED DECEMBER 31, 2000 WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999

|   | Deposits<br>and<br>Other<br>Trust<br>Funds | Deferred<br>Compensation | 2000                 | Totals              |
|---|--|--------------------------|----------------------|---------------------|
|   | Fullus                                     | Compensation             | 2000                 | 1333                |
| Revenues: Other: Contributions Interest           | \$<br>888                                  | \$ 25,256<br>(9,536)     | \$ 25,256<br>(8,648) | \$ 21,947<br>55,950 |
| Miscellaneous                                     | 4,233                                      |                          | 4,233                | 11,310              |
| Total Revenues                                    | \$ 5,121                                   | \$ 15,720                | \$ 20,841            | \$ 89,207           |
| Expenditures: Other:                              |  |                          |                      |                     |
| Fees and taxes remitted to City                   | \$ 842                                     | \$                       | \$ 842               | \$ 553              |
| Benefit payments and transfers out                |  | 17,803                   | 17,803               | 16,347              |
| Miscellaneous                                     | 4,409                                      |                          | 4,409                | 5,527               |
| Total Expenditures                                | \$ 5,251                                   | \$ 17,803                | \$ 23,054            | \$ 22,427           |
| Excess of Revenues over (under) Expenditures      | \$ (130)                                   | \$ (2,083)               | \$ (2,213)           | \$ 66,780           |
| Other Financing Sources (Uses):                   |  |                          |                      |                     |
| Operating transfers in                            | 45   |                          | 45                   | 69                  |
| Excess of Revenues and Other Sources over (under) |  |                          |                      |                     |
| Expenditures and Other Uses                       | \$ (85)                                    | \$ (2,083)               | \$ (2,168)           | \$ 66,849           |
| Fund Balance - January 1                          | 9,170                                      | 389,544                  | 398,714              | 331,854             |
| Residual Equity Transfers from Other Funds        | 9  |                          | 9                    | 11                  |
| Fund Balances - December 31                       | \$ 9,094                                   | \$ 387,461               | \$ 396,555           | \$ 398,714          |

### CITY OF MILWAUKEE AGENCY FUNDS

#### COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE YEAR ENDED DECEMBER 31, 2000

|   | Balance<br>01-01-00    | Additions                          | Deductions                         | Balance<br>12-31-00 |
|---|------------------------|------------------------------------|------------------------------------|---------------------|
| BOARD OF SCHOOL DIRECTORS FUND  |                        |                                    |                                    |                     |
| ASSETS  |                        |                                    |                                    |                     |
| Cash and cash equivalents Taxes receivable  | \$ 109,042             | \$ 1,112,305<br><u>95,877</u>      | \$ 1,104,395<br>95,877             | \$ 116,952<br>————  |
| Total Assets  | \$ 109,042             | \$ 1,208,182                       | \$ 1,200,272                       | \$ 116,952          |
| LIABILITIES   |                        |                                    |                                    |                     |
| Accounts payable  Due to Other Governmental Agencies:  Milwaukee School Board  Bonds and notes payable  | \$<br>9,042<br>100,000 | \$ 998,173<br>1,002,305<br>110,000 | \$ 998,173<br>1,004,395<br>100,000 | \$<br>6,952<br>     |
| Total Liabilities   | \$ 109,042             | \$ 2,110,478                       | \$ 2,102,568                       | \$ 116,952          |
| PROPERTY TAX FUND   |                        |                                    |                                    |                     |
| ASSETS  |                        |                                    |                                    |                     |
| Cash and cash equivalents Taxes Receivable  | \$ 62,472<br>24        | \$ 137,326<br>92,647               | \$ 155,000<br>92,647               | \$ 44,798<br>24     |
| Total Assets  | \$ 62,496              | \$ 229,973                         | \$ 247,647                         | \$ 44,822           |
| LIABILITIES   |                        |                                    |                                    |                     |
| Due to Other Governmental Agencies: State of Wisconsin Milwaukee County Menomonee Falls School District Milwaukee Area District Board of Vocational Technical & Adult | \$ 213<br>37,599       | \$ 3,356<br>79,466<br>214          | \$ 3,436<br>89,972<br>214          | \$ 133<br>27,093    |
| Education Milwaukee Metropolitan Sewerage District Washington County Waukesha County  | 13,467<br>11,217       | 29,559<br>24,684<br>5<br>42        | 33,455<br>27,876<br>5<br>42        | 9,571<br>8,025      |
| Total Liabilities   | \$ 62,496              | \$ 137,326                         | \$ 155,000                         | \$ 44,822           |

### CITY OF MILWAUKEE AGENCY FUNDS

#### COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

#### FOR THE YEAR ENDED DECEMBER 31, 2000

|  | Balance<br>01-01-00 | Additions      | Deductions       | Balance<br>12-31-00 |
|--|---------------------|----------------|------------------|---------------------|
| PAYROLL DEDUCTIONS FUND                                |                     |                |                  |                     |
| ASSETS   |                     |                |                  |                     |
| Cash and cash equivalents                              | <u>\$ 961</u>       | \$ 44,736      | \$ 45,529        | \$ 168              |
| LIABILITIES  |                     |                |                  |                     |
| Accounts payable  Due to Other Governmental Agencies:  | \$ 961              | \$ 1,963       | <b>\$ 2</b> ,756 | \$ 168              |
| Federal government                                     | -                   | 42,773         | 42,773           |                     |
| Total Liabilities                                      | <u>\$ 961</u>       | \$ 44,736      | \$ 45,529        | \$ 168              |
| FEES, PENALTIES AND SALES TAX FUND                     |                     |                |                  |                     |
| ASSETS   |                     |                |                  |                     |
| Cash and cash equivalents                              | \$ 454              | \$ 4,522       | \$ 4,256         | \$ 720              |
| LIABILITIES  |                     |                |                  |                     |
| Accounts payable  Due to other funds                   | \$ 23               | \$ 1,025<br>24 | \$ 1,030<br>24   | \$ 18               |
| Due to Other Governmental Agencies: State of Wisconsin | 319                 | 2,506          | 2,378            | 447                 |
| Milwaukee County                                       | 112                 | 990            | 847              | 255                 |
| Total Liabilities                                      | \$ 454              | \$ 4,545       | \$ 4,279         | \$ 720              |
| OTHER  |                     |                |                  |                     |
| ASSETS   |                     |                |                  |                     |
| Cash and cash equivalents                              | \$ 1,200            | \$ 11,572      | <b>\$ 11,253</b> | \$ 1,519            |
| LIABILITIES  |                     |                |                  |                     |
| Accounts payable                                       | <u>\$ 1,200</u>     | \$ 11,572      | \$ 11,253        | \$ 1,519            |

## CITY OF MILWAUKEE AGENCY FUNDS

#### COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE YEAR ENDED DECEMBER 31, 2000

|                                      | Balance<br>01-01-00 | Additions          | Deductions         | Balance<br>12-31-00 |
|--------------------------------------|---------------------|--------------------|--------------------|---------------------|
| TOTAL - ALL AGENCY FUNDS             |                     |                    |                    |                     |
| ASSETS                               |                     |                    |                    |                     |
| Cash and cash equivalents            | \$ 174,129          | \$ 1,310,461       | \$ 1,320,433       | \$ 164,157          |
| Receivables: Taxes                   | 24                  | 188,524            | 188,524            | 24                  |
| Total Assets                         | \$ 174,153          | \$ 1,498,985       | \$ 1,508,957       | \$ 164,181          |
| LIABILITIES                          |                     |                    |                    |                     |
| Accounts payable  Due to other funds | \$ 2,184            | \$ 1,012,733<br>24 | \$ 1,013,212<br>24 | \$ 1,705            |
| Due to other governmental agencies   | 71,969              | 1,185,900          | 1,205,393          | 52,476              |
| Bonds and notes payable              | 100,000             | 110,000            | 100,000            | 110,000             |
| Total Liabilities                    | \$ 174,153          | \$ 2,308,657       | \$ 2,318,629       | \$ 164,181          |

# GENERAL FIXED ASSETS ACCOUNT GROUP

General fixed assets of the City, other than those reported in the enterprise fund, are reported in this account group.

## CITY OF MILWAUKEE GENERAL FIXED ASSETS ACCOUNT GROUP SCHEDULE OF GENERAL FIXED ASSETS - BY SOURCES

DECEMBER 31, 2000 (Thousands of Dollars)

#### **GENERAL FIXED ASSETS**

| Land                                     | \$ 39,694  |
|--|------------|
| Buildings                                | 132,870    |
| Machinery and equipment                  | 93,534     |
| Construction work in progress            | 63,088     |
| Total General Fixed Assets               | \$ 329,186 |
| INVESTMENT IN GENERAL FIXED ASSETS       |            |
| Acquired prior to December 31, 1974      | \$ 68,099  |
| Capital tax levy                         | 31,696     |
| General obligation bonds and notes       | 123,871    |
| Federal and state grants                 | 19,465     |
| General Fund contributions               | 84,612     |
| Gifts                                    | 427        |
| Parking Fund contributions               | 285        |
| Industrial Land Bank Fund contributions  | 731        |
| Total Investment in General Fixed Assets | \$ 329,186 |

## CITY OF MILWAUKEE GENERAL FIXED ASSETS ACCOUNT GROUP SCHEDULE OF GENERAL FIXED ASSETS - BY FUNCTIONS AND ACTIVITIES

DECEMBER 31, 2000 (Thousands of Dollars)

|   | Land               | Buildings           | Machinery<br>and<br>Equipment | Total               |
|---|--------------------|---------------------|-------------------------------|---------------------|
| Function and Activity                             |                    |                     |                               |                     |
| General government                                | \$ 2,923           | \$ 30,522           | \$ 8,749                      | \$ 42,194           |
| Public Safety: Fire protection                    | \$ 926<br>1,040    | \$ 20,821<br>17,488 | \$ 6,468<br>7,447             | \$ 28,215<br>25,975 |
| Total Public Safety                               | \$ 1,966           | \$ 38,309           | \$ 13,915                     | \$ 54,190           |
| Public Works: Public works facilities Sanitation  | \$ 1,753<br>1,943  | \$ 20,070<br>11,674 | \$ 59,297<br>112              | \$ 81,120<br>13,729 |
| Total Public Works                                | \$ 3,696           | \$ 31,744           | \$ 59,409                     | \$ 94,849           |
| Health  | \$ 1,089           | \$ 5,245            | \$ 338                        | \$ 6,672            |
| Culture and Recreation: Libraries Recreation      | \$ 1,786<br>28,234 | \$ 22,090<br>4,960  | \$ 10,926<br>197              | \$ 34,802<br>33,391 |
| Total Culture and Recreation                      | \$ 30,020          | \$ 27,050           | \$ 11,123                     | \$ 68,193           |
| Total General Fixed Assets Allocated to Functions | \$ 39,694          | <u>\$ 132,870</u>   | \$ 93,534                     | \$ 266,098          |
| Construction work in progress                     |                    |                     |                               | 63,088              |
| Total General Fixed Assets                        |                    |                     |                               | \$ 329,186          |

## CITY OF MILWAUKEE GENERAL FIXED ASSETS ACCOUNT GROUP SCHEDULE OF CHANGES IN GENERAL FIXED ASSETS - BY FUNCTIONS AND ACTIVITIES

DECEMBER 31, 2000 (Thousands of Dollars)

|  | General<br>Fixed<br>Assets<br>01-01-00 | Additions     | Deletions   | General<br>Fixed<br>Assets<br>12-31-00 |
|--|--|---------------|-------------|--|
| Function and Activity                            |  |               |             |  |
| General government                               | \$ 42,194                              | <u> </u>      | <u>\$ -</u> | \$ 42,194                              |
| Public Safety: Fire protection                   | \$ 25,222<br>25,974                    | \$ 2,993<br>1 | \$<br>      | \$ 28,215<br>25,975                    |
| Total Public Safety                              | \$ 51,196                              | \$ 2,994      | <u> </u>    | \$ 54,190                              |
| Public Works: Public works facilities Sanitation | \$ 79,939<br>13,729                    | \$ 3,789      | \$ 2,608    | \$ 81,120<br>13,729                    |
| Total Public Works                               | \$ 93,668                              | \$ 3,789      | \$ 2,608    | \$ 94,849                              |
| Health   | \$ 6,672                               | <u> </u>      | <u> </u>    | \$ 6,672                               |
| Culture and Recreation: Libraries Recreation     | \$ 34,802<br>32,921                    | \$<br>470     | \$          | \$ 34,802<br>33,391                    |
| Total Culture and Recreation                     | \$ 67,723                              | \$ 470        | <u>\$ -</u> | \$ 68,193                              |
| Construction work in progress                    | \$ 45,579                              | \$ 24,229     | \$ 6,720    | \$ 63,088                              |
| Total General Fixed Assets                       | \$ 307,032                             | \$ 31,482     | \$ 9,328    | \$ 329,186                             |

# CITY OF MILWAUKEE GENERAL FIXED ASSETS ACCOUNT GROUP SCHEDULE OF CHANGES IN GENERAL FIXED ASSETS - BY SOURCES FOR THE YEAR ENDED DECEMBER 31, 2000

|   | Land      | Buildings      | Machinery<br>and<br>Equipment | Construction<br>Work in<br>Progress | Total              |
|---|-----------|----------------|-------------------------------|-------------------------------------|--------------------|
| General Fixed Assets January 1, 2000                      | \$ 39,223 | \$ 129,877     | \$ 92,353                     | \$ 45,579                           | \$ 307,032         |
| Additions: Expenditures from: Capital Projects Funds:     |           |                |                               |                                     |                    |
| Capital tax levy  | \$ 447    | \$ 88<br>2,829 | \$                            | \$ 2,656<br>18,474                  | \$ 3,191<br>21,303 |
| General Fund  | 24        | 76             | 3,789                         | 3,099                               | 6,988              |
| Total Additions   | \$ 471    | \$ 2,993       | \$ 3,789                      | \$ 24,229                           | \$ 31,482          |
| Total Balance and Additions                               | \$ 39,694 | \$ 132,870     | \$ 96,142                     | \$ 69,808                           | \$ 338,514         |
| Deletions:  |           |                |                               |                                     |                    |
| Sale of land and buildings  Construction work in progress | \$<br>    | \$             | \$ 2,608                      | \$<br>6,720                         | \$ 2,608<br>6,720  |
| Total Deductions  | <u> </u>  | <u> </u>       | \$ 2,608                      | \$ 6,720                            | \$ 9,328           |
| General Fixed Assets December 31, 2000                    | \$ 39,694 | \$ 132,870     | \$ 93,534                     | \$ 63,088                           | \$ 329,186         |

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# GENERAL LONG-TERM OBLIGATIONS ACCOUNT GROUP

General long-term debt and certain unfunded liabilities of governmental funds are accounted for in the General Long-Term Obligations Account Group.

# CITY OF MILWAUKEE GENERAL LONG-TERM OBLIGATIONS ACCOUNT GROUP STATEMENT OF GENERAL LONG-TERM OBLIGATIONS FOR THE YEAR ENDED DECEMBER 31, 2000

|   | Balance<br>01-01-00 | Obligations<br>Incurred | Obligations<br>Retired | Debt<br>Service<br>Funds<br>Operations | Balance<br>12-31-00 |
|---|---------------------|-------------------------|------------------------|--|---------------------|
| RESOURCES AVAILABLE AND TO BE PROVIDED FOR THE PAYMENT OF GENERAL LONG-TERM OBLIGATIONS |                     |                         |                        |  |                     |
| Resources available in Debt Service Funds   | \$ 118,686          | \$                      | \$                     | \$ (1,198)                             | \$ 117,488          |
| Resources to be Provided for: Retirement of general obligation debt                     | 354,403             | 119,547                 | 70,133                 | 1,198                                  | 405,015             |
| Pension contribution payable from subsequent year's budget                              | 1,835               |                         | 1,835                  |  |                     |
| Unfunded compensated absences   | 26,308              | 6,481                   | 2,255                  |  | 30,534              |
| Unfunded claims and judgments   | 58,661              | 31,825                  | 46,966                 |  | 43,520              |
| Total Resources Available and to be Provided  | \$ 559,893          | \$ 157,853              | <u>\$ 121,189</u>      | \$ -                                   | \$ 596,557          |
| GENERAL LONG-TERM OBLIGATIONS PAYABLE   |                     |                         |                        |  |                     |
| General obligation debt   | \$ 473,089          | \$ 119,547              | \$ 70,133              | \$                                     | \$ 522,503          |
| Unfunded pension costs  | 1,835               |                         | 1,835                  |  | -                   |
| Unfunded compensated absences   | 26,308              | 6,481                   | 2,255                  |  | 30,534              |
| Unfunded claims and judgments   | 58,661              | 31,825                  | 46,966                 |  | 43,520              |
| Total General Long-Term Obligations Payable   | \$ 559,893          | \$ 157,853              | \$ 121,189             | <u>\$</u>                              | \$ 596,557          |

#### **COMPONENT UNITS - ENTERPRISE FUNDS**

#### HOUSING AUTHORITY

This entity is used to account for the Federal and State grants relating primarily to low income housing and rental assistance programs. The entire governing board is appointed by the Mayor of the City. The daily operations of the Housing Authority of the City of Milwaukee (HACM) are managed by City employees.

## MILWAUKEE ECONOMIC DEVELOPMENT CORPORATION

The Milwaukee Economic Development Corporation (MEDC) is a nonstock, nonprofit organization formed to promote economic development within the City. The principal objective of the Corporation is to benefit the community by fostering increased employment through expansion of business and industry within the metropolitan Milwaukee area. MEDC's primary source of funds is interest on loans originally granted through the City.

## NEIGHBORHOOD IMPROVEMENT DEVELOPMENT CORPORATION

The Neighborhood Improvement Development Corporation (NIDC) is a nonprofit corporation established to promote reinvestment in both housing and commercial structures within the city. NIDC programs encourage private lending institutions and property owners to make improvements to the community's homes and businesses. Corporate officers of NIDC are provided by the City and daily operations are managed by City employees.

#### PABST THEATER

The City established the Pabst Theater as a municipal theater pursuant to Wisconsin Statutes. A separate board (Pabst Theater Board) is responsible for the maintenance, supervision and operation of the theater. The City issued debt to finance building repairs and annually provides significant subsidies to the Pabst Theater.

#### REDEVELOPMENT AUTHORITY

The Redevelopment Authority of the City of Milwaukee (RACM) is responsible for activities related to the prevention and elimination of blight and slum conditions in the City. The City appoints all members of the Board and approves the budget.

### CITY OF MILWAUKEE COMPONENT UNITS - ENTERPRISE FUNDS

#### COMBINING BALANCE SHEET

**DECEMBER 31, 2000** 

WITH COMPARATIVE TOTALS FOR DECEMBER 31, 1999 (Thousands of Dollars)

|   | Housing<br>Authority   | Milwaukee<br>Economic<br>Development<br>Corporation |
|---|------------------------|---|
|   | Addionty               | Corporation   |
| ASSETS  |                        |   |
| Cash and cash equivalents                         | \$ 12,297              | \$ 8,337  |
| Investments                                       | 8,290                  | 4,526   |
| Receivables (net):                                |                        |   |
| Accounts  | 4,233                  |   |
| Notes and loans                                   |                        | 33,220  |
| Accrued interest                                  |                        | 354   |
| Due from primary government                       |                        |   |
| Due from other governmental agencies              | 13,841                 | 3,000   |
| Inventory of materials and supplies               |                        |   |
| Inventory of property for resale                  | 4.007                  | 480   |
| Prepaid items                                     | 1,637                  | 17  |
| Other assets                                      | 405                    |   |
| Restricted Assets:                                |                        |   |
| Cash and Cash Equivalents:                        | 000                    | 445   |
| Special deposits                                  | 990                    | 115   |
| Loans receivable                                  | 9,317                  |   |
|   | 40                     |   |
| Land  | 38,570                 |   |
| Buildings   | 241,427                | 400   |
| Machinery and equipment Furniture and furnishings | 3,761                  | 163   |
| Construction work in progress                     | 42 522                 |   |
| Accumulated depreciation                          | 43,532                 | (151)   |
| Accumulated depressation                          | _(122,387)             | (151)   |
| Total Assets                                      | <u>\$ 255,953</u>      | \$ 50,061   |
| LIABILITIES AND FUND EQUITY                       |                        |   |
| Liabilities:                                      |                        |   |
| Accounts payable                                  | \$ 8,279               | \$ 205  |
| Accrued wages                                     |                        |   |
| Accrued expenses                                  | 3,282                  |   |
| Due to primary government                         | 2,597                  | 1,596   |
| Due to other governmental agencies                |                        |   |
| Bonds and notes payable - current                 |                        | 167   |
| Deferred revenue                                  | 10,684                 |   |
| Bonds and notes payable                           |                        | 642   |
| Revenue bonds payable                             | 8,983                  |   |
| Advances from other governmental agencies         | 1,358                  |   |
| Other liabilities                                 | 1,512                  | 521   |
| Total Liabilities                                 | \$ 36,695              | \$ 3,131  |
| Fund Equity:                                      |                        |   |
| Contributed capital                               | \$ 248,398             | \$ 5,453  |
| Retained Earnings:                                | Ψ <del>2 1</del> 0,330 | \$ 5,453  |
| Unreserved (deficit)                              | (29,140)               | A1 A77  |
| •   |                        | 41,477  |
| Total Fund Equity                                 | \$ 219,258             | <u>\$ 46,930</u>                                    |
| Total Liabilities and Fund Equity                 | \$ 255,953             | \$ 50,061   |

| Neighborhood<br>Improvement             |                  |                  |                     | Totals              |
|---|------------------|------------------|---------------------|---------------------|
| Development                             | Pabst            | Redevelopment    |                     | 1999                |
| Corporation                             | Theater          | Authority        | 2000                | (Restated)          |
| \$ 2,491                                | \$ 47            | \$ 8,791         | \$ 31,963           | \$ 39,911           |
| 574                                     | 375              |                  | 13,765              | 14,171              |
| 732                                     | 61               | 3,677            | 8,703               | 1,984               |
| 10,010<br>113                           |                  | 12,777           | 56,007<br>467       | 49,005<br>436       |
| 2,112                                   |                  |                  | 2,112               | 18                  |
| 2,112                                   |                  | 2,257            | 19,098              | 10,021              |
|   |                  | _,               | -                   | 541                 |
| 2,641                                   |                  | 7,807            | 10,928              | 13,565              |
|   | 12               |                  | 1,666               | 1,521               |
|   |                  |                  | 405                 | 53                  |
| 31                                      | 1,901            |                  | 3,037               | 1,418               |
| 0.                                      | 1,001            | 5,713            | 15,030              | 26,165              |
|   |                  | -,               | 40                  | 45                  |
|   | 149              |                  | 38,719              | 40,443              |
|   | 5,086            | 6,757            | 253,270             | 275,438             |
| 54                                      | 719              |                  | 4,697               | 6,613               |
|   | 122              |                  | 122                 | 115                 |
| (13)                                    | 1,216<br>(2,614) |                  | 44,748<br>(125,165) | 12,586<br>(119,369) |
| (13)                                    | (2,014)          |                  | (123,103)           | _(119,309)          |
| <u>\$ 18,745</u>                        | <u>\$ 7,074</u>  | <u>\$ 47,779</u> | <u>\$ 379,612</u>   | \$ 374,680          |
|   |                  |                  |                     |                     |
| \$ 1,766                                | \$ 24<br>18      | \$ 452           | \$ 10,726<br>18     | \$ 6,411<br>15      |
|   | 10               | 3,223            | 6,505               | 4,882               |
| 2,320                                   |                  | 10,757           | 17,270              | 13,751              |
| 329                                     | •                | 11,963           | 12,292              | 18,418              |
| 1,427                                   |                  | 860              | 2,454               | 2,163               |
| 256                                     | 38               |                  | 10,978              | 4,742               |
|   |                  |                  | 642                 | 963                 |
|   |                  | 3,439            | 12,422              | 20,113              |
| 581                                     | 2                | 1,255            | 1,358<br>3,871      | 2,186<br>5,060      |
| *************************************** |                  |                  |                     |                     |
| \$ 6,679                                | <u>\$ 82</u>     | \$ 31,949        | \$ 78,536           | \$ 78,704           |
| \$ 13,415                               | \$ 9,946         | \$ 12,304        | \$ 289,516          | \$ 257,396          |
| (1,349)                                 | (2,954)          | 3,526            | 11,560              | 38,580              |
| \$ 12,066                               | \$ 6,992         | \$ 15,830        | \$ 301,076          | \$ 295,976          |
| <u>\$ 18,745</u>                        | \$ 7,074         | \$ 47,779        | \$ 379,612          | \$ 374,680          |

#### CITY OF MILWAUKEE

#### **COMPONENT UNITS - ENTERPRISE FUNDS**

#### COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS (DEFICIT)

#### FOR THE YEAR ENDED DECEMBER 31, 2000

WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|   | Housing<br>Authority | Milwaukee<br>Economic<br>Development<br>Corporation |
|---|----------------------|---|
| Operating Revenues:                                   |                      |   |
| Charges for Services:                                 |                      |   |
| Rent  | \$ 14,375            | \$  |
| Interest from loans                                   | *,                   | 2,161   |
| Service fee income                                    |                      | 123   |
| Net profit (loss) on property sold                    |                      | 516   |
| Show revenue  |                      | 310   |
| Other   | 712                  | 23  |
| Olici   |                      |   |
| Total Operating Revenues                              | <u>\$ 15,087</u>     | \$ 2,823  |
| Operating Expenses:                                   |                      |   |
| Employee services                                     | \$                   | \$ 748  |
| Administrative and general                            | 15,250               | 179   |
| Housing assistance payments                           | 17,016               |   |
| Depreciation  | 17,042               | 18  |
| Maintenance and utilities                             | 13,333               |   |
| Services, supplies and materials                      |                      | 132   |
| Bad debts   |                      | (2,256)   |
| Interest expense and subsidies                        |                      | 59  |
| Rehabilitation costs (cost recoveries)                |                      |   |
| Show expense  |                      |   |
| Other operating expenses                              |                      | 113   |
| Total Operating Expenses                              | \$ 62,641            | \$ (1,007)  |
| Operating Income (Loss)                               | <u>\$ (47,554)</u>   | \$ 3,830  |
| Nonoperating Revenues (Expenses):                     |                      |   |
| Federal grants and subsidies                          | \$ 30,927            | \$  |
| Interest income                                       | 2,418                | 908   |
| Interest expense                                      | (1,120)              |   |
| Loss on early repayments of Tax Incremental Districts | ( - / /              |   |
| Net gain (loss) on sale of fixed assets               | (6,978)              |   |
| Contributions   | (0,0.0)              | 139   |
| Other   | 131                  | 111   |
| Total Nonoperating Revenues (Expenses)                | \$ 25,378            | \$ 1,158  |
| Income (loss) before Operating Transfers              | \$ (22,176)          | \$ 4,988  |
| Operating Transfers from Primary Government           |                      |   |
| Sparking Transfer Timery Service Timery               |                      |   |
| Net Income (Loss)                                     | \$ (22,176)          | \$ 4,988  |
| Retained Earnings (Deficit) - January 1               | (6,964)              | 36,489  |
| Retained Earnings (Deficit) - December 31             | \$ (29,140)          | \$ 41,477   |

| Neighborhood<br>Improvement |                   |                   | Totals             |                    |  |  |  |
|-----------------------------|-------------------|-------------------|--------------------|--------------------|--|--|--|
| Development                 | Pabst             | Redevelopment     |                    | 1999               |  |  |  |
| Corporation                 | Theater           | Authority         | 2000               | (Restated)         |  |  |  |
| \$                          | <b>\$</b> 131     | \$ 250            | \$ 14,756          | \$ 15,811          |  |  |  |
| •                           | <b>4</b> 101      | <b>\$</b> 255     | 2,161              | 1,647              |  |  |  |
|                             | 176               | 172               | 471                | 321                |  |  |  |
| (533)                       |                   |                   | (17)               | (496)              |  |  |  |
|                             | 224               |                   | 224                | 203                |  |  |  |
| 286                         | 50                | 2,259             | 3,330              | 4,520              |  |  |  |
| <u>\$ (247)</u>             | \$ 581            | \$ 2,681          | \$ 20,925          | \$ 22,006          |  |  |  |
| \$                          | \$                | \$                | \$ 748             | \$ 582             |  |  |  |
| 1,693                       | 438               | 3,010             | 20,570             | 19,778             |  |  |  |
|                             |                   |                   | 17,016             | 16,819             |  |  |  |
| 10                          | 179               | 155               | 17,404             | 24,330             |  |  |  |
|                             |                   |                   | 13,333             | 12,520             |  |  |  |
|                             |                   |                   | 132                | 91                 |  |  |  |
| 20                          |                   | 3,115             | 859                | (221)              |  |  |  |
| 29<br>4,135                 |                   |                   | 88<br>4,135        | 102<br>4,178       |  |  |  |
| 4, 135                      | 198               |                   | 4, 133             | 4,178              |  |  |  |
|                             | 133               | 974               | 1,220              | 517                |  |  |  |
| \$ 5,867                    | \$ 948            | \$ 7,254          | \$ 75,703          | \$ 78,877          |  |  |  |
| <u>\$ (6,114)</u>           | \$ (367)          | <u>\$ (4,573)</u> | <u>\$ (54,778)</u> | \$ (56,871)        |  |  |  |
| <b>A</b> 4 000              |                   |                   | 0.05.450           | <b>.</b> 04.007    |  |  |  |
| \$ 4,223<br>278             | \$                | \$<br>1,693       | \$ 35,150<br>5,297 | \$ 34,687<br>5,010 |  |  |  |
| 270                         |                   | (1,025)           | (2,145)            | (2,448)            |  |  |  |
|                             |                   | (1,020)           | (=, )              | (4,119)            |  |  |  |
|                             |                   | (4,746)           | (11,724)           | (368)              |  |  |  |
|                             |                   |                   | 139                | 516                |  |  |  |
|                             | 10                | 639               | <u>891</u>         | 1,130              |  |  |  |
| \$ 4,501                    | \$ 10             | \$ (3,439)        | \$ 27,608          | \$ 34,408          |  |  |  |
| \$ (1,613)                  | \$ (357)          | \$ (8,012)        | \$ (27,170)        | \$ (22,463)        |  |  |  |
|                             | 150               | · -               | 150                | 150                |  |  |  |
| \$ (1,613)                  | \$ (207)          | \$ (8,012)        | \$ (27,020)        | \$ (22,313)        |  |  |  |
| 264                         | _(2,747)          | 11,538            | 38,580             | 60,893             |  |  |  |
| <u>\$ (1,349)</u>           | <u>\$ (2,954)</u> | \$ 3,526          | <u>\$ 11,560</u>   | \$ 38,580          |  |  |  |

#### CITY OF MILWAUKEE COMPONENT UNITS - ENTERPRISE FUNDS

#### **COMBINING STATEMENT OF CASH FLOWS** FOR THE YEAR ENDED DECEMBER 31, 2000

WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | Housing<br>Authority | Milwaukee<br>Economic<br>Development<br>Corporation |
|--|----------------------|---|
| CASH FLOWS FROM OPERATING ACTIVITIES:                                    |                      |   |
| Operating income (loss)  | \$ (47,554)          | \$ 3,830  |
| Adjustments to Reconcile Operating Income (Loss) to Cash Provided by     |                      |   |
| (Used for) Operating Activities:   |                      |   |
| Depreciation   | 17,042               | 18  |
| Bad debt expense (net)   |                      | (2,256)   |
| (Gain) loss on properties  | 6,978                |   |
| (Increase) decrease in receivables                                       | (2,926)              | (234)   |
| (Increase) decrease in due from primary government                       |                      |   |
| (Increase) decrease in due from other government agencies                | (10,072)             |   |
| (Increase) decrease in inventory of materials and supplies               | 541                  |   |
| (Increase) decrease in Inventory of property for resale                  |                      |   |
| (Increase) decrease in prepaid items                                     | (144)                | (4)   |
| (Increase) decrease in other assets                                      | (405)                |   |
| Increase (decrease) in accounts payable                                  | 4,166                | 20  |
| Increase (decrease) in accrued wages                                     |                      |   |
| Increase (decrease) in accrued expenses                                  | 687                  |   |
| Increase (decrease) in due to primary government                         | 757                  |   |
| Increase (decrease) in due to other governmental agencies                | (828)                |   |
| Increase (decrease) in deferred revenue                                  | 6,490                |   |
| Increase (decrease) in other liabilities                                 | 733                  | 1   |
| Net Cash Provided by (Used for) Operating Activities                     | \$ (24,535)          | \$ 1,375  |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:                         |                      |   |
| Other nonoperating revenues (expenses)                                   | \$ 131               | \$ 111  |
| Contributions  | 30,927               | 139   |
| Proceeds from bonds and notes payable                                    | 00,021               | 100   |
| Retirement of bonds, notes and revenue bonds                             |                      | (167)   |
| Net increase (decrease) in due to primary government                     |                      | 296   |
| Loss on early repayment of Tax Incremental Districts                     |                      | 200   |
| Operating transfers from primary government                              |                      |   |
| Net Cash Provided by (Used for) Noncapital Financing Activities          | \$ 31,058            | \$ 379  |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:                |                      |   |
| Capital contributions  | \$ 29,386            | \$  |
| Acquisition of property, plant and equipment                             | (40,583)             | (6)   |
| Retirement of bonds, notes and revenue bonds                             | (1,708)              | (-)   |
| Interest paid  | (1,120)              |   |
| (Increase) decrease in fiscal agent funds                                | 1,744                |   |
| Net proceeds from sale of property, plant and equipment                  | ·,/                  |   |
|  |                      |   |
| Net Cash Provided by (Used for) Capital and Related Financing Activities | \$ (12,281)          | \$ (6)  |

| Neighborhood      |                |                 |                                       |             |
|-------------------|----------------|-----------------|---------------------------------------|-------------|
| Improvement       |                |                 |                                       | Totals      |
| Development       | Pabst          | Redevelopment   |                                       | 1999        |
| Corporation       | Theater        | Authority       | 2000                                  | (Restated)  |
|                   |                |                 |                                       |             |
| \$ (6,114)        | \$ (367)       | \$ (4,573)      | \$ (54,778)                           | \$ (56,871) |
| . 10              | 179            | 155             | 17,404                                | 24,330      |
|                   |                | 3,115           | 859                                   | (221)       |
|                   |                | 4,746           | 11,724                                | 368         |
| (402)             | (12)           | (6,575)         | (10,149)                              | 97          |
| (2,094)           |                |                 | (2,094)                               | 359         |
|                   |                | 995             | (9,077)                               | (780)       |
|                   |                |                 | 541                                   | (13)        |
| 532               |                | 3,688           | 4,220                                 | (4,489)     |
|                   | 3              |                 | (145)                                 | 1,648       |
|                   |                | 53              | (352)                                 | 7           |
| (66)              | (4)            | 199             | 4,315                                 | 155         |
|                   | 3              |                 | 3                                     | 1           |
|                   |                | 936             | 1,623                                 | 727         |
| 909               |                | (164)           | 1,502                                 | 90          |
|                   |                | (4,405)         | (5,233)                               | 4,581       |
| (223)             | (31)           | , ,             | 6,236                                 | (208)       |
| 2,025             | (2)            | (371)           | 2,386                                 | 951         |
| <u>\$ (5,423)</u> | \$ (231)       | \$ (2,201)      | \$ (31,015)                           | \$ (29,268) |
| \$ 4,223          | \$             | \$ (386)        | \$ 4,079                              | \$ 5,218    |
|                   |                |                 | 31,066                                | 30,076      |
| 1,765             |                |                 | 1,765                                 | 351         |
| (763)             |                |                 | (930)                                 | (693)       |
|                   |                |                 | 296                                   | (1,391)     |
|                   |                |                 | -                                     | (4,119)     |
|                   | 150            |                 | 150                                   | 150         |
| \$ 5,225          | \$ 150         | <u>\$ (386)</u> | \$ 36,426                             | \$ 29,592   |
| \$                | \$ 2,734       | \$              | \$ 32,120                             | \$ 13,439   |
| (2,190)           | (942)          | •               | (43,721)                              | (1,420)     |
| <b>/</b> /        | (/             | (6,848)         | (8,556)                               | (21,486)    |
|                   |                | (-13)           | (1,120)                               | (1,410)     |
|                   |                | 9,391           | 11,135                                | 4,651       |
|                   |                | (1,271)         | (1,271)                               | 546         |
| \$ (2,190)        | \$ 1,792       | \$ 1,272        | \$ (11,413)                           | \$ (5,680)  |
|                   | <del>. ,</del> | <u>,</u>        | · · · · · · · · · · · · · · · · · · · | · (-1-55)   |

#### CITY OF MILWAUKEE COMPONENT UNITS - ENTERPRISE FUNDS COMBINING STATEMENT OF CASH FLOWS

#### FOR THE YEAR ENDED DECEMBER 31, 2000

WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 1999 (Thousands of Dollars)

|  | Housing<br>Authority | Milwaukee<br>Economic<br>Development<br>Corporation |
|--|----------------------|---|
| CASH FLOWS FROM INVESTING ACTIVITIES:                |                      |   |
| Interest income                                      | \$ 2,418             | \$ 908  |
| Purchases of investments                             | (12,376)             |   |
| Proceeds from the sale and maturity of investments   | 11,753               | 1,458   |
| New loans made                                       |                      | (10,629)  |
| Loan payments received                               | 5                    | 5,150   |
| (Increase) decrease in accrued interest              |                      | (50)  |
| Capital expenditures on properties                   |                      |   |
| Proceeds from the sale of properties                 |                      |   |
| Other  |                      |   |
| Net Cash Provided by (Used for) Investing Activities | \$ 1,800             | \$ (3,163)  |
| Net Increase (Decrease) in Cash and Cash Equivalents | \$ (3,958)           | \$ (1,415)  |
| Cash and Cash Equivalents at January 1               | 17,245               | 9,867   |
| Cash and Cash Equivalents at December 31             | <u>\$ 13,287</u>     | \$ 8,452  |
| Cash and Cash Equivalents at December 31 Consist of: |                      |   |
| Unrestricted cash                                    | \$ 12,297            | \$ 8,337  |
| Restricted cash                                      | 990                  | 115   |
|  | <u>\$ 13,287</u>     | <u>\$ 8,452</u>                                     |

Non-cash Activities:

Pabst Theater recorded equipment purchases of \$902 paid directly by the City of Milwaukee.

| Neighborhood<br>Improvement |                 |                  |            | Totals           |
|-----------------------------|-----------------|------------------|------------|------------------|
| Development                 | Pabst           | Redevelopment    |            | 1999             |
| Corporation                 | Theater         | Authority        | 2000       | (Restated)       |
| \$ 278                      | \$              | <b>\$ 1</b> ,693 | \$ 5,297   | \$ 5,010         |
| (254)                       | (613)           |                  | (13,243)   | (12,664)         |
|                             | 450             |                  | 13,661     | 12,947           |
| (1,287)                     |                 |                  | (11,916)   | (6,401)          |
| 1,356                       |                 |                  | 6,511      | 12,653           |
| 19                          |                 |                  | (31)       | (122)            |
| (2,460)                     |                 |                  | (2,460)    | (1,523)          |
| 877                         |                 |                  | 877        | 769              |
| 979                         | (2)             |                  | 977        | 361              |
| \$ (492)                    | \$ (165)        | <b>\$ 1</b> ,693 | \$ (327)   | \$ 11,030        |
| \$ (2,880)                  | \$ 1,546        | \$ 378           | \$ (6,329) | \$ 5,674         |
| 5,402                       | 402             | 8,413            | 41,329     | 35,655           |
| <u>\$ 2,522</u>             | \$ 1,948        | <u>\$ 8,791</u>  | \$ 35,000  | <u>\$ 41,329</u> |
|                             |                 |                  |            |                  |
| \$ 2,491                    | \$ 47           | <b>\$ 8</b> ,791 | \$ 31,963  | \$ 39,911        |
| 31                          | 1,901           |                  | 3,037      | 1,418            |
| <u>\$ 2,522</u>             | <u>\$ 1,948</u> | \$ 8,791         | \$ 35,000  | \$ 41,329        |

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# MISCELLANEOUS FINANCIAL DATA

## CITY OF MILWAUKEE COMBINED SCHEDULE OF DELINQUENT TAXES RECEIVABLE DECEMBER 31, 2000

(Thousands of Dollars)

|   | Real<br>Estate | Personal<br>Property | Total     |
|---|----------------|----------------------|-----------|
| Year Levied   |                |                      |           |
| 1973-1989   | \$ 559         | \$ 164               | \$ 723    |
| 1990  | 256            | 74                   | 330       |
| 1991  | 304            | 68                   | 372       |
| 1992  | 380            | 24                   | 404       |
| 1993  | 648            | 25                   | 673       |
| 1994  | 542            | 106                  | 648       |
| 1995  | 847            | 184                  | 1,031     |
| 1996  | 1,036          | 153                  | 1,189     |
| 1997  | 1,185          | 126                  | 1,311     |
| 1998  | 3,536          | 169                  | 3,705     |
| 1999  | 12,946         | 377                  | 13,323    |
| Delinquent Taxes Receivable                               | \$ 22,239      | <u>\$ 1,470</u>      | \$ 23,709 |
| Add: Property taxes receivable on foreclosed property (A) |                |                      | 15,202    |
| Total Delinquent Taxes Receivable                         |                |                      | \$ 38,911 |
| Less: Estimated uncollectible taxes                       |                |                      | (11,332)  |
| Net Delinquent Taxes Receivable                           |                |                      | \$ 27,579 |

<sup>(</sup>A) Property taxes receivable on foreclosed property is valued at the cost of delinquent taxes and assessments on acquired property.

#### CITY OF MILWAUKEE

#### COMBINED SCHEDULE OF CASH AND CASH EQUIVALENTS AND INVESTMENTS - REPORTING ENTITY DECEMBER 31, 2000

(Thousands of Dollars)

| Cash and Cash Equivalents:                        |             |             |                        |             |                   |
|---|-------------|-------------|------------------------|-------------|-------------------|
| Cash  |             |             |                        | \$ 52,966   |                   |
| Local Government Pooled - Investment Fund         |             |             |                        | 151,844     |                   |
| Institutional Money Market Fund                   |             |             |                        | 40,274      |                   |
| Commercial Paper                                  |             |             |                        | 67,929      |                   |
| Certificates of Deposit                           |             |             |                        | 8,900       |                   |
| U.S. Agency Notes                                 |             |             |                        | 47,454      |                   |
| Other   |             |             |                        | 7,471       |                   |
| Total Cash and Cash Equivalents                   |             |             |                        |             | \$ 376,838        |
| Investments:                                      |             |             |                        |             |                   |
| Deferred Compensation Pool                        |             |             |                        | \$ 387,461  |                   |
| Treasury Notes, Bills and Agencies                |             |             |                        | 74,895      |                   |
| Local Government Pooled - Investment Fund         |             |             |                        | 6,741       |                   |
| Certificates of Deposit                           |             |             |                        | 23,401      |                   |
| Other   |             |             |                        | 2,030       |                   |
| Total Investments                                 |             |             |                        |             | 494,528           |
| Total Cash and Cash Equivalents and Investments   |             |             |                        |             | \$ 871,366        |
|   | Cash and    |             | Restricted<br>Cash and |             |                   |
|   | Cash        |             | Cash                   | Restricted  |                   |
|   | Equivalents | Investments | Equivalents            | Investments | Total             |
| Cash and Cash Equivalents and Investments by Fund |             |             |                        |             |                   |
| Type:   |             |             |                        |             |                   |
| General   | \$ 9,240    | \$          | \$                     | \$ 281      | \$ 9,521          |
| Special Revenue                                   | 19,024      |             |                        |             | 19,024            |
| Debt Service                                      | 34,531      | 67,985      |                        |             | 102,516           |
| Capital Projects                                  | 41,912      |             |                        |             | 41,912            |
| Enterprise  | 20,022      | 4,000       |                        |             | 24,022            |
| Trust and Agency                                  | 217,109     | 6,006       |                        | 387,461     | 610,576           |
| Component Units - Enterprise                      | 31,963      | 13,765      | 3,037                  | 15,030      | 63,795            |
| Total Cash and Cash Equivalents and Investments   |             |             |                        |             |                   |
| by Fund Type                                      | \$ 373,801  | \$ 91,756   | \$ 3,037               | \$ 402,772  | <u>\$ 871,366</u> |

### CITY OF MILWAUKEE DEBT SERVICE REQUIREMENTS TO MATURITY GENERAL OBLIGATION BONDS AND NOTES

DECEMBER 31, 2000 (Thousands of Dollars)

|                       |              | imination/<br>n Renewal |              | Bridges     | Bridges and<br>Field Hea | Buildings<br>dquarters | City Hall Renovation |           |  |  |
|-----------------------|--------------|-------------------------|--------------|-------------|--------------------------|------------------------|----------------------|-----------|--|--|
| Year                  | Principal    | Interest                | Principal    | Interest    | Principal                | Interest               | Principal            | Interest  |  |  |
| 2001                  | \$ 2,868     | \$ 1,454                | \$ 991       | \$ 577      | \$                       | \$ 1                   | \$                   | \$ 3      |  |  |
| 2002                  | 2,609        | 1,308                   | 1,094        | 524         | 3                        | •                      | 15                   | 1         |  |  |
| 2003                  | 2,595        | 1,175                   | 1,090        | 469         | 3                        |                        | 15                   |           |  |  |
| 2004                  | 2,527        | 1,044                   | 995          | 417         |                          |                        |                      |           |  |  |
| 2005                  | 2,499        | 909                     | 900          | 368         |                          |                        |                      |           |  |  |
| 2006                  | 2,375        | 777                     | 758          | 323         |                          |                        |                      |           |  |  |
| 2007                  | 1,995        | 651                     | 748          | 284         |                          |                        |                      |           |  |  |
| 2008                  | 1,943        | 552                     | 731          | 247         |                          |                        |                      |           |  |  |
| 2009                  | 1,887        | 454                     | 690          | 209         |                          |                        |                      |           |  |  |
| 2010                  | 1,805        | 359                     | 652          | 173         |                          |                        |                      |           |  |  |
| 2011                  | 1,698        | 267                     | 611          | 139         |                          |                        |                      |           |  |  |
| 2012                  | 1,534        | 179                     | 556          | 107         |                          |                        |                      |           |  |  |
| 2013                  | 1,144        | 105                     | 492          | 78          |                          |                        |                      |           |  |  |
| 2014                  | 678          | 52                      | 476          | 52          |                          |                        |                      |           |  |  |
| 2015                  | 395          | 22                      | 326          | 27          |                          |                        |                      |           |  |  |
| 2016                  |              |                         | 60           | 9           |                          |                        |                      |           |  |  |
| 2017                  |              |                         | 63           | 6           |                          |                        |                      |           |  |  |
| 2018                  |              |                         | 66           | 3           |                          |                        |                      |           |  |  |
| 2019                  |              |                         |              |             |                          |                        |                      |           |  |  |
| Totals                | \$ 28,552    | \$ 9,308                | \$ 11,299    | \$ 4,012    | \$ 6                     | \$ 1                   | \$ 30                | \$ 4      |  |  |
| Total<br>Requirements | <u>\$ 37</u> | .860                    | <u>\$ 15</u> | <u>,311</u> | <u> </u>                 | <u> </u>               | <u>\$</u>            | <u>34</u> |  |  |

|      |       | Economic | and Persona | nance Real<br>al Property<br>eceivables |           | anagement<br>on System<br>ent Project |           | Fire     |
|------|-------|----------|-------------|---|-----------|---------------------------------------|-----------|----------|
| Prin | cipal | Interes  | Principal   | Interest                                | Principal | Interest                              | Principal | Interest |
| \$   | 200   | \$ 72    | \$ 12,380   | \$ 664                                  | \$ 1,798  | \$ 705                                | \$ 793    | \$ 329   |
|      | 200   | 58       | 4,970       | 282                                     | 1,885     | 629                                   | 680       | 291      |
|      | 188   | 45       | 1,685       | 137                                     | 1,942     | 549                                   | 657       | 257      |
|      | 190   | 33       | 1,045       | 77                                      | 2,018     | 465                                   | 664       | 223      |
|      | 170   | 20       | 760         | 37                                      | 2,099     | 376                                   | 685       | 187      |
|      | 41    | g        | 385         | 10                                      | 2,146     | 284                                   | 656       | 151      |
|      | 38    | 6        | ;           |   | 2,233     | 185                                   | 512       | 117      |
|      | 35    | 4        |             |   | 1,950     | 80                                    | 468       | 90       |
|      | 31    | 2        | !           |   | 410       | 10                                    | 429       | 66       |
|      | 15    | 1        |             |   |           |                                       | 370       | 45       |
|      | 2     |          |             |   |           |                                       | 288       | 28       |
|      | 1     |          |             |   |           |                                       | 240       | 15       |
|      | 1     |          |             |   |           |                                       | 145       | 5        |
|      | 1     |          |             |   |           |                                       | 6         |          |

| \$ 1,113 \$ 250 | \$ 21,225 \$ 1,207 | \$ 16,481 \$ 3,283 | \$ 6,593 \$ 1,804 |
|-----------------|--------------------|--------------------|-------------------|
| <u>\$ 1,363</u> | <u>\$ 22,432</u>   | <u>\$ 19,764</u>   | <u>\$ 8,397</u>   |

## CITY OF MILWAUKEE DEBT SERVICE REQUIREMENTS TO MATURITY GENERAL OBLIGATION BONDS AND NOTES

DECEMBER 31, 2000 (Thousands of Dollars)

|                       | Forestry/Sanitation<br>Field Headquarters |             |      |    | Grant and Aid<br>Improvements -<br>City Share |             |          |      |       |             | Harbor      |      | Industrial Land Bank |     |            |      |
|-----------------------|---|-------------|------|----|---|-------------|----------|------|-------|-------------|-------------|------|----------------------|-----|------------|------|
| Year                  | Principa                                  |             | nter |    | Prin  | cipal       |          | rest | Princ | cipal       |             | rest | Princ                |     |            | rest |
| 2001                  | \$  |             | \$   | 1  | \$  | 192         | \$       | 26   | \$    | 309         | \$          | 156  | \$                   | 81  | \$         | 24   |
| 2002                  | ;   | 3           |      |    |   | 93          |          | 18   |       | 310         |             | 142  |                      | 82  |            | 22   |
| 2003                  | ;   | 3           |      |    |   | 93          |          | 13   |       | 316         |             | 126  |                      | 73  |            | 18   |
| 2004                  |   |             |      |    |   | 93          |          | 9    |       | 301         |             | 111  |                      | 75  |            | 14   |
| 2005                  |   |             |      |    |   | 92          |          | 4    |       | 266         |             | 96   |                      | 61  |            | 10   |
| 2006                  |   |             |      |    |   |             |          |      |       | 236         |             | 83   |                      | 29  |            | 6    |
| 2007                  |   |             |      |    |   |             |          |      |       | 228         |             | 70   |                      | 27  |            | 5    |
| 2008                  |   |             |      |    |   |             |          |      |       | 217         |             | 59   |                      | 24  |            | 3    |
| 2009                  |   |             |      |    |   |             |          |      |       | 207         |             | 48   |                      | 22  |            | 2    |
| 2010                  |   |             |      |    |   |             |          |      |       | 189         |             | 37   |                      | 11  |            | 1    |
| 2011                  |   |             |      |    |   |             |          |      |       | 167         |             | 28   |                      | 1   |            |      |
| 2012                  |   |             |      |    |   |             |          |      |       | 140         |             | 19   |                      | 1   |            |      |
| 2013                  |   |             |      |    |   |             |          |      |       | 124         |             | 11   |                      | 1   |            |      |
| 2014                  |   |             |      |    |   |             |          |      |       | 118         |             | 5    |                      |     |            |      |
| 2015                  |   |             |      |    |   |             |          |      |       | 17          |             | 1    |                      |     |            |      |
| 2016                  |   |             |      |    |   |             |          |      |       |             |             |      |                      |     |            |      |
| 2017                  |   |             |      |    |   |             |          |      |       |             |             |      |                      |     |            |      |
| 2018                  |   |             |      |    |   |             |          |      |       |             |             |      |                      |     |            |      |
| 2019                  |   |             |      |    |   |             |          |      |       |             |             |      |                      |     |            |      |
| Totals                | \$ 6                                      | 6           | \$   | 1_ | \$  | 563         | \$       | 70   | \$3   | 3,145       | \$          | 992  | _\$_                 | 488 | \$         | 105  |
| Total<br>Requirements |   | <u>\$ 7</u> |      |    |   | <u>\$ (</u> | <u> </u> |      |       | <u>\$ 4</u> | <u>,137</u> |      |                      | \$  | <u>593</u> |      |

|              |    |    |                 |                  |       |    |                  | Local<br>Improvement Projects/<br>Special Assessments |        |               | cts/ | and Convention |     |      |    |
|--------------|----|----|-----------------|------------------|-------|----|------------------|---|--------|---------------|------|----------------|-----|------|----|
| Princ        |    |    | rest            | Principal Intere |       |    |                  | incipal   | Inter  | _             |      |                |     | rest |    |
| \$           | 11 | \$ | 4               | \$               | 814   | \$ | 334              | \$  | 2,540  | \$1,          | 368  | \$             | 33  | \$   | 9  |
|              | 13 |    | 3               |                  | 819   |    | 294              |   | 2,345  | 1,:           | 241  |                | 14  |      | 7  |
|              | 12 |    | 2               |                  | 700   |    | 255              |   | 2,361  | 1,            | 120  |                | 16  |      | 6  |
|              | 9  |    | 2               |                  | 670   |    | 219              |   | 2,478  | ,             | 997  |                | 17  |      | 6  |
|              | 8  |    | 1               |                  | 638   |    | 183              |   | 2,401  | ;             | 860  |                | 18  |      | 5  |
|              | 4  |    | 1               |                  | 532   |    | 149              |   | 1,873  |               | 727  |                | 17  |      | 3  |
|              | 3  |    | 1               |                  | 485   |    | 120              |   | 1,723  | (             | 627  |                | 16  |      | 2  |
|              | 3  |    |                 |                  | 435   |    | 94               |   | 1,603  | :             | 537  |                | 13  |      | 2  |
|              | 3  |    |                 |                  | 392   |    | 70               |   | 1,496  |               | 455  |                | 11  |      | 1  |
|              | 1  |    |                 |                  | 321   |    | 50               |   | 1,194  | :             | 380  |                | 6   |      |    |
|              |    |    |                 |                  | 226   |    | 35               |   | 869    | :             | 326  |                | 1   |      |    |
|              |    |    |                 |                  | 126   |    | 25               |   | 898    | :             | 282  |                | 1   |      |    |
|              |    |    |                 |                  | 126   |    | 18               |   | 946    |               | 236  |                | 1   |      |    |
|              |    |    |                 |                  | 108   |    | 12               |   | 742    |               | 188  |                |     |      |    |
|              |    |    |                 |                  | 102   |    | 6                |   | 761    |               | 149  |                |     |      |    |
|              |    |    |                 |                  |       |    |                  |   | 800    |               | 110  |                |     |      |    |
|              |    |    |                 |                  |       |    |                  |   | 635    |               | 68   |                |     |      |    |
|              |    |    |                 |                  |       |    |                  |   | 395    |               | 35   |                |     |      |    |
|              |    |    |                 |                  |       | _  |                  |   | 240    |               | 14   |                |     | _    |    |
| \$           | 67 | \$ | 14_             | \$ (             | 5,494 | \$ | 1,864            | _\$   | 26,300 | \$9,          | 720  | \$             | 164 | \$   | 41 |
| <u>\$ 81</u> |    |    | <u>\$ 8,358</u> |                  |       |    | <u>\$ 36,020</u> |   |        | <u>\$ 205</u> |      |                |     |      |    |

### CITY OF MILWAUKEE DEBT SERVICE REQUIREMENTS TO MATURITY GENERAL OBLIGATION BONDS AND NOTES

DECEMBER 31, 2000 (Thousands of Dollars)

|                       | Municipal   | Fynenses    | Municir   | oal Garage |              | Parking     | Pl:<br>Recreations | aygrounds/  |
|-----------------------|-------------|-------------|-----------|------------|--------------|-------------|--------------------|-------------|
| Year                  | Principal   | Interest    | Principal | Interest   | Principal    | Interest    | Principal          | Interest    |
| 2001                  | \$ 412      | \$ 64       | \$        | \$ 1       | \$ 3,557     | \$ 1,491    | \$ 996             | \$ 451      |
| 2002                  | 437         | 40          | 3         |            | 3,332        | 1,288       | 830                | 397         |
| 2003                  | 463         | 14          | 3         |            | 3,407        | 1,091       | 853                | 353         |
| 2004                  |             |             |           |            | 3,488        | 889         | 801                | 310         |
| 2005                  |             |             |           |            | 3,530        | 679         | 804                | 265         |
| 2006                  |             |             |           |            | 1,634        | 470         | 765                | 220         |
| 2007                  |             |             |           |            | 1,615        | 389         | 694                | 179         |
| 2008                  |             |             |           |            | 1,568        | 309         | 631                | 142         |
| 2009                  |             |             |           |            | 1,046        | 239         | 577                | 108         |
| 2010                  |             |             |           |            | 926          | 186         | 487                | 79          |
| 2011                  |             |             |           |            | 785          | 140         | 367                | 55          |
| 2012                  |             |             |           |            | 752          | 98          | 219                | 39          |
| 2013                  |             |             |           |            | 734          | 58          | 220                | 27          |
| 2014                  |             |             |           |            | 529          | 22          | 188                | 15          |
| 2015                  |             |             |           |            | 78           | 4           | 99                 | 5           |
| 2016                  |             |             |           |            |              |             |                    |             |
| 2017                  |             |             |           |            |              |             |                    |             |
| 2018                  |             |             |           |            |              |             |                    |             |
| 2019                  |             |             |           |            |              |             |                    |             |
| Totals                | \$1,312     | \$ 118      | \$ 6      | \$ 1       | \$ 26,981    | \$ 7,353    | \$ 8,531           | \$ 2,645    |
| Total<br>Requirements | <u>\$ 1</u> | <u>,430</u> | <u>\$</u> | <u>7</u>   | <u>\$ 34</u> | <u>,334</u> | <u>\$ 11</u>       | <u>,176</u> |

|              | Police      |              | c Buildings   |           |            |           | Sanitation |
|--------------|-------------|--------------|---------------|-----------|------------|-----------|------------|
| Principal    | Interest    | Principal    | Interest      | Principal | Interest   | Principal | Interest   |
| \$ 2,117     | \$ 1,476    | \$ 6,080     | \$ 2,555      | \$ 28     | \$ 7       | \$        | \$         |
| 2,101        | 1,371       | 4,914        | 2,254         | 27        | 7          | 1         |            |
| 2,083        | 1,268       | 5,020        | 2,006         | 24        | 6          | 1         |            |
| 2,074        | 1,167       | 5,001        | 1,752         | 24        | 4          |           |            |
| 2,026        | 1,064       | 4,952        | 1,485         | 20        | 3          |           |            |
| 1,977        | 962         | 4,082        | 1,222         | 9         | 2          |           |            |
| 1,968        | 864         | 3,815        | 1,005         | 9         | 1          |           |            |
| 1,953        | 765         | 3,507        | 809           | 8         | 1          |           |            |
| 1,941        | 663         | 3,238        | 627           | 7         | 1          |           |            |
| 1,913        | 561         | 2,811        | 464           | 3         |            |           |            |
| 1,882        | 458         | 2,232        | 329           |           |            |           |            |
| 1,878        | 356         | 1,748        | 218           |           |            |           |            |
| 1,817        | 253         | 1,380        | 135           |           |            |           |            |
| 1,770        | 152         | 934          | 68            |           |            |           |            |
| 1,010        | 56          | 445          | 24            |           |            |           |            |
|              |             |              |               |           |            |           |            |
| \$ 28,510    | \$ 11,436   | \$ 50,159    | \$ 14,953     | \$ 159    | \$ 32      | \$ 2      | \$ -       |
| <u>\$ 39</u> | <u>,946</u> | <u>\$ 65</u> | 5 <u>,112</u> | <u>\$</u> | <u>191</u> | <u> </u>  | <u> </u>   |

## CITY OF MILWAUKEE DEBT SERVICE REQUIREMENTS TO MATURITY GENERAL OBLIGATION BONDS AND NOTES

DECEMBER 31, 2000 (Thousands of Dollars)

|                       |                | Schools       |               | Sewers        |              | Streets     |
|-----------------------|----------------|---------------|---------------|---------------|--------------|-------------|
| Year                  | Principal      | Interest      | Principal     | Interest      | Principal    | Interest    |
| 2001                  | \$ 9,867       | \$ 4,614      | \$ 7,880      | \$ 4,049      | \$ 8,811     | \$ 3,866    |
| 2002                  | 8,833          | 4,129         | 7,850         | 3,658         | 8,498        | 3,422       |
| 2003                  | 8,637          | 3,712         | 7,399         | 3,272         | 7,677        | 3,003       |
| 2004                  | 8,759          | 3,295         | 7,066         | 2,909         | 7,134        | 2,626       |
| 2005                  | 8,285          | 2,855         | 6,314         | 2,554         | 6,662        | 2,244       |
| 2006                  | 7,494          | 2,436         | 5,806         | 2,220         | 5,469        | 1,885       |
| 2007                  | 6,470          | 2,059         | 5,662         | 1,924         | 5,195        | 1,595       |
| 2008                  | 6,016          | 1,742         | 5,439         | 1,640         | 4,856        | 1,327       |
| 2009                  | 5,070          | 1,437         | 5,168         | 1,363         | 4,556        | 1,072       |
| 2010                  | 5,023          | 1,177         | 4,714         | 1,103         | 3,861        | 838         |
| 2011                  | 4,965          | 913           | 4,198         | 867           | 3,087        | 648         |
| 2012                  | 4,269          | 657           | 4,009         | 653           | 2,809        | 488         |
| 2013                  | 3,524          | 434           | 3,145         | 459           | 2,544        | 341         |
| 2014                  | 3,055          | 243           | 2,533         | 312           | 2,065        | 217         |
| 2015                  | 1,547          | 85            | 1,542         | 196           | 1,426        | 110         |
| 2016                  |                |               | 784           | 117           | 226          | 34          |
| 2017                  |                |               | 820           | 80            | 237          | 23          |
| 2018                  |                |               | 860           | 41            | 249          | 12          |
| 2019                  |                |               |               |               |              |             |
| Totals                | \$ 91,814      | \$ 29,788     | \$ 81,189     | \$ 27,417     | \$ 75,362    | \$ 23,751   |
| Total<br>Requirements | <u>\$ 12</u> 1 | 1 <u>,602</u> | <u>\$ 108</u> | 3 <u>,606</u> | <u>\$ 99</u> | <u>,113</u> |

| Tax Increment | al Districts |           | Water     | Total R    | equirements |
|---------------|--------------|-----------|-----------|------------|-------------|
| Principal     | Interest     | Principal | Interest  | Principal  | Interest    |
| \$ 6,010      | \$ 3,529     | \$ 4,879  | \$ 2,619  | \$ 73,647  | \$ 30,449   |
| 5,780         | 3,203        | 4,893     | 2,382     | 62,634     | 26,971      |
| 5,909         | 2,898        | 5,015     | 2,143     | 58,240     | 23,938      |
| 5,470         | 2,599        | 5,083     | 1,897     | 55,982     | 21,065      |
| 5,483         | 2,291        | 4,869     | 1,633     | 53,542     | 18,129      |
| 5,038         | 1,984        | 4,989     | 1,369     | 46,315     | 15,293      |
| 4,691         | 1,709        | 4,173     | 1,102     | 42,300     | 12,895      |
| 4,508         | 1,457        | 4,052     | 888       | 39,960     | 10,748      |
| 4,231         | 1,214        | 3,948     | 682       | 35,360     | 8,723       |
| 3,842         | 989          | 3,796     | 482       | 31,940     | 6,925       |
| 3,360         | 789          | 3,576     | 294       | 28,315     | 5,316       |
| 2,904         | 613          | 2,090     | 129       | 24,175     | 3,878       |
| 2,359         | 463          | 1,232     | 32        | 19,935     | 2,655       |
| 2,442         | 333          | 15        |           | 15,660     | 1,671       |
| 2,516         | 199          | 1         |           | 10,265     | 884         |
| 1,095         | 72           |           |           | 2,965      | 342         |
| 440           | 23           |           |           | 2,195      | 200         |
|               |              |           |           | 1,570      | 91          |
|               |              |           |           | 240        | 14          |
| \$ 66,078     | \$ 24,365    | \$ 52,611 | \$ 15,652 | \$ 605,240 | \$ 190,187  |

### CITY OF MILWAUKEE DEBT SERVICE REQUIREMENTS TO MATURITY - WATER REVENUE AND DISCLOSURE OF BOND COVERAGE

(Thousands of Dollars)

| Year | Principal | Interest        | Total<br>Requirements |
|------|-----------|-----------------|-----------------------|
| 2001 | \$ 744    | \$ 433          | \$ 1,177              |
| 2002 | 764       | 413             | 1,177                 |
| 2003 | 784       | 393             | 1,177                 |
| 2004 | 805       | 372             | 1,177                 |
| 2005 | 826       | 350             | 1,176                 |
| 2006 | 848       | 328             | 1,176                 |
| 2007 | 871       | 305             | 1,176                 |
| 2008 | 893       | 282             | 1,175                 |
| 2009 | 917       | 258             | 1,175                 |
| 2010 | 941       | 234             | 1,175                 |
| 2011 | 966       | 208             | 1,174                 |
| 2012 | 991       | 183             | 1,174                 |
| 2013 | 1,018     | 156             | 1,174                 |
| 2014 | 1,044     | 129             | 1,173                 |
| 2015 | 1,072     | 101             | 1,173                 |
| 2016 | 1,100     | 72              | 1,172                 |
| 2017 | 1,129     | 43              | 1,172                 |
| 2018 | 1,060     | 14              | 1,074                 |
|      | \$ 16,773 | <u>\$ 4,274</u> | \$ 21,047             |

Note: \

Water Revenue bond coverage on Series SDWL - 1, 2, 3, 4 & 5 for 2000, consisted of gross revenues plus interest income in the amount of \$63,188, less operating expenses (excluding depreciation) of \$42,046. As a result, the net revenue available for debt service was \$21,142. Debt service requirements consisted of \$446 (interest only) for 2000. At the end of the year, bond coverage computes to 17.15%.

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### CITY OF MILWAUKEE GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION LAST TEN YEARS

(Thousands of Dollars)

| Comoral    | Dublic   | Dublic  |  | Culture   | Conservation  |  |
|------------|--|---|--|---|---|--|
| Government | Safety   | Works   | Health   | Recreation  | Development   | Total  |
| \$ 53,320  | \$ 183,826   | \$ 95,675   | \$ 13,648  | \$ 16,000   | \$ 7,934  | \$ 370,403   |
| 52,542     | 206,580  | 100,034   | 14,389   | 16,595  | 8,651   | 398,791  |
| 57,989     | 207,615  | 108,440   | 14,931   | 17,715  | 6,053   | 412,743  |
| 51,890     | 217,673  | 108,516   | 16,623   | 17,862  | 6,051   | 418,615  |
| 68,928     | 233,625  | 105,161   | 16,484   | 18,157  | 6,343   | 448,698  |
| 54,473     | 244,428  | 103,226   | 17,037   | 18,180  | 6,515   | 443,859  |
| 62,913     | 243,235  | 107,599   | 16,726   | 19,666  | 5,652   | 455,791  |
| 65,306     | 248,605  | 102,835   | 17,882   | 20,383  | 7,281   | 462,292  |
| 132,231    | 205,717  | 91,817  | 11,401   | 16,627  | 7,271   | 465,064  |
| 157,615    | 220,879  | 100,696   | 11,363   | 17,584  | 7,502   | 515,639  |
|            | \$ 53,320<br>52,542<br>57,989<br>51,890<br>68,928<br>54,473<br>62,913<br>65,306<br>132,231 | Government         Safety           \$ 53,320         \$ 183,826           52,542         206,580           57,989         207,615           51,890         217,673           68,928         233,625           54,473         244,428           62,913         243,235           65,306         248,605           132,231         205,717 | Government         Safety         Works           \$ 53,320         \$ 183,826         \$ 95,675           52,542         206,580         100,034           57,989         207,615         108,440           51,890         217,673         108,516           68,928         233,625         105,161           54,473         244,428         103,226           62,913         243,235         107,599           65,306         248,605         102,835           132,231         205,717         91,817 | Government         Safety         Works         Health           \$ 53,320         \$ 183,826         \$ 95,675         \$ 13,648           52,542         206,580         100,034         14,389           57,989         207,615         108,440         14,931           51,890         217,673         108,516         16,623           68,928         233,625         105,161         16,484           54,473         244,428         103,226         17,037           62,913         243,235         107,599         16,726           65,306         248,605         102,835         17,882           132,231         205,717         91,817         11,401 | General Government         Public Safety         Public Works         Public Health         and Recreation           \$ 53,320         \$ 183,826         \$ 95,675         \$ 13,648         \$ 16,000           52,542         206,580         100,034         14,389         16,595           57,989         207,615         108,440         14,931         17,715           51,890         217,673         108,516         16,623         17,862           68,928         233,625         105,161         16,484         18,157           54,473         244,428         103,226         17,037         18,180           62,913         243,235         107,599         16,726         19,666           65,306         248,605         102,835         17,882         20,383           132,231         205,717         91,817         11,401         16,627 | General Government         Public Safety         Public Works         Health         and Recreation         Amount Development           \$ 53,320         \$ 183,826         \$ 95,675         \$ 13,648         \$ 16,000         \$ 7,934           52,542         206,580         100,034         14,389         16,595         8,651           57,989         207,615         108,440         14,931         17,715         6,053           51,890         217,673         108,516         16,623         17,862         6,051           68,928         233,625         105,161         16,484         18,157         6,343           54,473         244,428         103,226         17,037         18,180         6,515           62,913         243,235         107,599         16,726         19,666         5,652           65,306         248,605         102,835         17,882         20,383         7,281           132,231         205,717         91,817         11,401         16,627         7,271 |

General Governmental Expenditures included on this table are only of the General Fund.

NOTE:

#### CITY OF MILWAUKEE GENERAL REVENUES BY SOURCE LAST TEN YEARS

(Thousands of Dollars)

| Year | Property<br>Taxes | Other<br>Taxes | Licenses<br>and<br>Permits | Inter-<br>governmental | Charges<br>for<br>Services | Fines<br>and<br>Forfeits | Other     | Total      |
|------|-------------------|----------------|----------------------------|------------------------|----------------------------|--------------------------|-----------|------------|
| 1991 | \$ 109,759        | \$ 13,786      | \$ 6,459                   | \$ 223,903             | \$ 14,461                  | \$ 9,120                 | \$ 15,024 | \$ 392,512 |
| 1992 | 102,613           | 14,076         | 6,870                      | 247,609                | 16,807                     | 10,586                   | 14,415    | 412,976    |
| 1993 | 98,997            | 15,749         | 6,611                      | 245,708                | 20,050                     | 11,960                   | 15,096    | 414,171    |
| 1994 | 86,265            | 14,910         | 7,115                      | 253,879                | 19,937                     | 11,778                   | 15,762    | 409,646    |
| 1995 | 87,315            | 11,745         | 6,989                      | 263,659                | 23,317                     | 12,475                   | 20,864    | 426,364    |
| 1996 | 84,280            | 11,112         | 7,086                      | 268,095                | 24,907                     | 13,472                   | 18,566    | 427,518    |
| 1997 | 92,656            | 10,397         | 7,599                      | 271,796                | 25,810                     | 15,578                   | 17,147    | 440,983    |
| 1998 | 84,042            | 10,100         | 8,112                      | 278,965                | 27,727                     | 16,138                   | 16,736    | 441,820    |
| 1999 | 89,250            | 10,283         | 8,996                      | 277,884                | 37,598                     | 17,694                   | 9,032     | 450,737    |
| 2000 | 98,456            | 12,808         | 10,154                     | 278,434                | 45,383                     | 18,036                   | 14,358    | 477,629    |

General Revenues included on this table are only of the General Fund.

NOTE:

### CITY OF MILWAUKEE PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN YEARS

(Thousands of Dollars)

| For<br>Year | Total<br>Tax Levy<br>(A) | Current<br>Tax<br>Collections | Percent<br>of Levy<br>Collected | Delinquent<br>Tax<br>Collections<br>(B) | Total<br>Tax<br>Collections | Collections<br>as Percent<br>of Current<br>Levy | Total<br>Cumulative<br>Delinquent<br>Taxes<br>(C) | Delinquent<br>Taxes as<br>Percent of<br>Current<br>Levy |
|-------------|--------------------------|-------------------------------|---------------------------------|---|-----------------------------|---|---|---|
| 1991        | \$ 404,066               | \$ 392,005                    | 97.015                          | \$ 9,211                                | \$ 401,216                  | 99.295  | \$ 24,057   | 5.954   |
| 1992        | 403,052                  | 390,691                       | 96.933                          | 9,951                                   | 400,642                     | 99.402  | 26,467  | 6.567   |
| 1993        | 420,414                  | 409,324                       | 97.362                          | 11,058                                  | 420,382                     | 99.992  | 26,499  | 6.303   |
| 1994        | 412,580                  | 401,286                       | 97.263                          | 13,410                                  | 414,696                     | 100.513   | 24,383  | 5.910   |
| 1995        | 409,238                  | 399,661                       | 97.660                          | 11,021                                  | 410,682                     | 100.353   | 22,939  | 5.605   |
| 1996        | 385,496                  | 374,793                       | 97.224                          | 11,467                                  | 386,260                     | 100.198   | 22,175  | 5.752   |
| 1997        | 350,302                  | 340,270                       | 97.136                          | 8,559                                   | 348,829                     | 99.580  | 23,648  | 6.751   |
| 1998        | 331,556                  | 322,737                       | 97.340                          | 13,084                                  | 335,821                     | 101.286   | 19,383  | 5.846   |
| 1999        | 339,318                  | 328,558                       | 96.829                          | 8,574                                   | 337,132                     | 99.355  | 21,569  | 6.357   |
| 2000        | 324,794                  | 311,022                       | 95.760                          | 11,288                                  | 322,310                     | 99.236  | 24,053  | 7.405   |

<sup>(</sup>A) Includes only City and Milwaukee Public Schools levies, adjusted for special assessments placed on tax roll, as well as County delinquent taxes purchased from the County and included in tax levy collections.

<sup>(</sup>B) Collection of delinquent taxes for prior years.

<sup>(</sup>C) Includes current and prior delinquent taxes.

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#### CITY OF MILWAUKEE ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS

(Thousands of Dollars)

|      |                   |                            |                   |                          |                   |                    | Total<br>Assessed     |
|------|-------------------|----------------------------|-------------------|--------------------------|-------------------|--------------------|-----------------------|
|      |                   | Real Property<br>Estimated | Per               | Sonal Property Estimated |                   | Total<br>Estimated | to Total<br>Estimated |
| Year | Assessed<br>Value | Actual<br>Value            | Assessed<br>Value | Actual<br>Value          | Assessed<br>Value | Actual<br>Value    | Actual<br>Value       |
| 1991 | \$ 11,630,354     | \$ 12,074,657              | \$ 1,070,883      | \$ 1,114,427             | \$ 12,701,237     | \$ 13,189,084      | 96.3%                 |
| 1992 | 12,189,274        | 12,304,409                 | 1,147,496         | 974,747                  | 13,336,770        | 13,279,156         | 100.4                 |
| 1993 | 12,205,393        | 12,697,662                 | 1,140,575         | 1,350,323                | 13,345,968        | 14,047,985         | 95.0                  |
| 1994 | 12,864,898        | 13,179,199                 | 1,164,836         | 1,184,507                | 14,029,734        | 14,363,706         | 97.7                  |
| 1995 | 12,847,723        | 13,634,803                 | 1,128,926         | 1,186,306                | 13,976,649        | 14,821,109         | 94.3                  |
| 1996 | 13,714,440        | 13,911,337                 | 1,136,167         | 1,129,862                | 14,850,607        | 15,041,199         | 98.7                  |
| 1997 | 13,780,412        | 14,335,277                 | 1,133,725         | 1,176,580                | 14,914,137        | 15,511,857         | 96.1                  |
| 1998 | 14,842,447        | 15,006,268                 | 1,229,667         | 1,221,950                | 16,072,114        | 16,228,218         | 99.0                  |
| 1999 | 14,900,027        | 15,905,567                 | 873,823           | 795,658                  | 15,773,850        | 16,701,225         | 94.4                  |
| 2000 | 16,646,617        | 16,429,767                 | 936,378           | 914,484                  | 17,582,995        | 17,344,251         | 101.4                 |

NOTE: The Assessed Values are established by the City of Milwaukee Assessor's Office. The Estimated Actual (Equalized) Values are provided by the State Supervisor of Assessments.

#### CITY OF MILWAUKEE PROPERTY TAX RATES AND TAX LEVIES - ALL OVERLAPPING GOVERNMENTS LAST TEN YEARS

| Levy<br>for<br>Year<br>(C) | City of Mi | lwaukee (A) | Milwaukee Schoo | ol Board (B) | of Vocationa        | Milwaukee<br>strict Board<br>II, Technical<br>It Education |
|----------------------------|------------|-------------|-----------------|--------------|---------------------|--|
|                            |            |             |                 | TAX R        | ATES PER \$1,000 OF | ASSESSED   |
| 1991                       | \$ 12.35   | 29.7%       | \$ 18.19        | 43.8%        | \$ 2.01             | 4.8%   |
| 1992                       | 11.54      | 28.0        | 18.67           | 45.2         | 2.06                | 5.0  |
| 1993                       | 11.50      | 28.3        | 18.45           | 45.4         | 2.00                | 4.9  |
| 1994                       | 10.93      | 26.9        | 18.59           | <b>4</b> 5.8 | 2.09                | 5.2  |
| 1995                       | 10.47      | 28.5        | 15.46           | 42.2         | 2.04                | 5.6  |
| 1996                       | 10.09      | 28.6        | 14.28           | 40.5         | 2.10                | 6.0  |
| 1997                       | 9.81       | 33.3        | 9.97            | 33.9         | 2.01                | 6.8  |
| 1998                       | 9.47       | 33.2        | 9.02            | 31.6         | 2.11                | 7.4  |
| 1999                       | 9.20       | 32.5        | 9.44            | 33.4         | 2.01                | 7.1  |
| 2000                       | 9.12       | 32.5        | 8.95            | 31.9         | 2.16                | 7.7  |
|                            |            |             |                 |              |                     | Tax Levies   |
| 1991                       | \$ 150,908 |             | \$ 222,812      |              | \$ 24,544           |  |
| 1992                       | 141,986    |             | 229,721         |              | 25,376              |  |
| 1993                       | 148,963    |             | 237,095         |              | 25,755              |  |
| 1994                       | 142,794    |             | 242,620         |              | 27,307              |  |
| 1995                       | 144,049    |             | 238,537         |              | 28,081              |  |
| 1996                       | 138,750    |             | 221,958         |              | 28,967              |  |
| 1997                       | 143,061    |             | 181,336         |              | 29,388              |  |
| 1998                       | 139,417    |             | 167,446         |              | 31,020              |  |
| 1999                       | 145,555    |             | 181,736         |              | 31,847              |  |
| 2000                       | 141,279    |             | 169,562         |              | 33,455              |  |

<sup>(</sup>A) Excludes allocation of debt service requirement on debt incurred for schools, initially included in the City of Milwaukee. (\$.57 in 2000)

<sup>(</sup>B) Includes allocation of debt service requirement on debt incurred for schools, initially included in the tax levy of the City of Milwaukee. (\$.57 in 2000)

<sup>(</sup>C) Tax rates were constructed considering the provision of the tax incremental district law. The application of these rates to the applicable assessed values will provide a tax yield higher than the levy.

|      | County o  | of Milwaukee | State of | Wisconsin | Milwaukee M<br>Sewera | etropolitan<br>ige District |            | Total  |
|------|-----------|--------------|----------|-----------|-----------------------|-----------------------------|------------|--------|
| VAI  | LUE AND P | ERCENT OF TO | TAL      |           |                       |                             |            |        |
| \$   | 5.79      | 13.9%        | \$ 0.20  | 0.5%      | \$ 3.05               | 7.3%                        | \$ 41.59   | 100.0% |
|      | 5.63      | 13.7         | 0.21     | 0.5       | 3.12                  | 7.6                         | 41.23      | 100.0  |
|      | 5.48      | 13.5         | 0.20     | 0.5       | 2.99                  | 7.4                         | 40.62      | 100.0  |
|      | 5.59      | 13.8         | 0.21     | 0.5       | 3.16                  | 7.8                         | 40.57      | 100.0  |
|      | 5.41      | 14.7         | 0.21     | 0.6       | 3.07                  | 8.4                         | 36.66      | 100.0  |
|      | 5.74      | 16.3         | 0.21     | 0.6       | 2.81                  | 8.0                         | 35.23      | 100.0  |
|      | 5.72      | 19.4         | 0.20     | 0.7       | 1.72                  | 5.9                         | 29.43      | 100.0  |
|      | 5.96      | 20.9         | 0.21     | 0.7       | 1.77                  | 6.2                         | 28.54      | 100.0  |
|      | 5.72      | 20.2         | 0.20     | 0.7       | 1.72                  | 6.1                         | 28.29      | 100.0  |
|      | 5.82      | 20.7         | 0.21     | 0.8       | 1.80                  | 6.4                         | 28.06      | 100.0  |
| (In  | Thousands | ;)           |          |           |                       |                             |            |        |
| \$ 7 | 70,850    |              | \$ 2,562 |           | \$ 37,257             |                             | \$ 508,933 |        |
| 6    | 9,242     |              | 2,637    |           | 38,423                |                             | 507,385    |        |
| 7    | 70,658    |              | 2,656    |           | 38,523                |                             | 523,650    |        |
| 7    | 72,965    |              | 2,810    |           | 41,234                |                             | 529,730    |        |
| 7    | 4,326     |              | 2,873    |           | 42,191                |                             | 530,057    |        |
| 7    | 78,897    |              | 2,964    |           | 38,654                |                             | 510,190    |        |
| 8    | 33,308    |              | 3,008    |           | 25,110                |                             | 465,211    |        |
| 8    | 37,779    |              | 3,102    |           | 26,039                |                             | 454,803    |        |
| 9    | 0,387     |              | 3,246    |           | 27,152                |                             | 479,923    |        |
| 9    | 90,017    |              | 3,340    |           | 27,876                |                             | 465,529    |        |

#### CITY OF MILWAUKEE SPECIAL ASSESSMENT COLLECTIONS LAST TEN YEARS

(Thousands of Dollars)

| Billing<br>Year | Current<br>Assessments<br>Billed | Current<br>Assessments<br>Collected | Ratio of<br>Collections<br>to Amount<br>Billed | Assessments<br>Unpaid at End |
|-----------------|----------------------------------|-------------------------------------|--|------------------------------|
| 1991            | \$ 5,257                         | \$ 2,833                            | 53.9%  | \$ 2,424                     |
| 1992            | 4,322                            | 2,262                               | 52.3   | 2,060                        |
| 1993            | 4,900                            | 2,604                               | 53.1   | 2,296                        |
| 1994            | 4,774                            | 2,896                               | 60.7   | 1,878                        |
| 1995            | 4,094                            | 2,512                               | 61.4   | 1,582                        |
| 1996            | 4,269                            | 2,537                               | 59.4   | 1,732                        |
| 1997            | 2,488                            | 1,506                               | 60.5   | 982                          |
| 1998            | 4,693                            | 2,919                               | 62.2   | 1,774                        |
| 1999            | 3,155                            | 2,090                               | 66.2   | 1,065                        |
| 2000            | 3,271                            | 2,031                               | 62.1   | 1,240                        |

NOTE:

All special assessments are due when billed and may be paid within forty-five (45) days without interest. An election to pay in six annual installments is available at an annual interest rate determined as of June 30 each year per ordinance. The rate for 2000 of 10.34% is calculated on the unpaid balance. Each installment is added to the general tax roll and the method of enforcing collections is the same as for general city taxes with like force and effect.

# CITY OF MILWAUKEE RATIO OF NET GENERAL LONG-TERM DEBT TO ASSESSED VALUE AND EQUALIZED VALUE AND NET LONG-TERM DEBT PER CAPITA LAST TEN YEARS

| Year | Population<br>(A) | Assessed<br>Value<br>(in<br>Thousands) | Equalized<br>Value<br>(In<br>Thousands) | Gross<br>General<br>Long-<br>Term<br>Debt (B)<br>(In<br>Thousands) | Less<br>Assets<br>Available<br>in Govern-<br>mental<br>Funds (C)<br>(In<br>Thousands) | Net<br>General<br>Long-Term<br>Debt (B)<br>(In<br>Thousands) | Ratio<br>of Net<br>Long-<br>Term<br>Debt to<br>Assessed<br>Value<br>(Percent) | Ratio of Net Long- Term Debt to Equal- ized Value (Percent) | Net<br>General<br>Long-<br>Term<br>Debt<br>Per<br>Capita |
|------|-------------------|--|---|--|---|--|---|---|--|
| 1991 | <b>62</b> 9,261   | \$ 12,701,237                          | \$ 13,189,084                           | \$ 337,249   | \$ 43,456   | \$ 293,793   | 2.31  | 2.23  | \$ 466.89  |
| 1992 | 629,554           | 13,336,770                             | 13,279,156                              | 339,106  | 45,796  | 293,310  | 2.20  | 2.21  | 465.90   |
| 1993 | 629,744           | 13,345,968                             | 14,047,985                              | 356,778  | 53,081  | 303,697  | 2.28  | 2.16  | 482.25   |
| 1994 | 629,296           | 14,029,734                             | 14,363,706                              | 351,792  | 51,213  | 300,579  | 2.14  | 2.09  | 477.64   |
| 1995 | <b>623</b> ,531   | 13,976,649                             | 14,821,109                              | 353,520  | 48,359  | 305,161  | 2.18  | 2.06  | 489.41   |
| 1996 | <b>620</b> ,609   | 14,850,607                             | 15,041,199                              | 370,517  | 47,787  | 322,730  | 2.17  | 2.15  | 520.02   |
| 1997 | 612,740           | 14,914,137                             | 15,511,857                              | 393,179  | 44,313  | 348,866  | 2.34  | 2.25  | 569.35   |
| 1998 | 610,654           | 16,072,114                             | 16,228,218                              | 432,877  | 47,424  | 385,453  | 2.40  | 2.38  | 631.21   |
| 1999 | 608,150           | 15,773,850                             | 16,701,225                              | 473,089  | 52,554  | 420,535  | 2.67  | 2.52  | 691.50   |
| 2000 | 605,572           | 17,582,995                             | 17,344,251                              | 522,503  | 51,444  | 471,059  | 2.68  | 2.72  | 777.87   |

<sup>(</sup>A) The December 31, 1991 through 2000 populations are estimated from the Wisconsin Department of Revenue population used in the distribution of State Shared Revenues.

<sup>(</sup>B) Excludes general obligation debt for Port of Milwaukee, Parking and Water Works, reported in their respective funds.

<sup>(</sup>C) Includes assets available in the General Obligation Debt Service Fund and the Delinquent Tax Special Revenue Fund.

#### CITY OF MILWAUKEE COMPUTATION OF LEGAL DEBT MARGIN

December 31, 2000 (Thousands of Dollars)

| Assessed Value   |   |            | \$ 17,582,995 |
|--|---|------------|---------------|
| Equalized Value  |   |            | \$ 17,344,251 |
| Debt Limit 7 Percent of Equalized Value  |   |            | \$ 1,214,098  |
| Amount of Debt Applicable to Debt Limit:   |   |            |               |
| General obligation bonds General obligation notes Parking bonds Harbor bonds and notes Water Works bonds Water Works revenue bonds  Total Debt | \$ 464,568<br>57,935<br>26,981<br>3,145<br>52,611<br>16,773 | \$ 622,013 |               |
| Deduct:  |   |            |               |
| Assets in Debt Service Funds Water Works revenue bonds (A)   | \$ 30,436<br>16,773   |            |               |
| Total Deductions   |   | 47,209     |               |
| Total Amount of Debt Applicable to Debt Limit  |   |            | 574,804       |
| Legal Debt Margin  |   |            | \$ 639,294    |

(A)

The Water Revenue Bonds are payable only from the income and revenues derived from the operations of the water system. These bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or provision.

Note:

State Statutes (67.03 and 119.49) limit direct general obligation borrowing in the amount equivalent to 7% of the equalized valuation of taxable property. The statutes further provide that within the 7% limitation, borrowing for school construction purposes may not exceed 2% of the equalized valuation and borrowing for general city purposes may not exceed 5% of the equalized valuation. The legal debt margin as of December 31, 2000 was \$346,885 for school purposes and \$292,409 for general purposes.

#### CITY OF MILWAUKEE COMPUTATION OF DIRECT AND OVERLAPPING DEBT

December 31, 2000 (Thousands of Dollars)

| Name of Government Unit  | Net Debt<br>Outstanding | Percentage<br>Applicable<br>to City of<br>Milwaukee | City of<br>Milwaukee's<br>Share of<br>Debt |
|--|-------------------------|---|--|
| Direct Debt:   |                         |   |  |
| City of Milwaukee (A)  | \$ 574,804              | 100.00  | \$ 574,804                                 |
| Overlapping Debt:  |                         |   |  |
| Milwaukee Area District Board of Vocational, Technical and Adult Education | 79,600                  | 36.94   | 29,404                                     |
| County of Milwaukee  | 495,766                 | 45.73   | 226,714                                    |
| Milwaukee Metropolitan Sewerage Area (B)                                   | 417,507                 | 46.44   | 193,890                                    |
| Total Direct and Overlapping Debt  |                         |   | \$1,024,812                                |

<sup>(</sup>A) Excludes \$73,342 of Industrial Revenue Bonds. Includes debt incurred to finance Milwaukee School Board construction.

<sup>(</sup>B) Includes \$228,632 low interest loan from the State of Wisconsin Clean Water Fund, supported by the full faith and credit of the District.

## CITY OF MILWAUKEE RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL LONG-TERM DEBT TO GENERAL EXPENDITURES

LAST TEN YEARS (Thousands of Dollars)

| Year | Principal<br>(A) | Interest<br>(A) | Total<br>Debt<br>Service<br>(A) | Total<br>General<br>Expenditures | Ratio of<br>Debt Service<br>to General<br>Expenditures<br>(Percent) |
|------|------------------|-----------------|---------------------------------|----------------------------------|---|
| 1991 | \$ 37,585        | \$ 18,399       | \$ 55,984                       | \$ 370,403                       | 15.1%   |
| 1992 | 39,537           | 19,182          | 58,719                          | 398,791                          | 14.7  |
| 1993 | 42,458           | 21,325          | 63,783                          | 412,743                          | 15.5  |
| 1994 | 46,726           | 18,174          | 64,900                          | 418,615                          | 15.5  |
| 1995 | 53,004           | 18,786          | 71,790                          | 448,698                          | 16.0  |
| 1996 | 59,038           | 15,428          | 74,466                          | 443,859                          | 16.8  |
| 1997 | 58,575           | 17,154          | 75,729                          | 455,791                          | 16.6  |
| 1998 | 60,402           | 17,703          | 78,105                          | 462,292                          | 16.9  |
| 1999 | 58,645           | 19,295          | 77,940                          | 465,064                          | 16.8  |
| 2000 | 60,693           | 19,855          | 80,548                          | 515,639                          | 15.6  |

Excludes school debt service. The City is obliged by State Statutes to provide financing for the acquisition of school facilities operated by the Milwaukee Board of School Directors. School debt service is the legal liability of the City of Milwaukee but school expenditures are under control of the Board of Directors.

#### CITY OF MILWAUKEE DEMOGRAPHIC STATISTICS LAST TEN YEARS

| Year | Population<br>(A) | Per<br>Capita<br>Income<br>(B) | Median<br>Age<br>(C) | School<br>Enrollment<br>(D) | Unemployment<br>Rate<br>(E) |
|------|-------------------|--------------------------------|----------------------|-----------------------------|-----------------------------|
| 1991 | 629,261           | \$ 11,959                      | 30.3                 | 99,233                      | 5.6%                        |
| 1992 | 629,554           | 12,680                         | 30.3                 | 100,163                     | 5.4                         |
| 1993 | 629,744           | 13,575                         | 30.3                 | 101,189                     | 5.9                         |
| 1994 | 629,296           | 14,290                         | 30.3                 | 102,560                     | 6.1                         |
| 1995 | 623,531           | 12,450                         | 30.3                 | 103,676                     | 4.8                         |
| 1996 | 620,609           | 12,800                         | 30.3                 | 106,261                     | 5.1                         |
| 1997 | 612,740           | 13,219                         | 30.3                 | 107,043                     | 5.2                         |
| 1998 | 610,654           | 13,436                         | 30.3                 | 105,645                     | 4.8                         |
| 1999 | 608,150           | 13,780                         | 30.3                 | 105,374                     | 4.9                         |
| 2000 | 605,572           | Not Available                  | Not Available        | 103,541                     | 6.7                         |

(A) The December 31, 1991 through 2000 populations are estimated from the Wisconsin Department of Revenue population used in the distribution of State Shared Taxes.

(B) Derived from data contained in Sales and Marketing Management magazine for the appropriate year. For the years 1991 through 1994, data was revised by Sales and Marketing Management magazine to conform with 1990 census data. Decline for 1995 resulted from modifications to data calculation methodology by the reporting source.

Median age of the population is determined only during a census. These figures represent the data collected by the 1990 Regular Census.

(D) Annual School Census by Board of School Directors. Represents Public Schools only.

(E) State of Wisconsin, Department of Workforce Development.

(C)

## CITY OF MILWAUKEE PROPERTY VALUES, CONSTRUCTION AND BANK DEPOSITS LAST TEN YEARS

(Thousands of Dollars)

|      | Commercial ( | Construction | Residential C | Construction |              |              |              |               |
|------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|---------------|
|      | Number       |              | Number        |              |              |              |              | roperty Value |
|      | of           |              | of            |              | Bank         |              | Equalized    |               |
| Year | Permits      | Value        | Units         | Value        | Deposits (A) | Commercial   | Residential  | Nontaxable    |
| 1991 | 63           | \$ 32,361    | 581           | \$ 23,677    | \$ 9,782,246 | \$ 4,998,917 | \$ 7,075,739 | \$ 3,409,892  |
| 1992 | 50           | 43,193       | 384           | 15,965       | 10,902,215   | 5,006,339    | 7,298,070    | 3,547,799     |
| 1993 | 57           | 41,785       | 290           | 20,084       | 11,173,595   | 5,175,813    | 7,521,850    | 3,599,941     |
| 1994 | 68           | 43,548       | 203           | 11,796       | 11,819,678   | 5,268,072    | 7,911,127    | 3,448,884     |
| 1995 | 71           | 39,983       | 390           | 20,776       | 13,013,020   | 5,388,417    | 8,246,386    | 3,497,462     |
| 1996 | 77           | 37,780       | 183           | 12,122       | 16,205,221   | 5,409,709    | 8,501,628    | 3,525,520     |
| 1997 | 86           | 161,479      | 345           | 27,512       | 17,921,013   | 5,475,827    | 8,859,451    | 3,566,982     |
| 1998 | 79           | 68,042       | 589           | 45,257       | 20,832,537   | 5,873,130    | 9,133,138    | 3,422,096     |
| 1999 | 95           | 128,344      | 203           | 20,442       | 15,975,126   | 6,221,962    | 9,683,606    | 3,456,294     |
| 2000 | 88           | 99,968       | 352           | 35,184       | 17,926,606   | 6,241,899    | 10,187,868   | 3,384,708     |

Firstar Bank - Milwaukee was purchased by Firstar Bank - Cincinnati in October, 1999 and is no longer included.

Sources:

(A)

Construction data from City of Milwaukee Department of Neighborhood Services. Bank Deposits are year-end, as reported to U.S. Federal Reserve, Chicago. Equalized Property Value is determined by the State of Wisconsin. Nontaxable Property Value is estimated by the City of Milwaukee, Assessor's Office.

#### CITY OF MILWAUKEE PRINCIPAL TAXPAYERS

December 31, 2000 (Thousands of Dollars)

|   |   | 2000<br>Assessed | Percentage<br>of Total<br>Assessed |
|---|---|------------------|------------------------------------|
| Taxpayer  | Type of Business  | Valuation        | Valuation                          |
| First Security Bank                                 | Banking   | \$ 197,383       | 1.12                               |
| Northwestern Mutual Life<br>Insurance Company       | Insurance   | 167,947          | .95                                |
| Teachers Insurance & Annuity Association of America | Real Estate   | 103,438          | .59                                |
| Towne Realty  | Real Estate   | 88,920           | .51                                |
| Miller Brewing                                      | Brewery   | 69,844           | .40                                |
| Great Lakes REIT                                    | Real Estate   | 68,747           | .39                                |
| Marcus Corporation                                  | Hotels/Motels/Restaurants                                   | 66,632           | .38                                |
| Metropolitan Associates                             | Real Estate   | 64,308           | .37                                |
| Allen Bradley Company                               | Electric Motors, Electronic<br>Components, Control Division | 55,942           | .32                                |
| 100 E. Wisconsin Ave Joint Venture                  | Real Estate   | 55,171           | 31                                 |
|   |   | \$ 938,332       | 5.34                               |

Source:

City of Milwaukee Assessor's Office

#### CITY OF MILWAUKEE SCHEDULE OF INSURANCE IN FORCE

December 31, 2000 (Thousands of Dollars)

|  |                                     | Policy Perio |               |
|--|-------------------------------------|--------------|---------------|
| Type of Coverage and Name of Company               | Policy Number                       | From -       | То            |
| Liability Insurance                                |                                     |              |               |
| Various - RACM Properties                          | Various                             |              | Various       |
|  |                                     |              |               |
| Property/Marine Insurance                          |                                     |              |               |
| Local Government Property Insurance Fund           | 140440                              | 01/01/00 -   |               |
| Commercial Union                                   | CWJH40210 & CWJH40215               | 12/31/00 -   |               |
| Hartford Steam Boiler                              | FBP4919044                          | 01/01/00 -   |               |
| Selective Insurance                                | SI690073                            | 11/01/00 -   |               |
| Hartford Steam Boiler Company                      | FBP9178675                          | 08/01/00 -   |               |
| American International Specialty Lines             | COPS1957536                         | 11/01/00 -   | - 11/01/01    |
| Bond/Crime Insurance                               |                                     |              |               |
| Kemper   | M63037600, 3SM63043400, 3SM63046300 | 04/16/00 -   | 06/16/01      |
| Kemper   | 3FM929318-02 & 3FM929319-02         | 07/01/00     |               |
| Travelers, Chubb                                   | 036FF103014125, 8159-97-88          | 05/23/00 -   |               |
| Coregias Ins. Co.                                  | POD0017993                          | 02/20/00 -   |               |
| Evanston Insurance Company                         | MG 809389                           | 03/01/00     |               |
| Kemper   | 3FM824951-04                        | 10/17/00 -   |               |
| Kempu  | 31 W02433 1-04                      | 10/17/00     | - 10/1//01    |
| Comprehensive General Liability                    | 50,0000,0000,00,000,0               | 00/04/00     | 00/04/00      |
| Housing Auth. Risk Retention Group (HARRG)         | 50-0029-2000-00-000-0               | 09/01/00 -   | . 09/01/03    |
|  |                                     |              |               |
| Fire, Extended Coverage, Vandalism & Malicious Mis |                                     |              |               |
| HAPI - Housing Authority Property Insurance        | 28/KTJCMB-199D500-3-2000            | 09/01/99 -   |               |
| Federal Emergency Mgmt. Agency                     | Various                             | 04/19/00 -   | - 05/21/01    |
| Automobile   |                                     |              |               |
| Crum & Forster                                     | 1336429845                          | 12/31/99 -   | 12/31/00      |
|  |                                     | .2.000       | 12701700      |
| Duty Disability                                    |                                     |              |               |
| Monumental Life                                    | 6611-001                            | 04/12/00 -   | - 04/12/01    |
| Worker's Compensation                              |                                     |              |               |
| Crum & Forster                                     | 4086089676                          | 12/31/99 -   | 12/31/00      |
|  | 100000010                           | , 0 1, 00    | . = / 5 1/ 50 |

| Details of Coverage  | Liabiliy<br>Limits  | Annual<br>Premium                |
|--|---|----------------------------------|
| General Liability  | \$ 3,000  | \$ 35                            |
| Buildings, Personal Property Wharfinger Liability, Protection & Indemnity Boiler & Machinery HACM Equipment HACM Boiler Contractors Operations   | 900,991<br>11,000<br>100,000<br>1,465<br>25,000<br>10,000 | 189<br>49<br>43<br>8<br>12<br>42 |
| Public Office Bond - Treasurer Public Employee Fiduciary - Deferred Compensation Board RACM - Public Officials/Employees Water Testing - Errors & Omissions HACM - Employee Dishonesty | 600<br>1,250<br>20,000<br>5,000<br>1,000                  | 1<br>12<br>31<br>16<br>3         |
| Hous. Authority Tenant Liability, Lead Paint<br>Law Enforcement<br>Hous. Authority Directors, Officers/Employment<br>Pesticide   | 5,500<br>1,000<br>2,050<br>1,000                          | 148<br>9<br>29<br>2              |
| Housing Projects Housing Projects, Flood Insurance   | 257,987<br>11,057   | 193<br>85                        |
| Housing Authority Fleet  | 1,000   | 87                               |
| HAZ-MAT Team   | 2,000   | 33                               |
| HACM, RACM   | 600   | 65                               |

<sup>\*</sup> Less than \$500

#### CITY OF MILWAUKEE MISCELLANEOUS STATISTICAL DATA December 31, 2000

| Date of Incorporation  | January 31, 1846   |
|--|--|
| City Charter Adopted   | January 31, 1846   |
| Form of Government   | Council-Mayor  |
| Area of City   | 95.8 square miles  |
| Miles of Streets and Alleys Streets - Paved  | 1,417  |
| Streets - Unpaved  | 15<br>415  |
| Miles of Sewers Storm Sanitary Combined  | 950<br>932<br>546  |
| Building Permits Permits Issued Permit Value   | 812<br>\$ 171,204,092  |
| Fire Protection Fire Stations  Total Fire Department Employees Fire Fighting Force   | 36<br>1,140<br>1,077   |
| Police Protection Police Stations Total Police Department Employees (Authorized) Employees with Law Enforcement Powers (Authorized) Municipal Lock-up Facilities Total Detention Capacity Police Patrol Vehicles Police Patrol Motorcycles                                   | 7<br>2,933<br>2,138<br>6<br>240<br>496<br>55                                     |
| Recreation Playgrounds, Playfields, Tot Lots, Recreation Centers and Special Facilities Serving Youth/Adult  | 277  |
| Enterprise  Milwaukee Water Works  Population Served  Number of Metered Accounts  Million Gallons Pumped  Million Gallons Consumed  Miles of Mains  Hydrants  Plant Capacity in Million Gallons per Day  Supply Pumping Stations  Major Pumping Stations  Repumping Stations | 845,000<br>158,002<br>45,419<br>41,730<br>1951.86<br>19,594<br>760<br>687<br>318 |

#### CITY OF MILWAUKEE MISCELLANEOUS STATISTICAL DATA December 31, 2000

| Lights Street   | 66,692<br>8,766                                     |
|---|---|
| Employees: Average Number During 2000  Total Employees - Civil Service and Exempt  Exempt Employees - Excluding Summer Youth Employment Training Program and Election Workers   | 7,728<br>283  |
| Elections Registered Voters - February 2000 Registered Voters - April 2000 Registered Voters - September 2000 Registered Voters - November 2000 Votes Cast in                   | 347,664<br>348,886<br>354,365<br>365,816            |
| Primary Election - February 2000  General Election - April 2000  Primary Election - September 2000  General Election - November 2000  Percentage of Registered Voters Voting in | 20,944<br>98,789<br>19,870<br>245,670               |
| 2000 Spring Primary Election 2000 Spring General Election 2000 Fall Primary Election 2000 Fall General Election   | 6 %<br>28 %<br>5.6 %<br>67 %                        |
| Population (A)  1996  1997  1998  1999  2000  | 620,609<br>612,740<br>610,654<br>608,150<br>605,572 |

<sup>(</sup>A) The 1996-2000 populations are estimated from the Wisconsin Department of Revenue population used in the distribution of State Shared Taxes.